



KOTHARI
PRODUCTS LIMITED

42ND ANNUAL REPORT

2025 · 26

Strong Foundations.
Global Vision.
Sustainable Future.



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CAUTIONARY STATEMENT

Statements in this annual report describing the company's objectives, projections, estimates and expectations may be forward looking statements with in the meaning of applicable laws and regulations. Actual results might differ substantially or materially from those expressed or implied. Important developments that could affect the Company's operations include a downtrend in the international trade, exchange rate fluctuations, significant changes in economic environment, slow down in infrastructure sector etc.

BOARD OF DIRECTORS

Chairman & Managing Director
DEEPAK KOTHARI

Executive Director
MITESH KOTHARI

Independent Directors
DEEPAK GAMBHIRDAS GANDHI
PRADEEP KUMAR
JAYANT CHATURVEDI

Woman Director
POONAM ACHARYA

CS & Compliance Officer
RAJ KUMAR GUPTA

Chief Financial Officer
ANURAG TANDON

AUDITORS
M/S. G.M.KAPADIA & CO.
Chartered Accountants
1007 Raheja Chambers
213, Nariman Point
Mumbai - 400 021

SECRETARIAL AUDITORS
M/S ADESH TANDON & ASSOCIATES
Company Secretaries
811, 8th floor,
Kan chambers, 14/113
Civil lines
Kanpur - 208001

REGISTERED OFFICE & SECRETARIAL DEPARTMENT

"Pan Parag House", 24/19, The Mall
Kanpur - 208001
E-mail : info@kothariproductions.in,
kothari@kothariproductions.in
Ph. Nos. (0512) 2312171 -74

INVESTORS' GRIEVANCE E-MAIL ID
rkgupta@kothariproductions.in

AUDIT COMMITTEE

Chairman
JAYANT CHATURVEDI

Members
DEEPAK KOTHARI
DEEPAK GAMBHIRDAS GANDHI
PRADEEP KUMAR

STAKEHOLDERS RELATIONSHIP COMMITTEE

Chairman
JAYANT CHATURVEDI

Members
DEEPAK KOTHARI
MITESH KOTHARI
PRADEEP KUMAR

NOMINATION & REMUNERATION COMMITTEE

Chairman
JAYANT CHATURVEDI

Members
DEEPAK GAMBHIRDAS GANDHI
PRADEEP KUMAR

CORPORATE SOCIAL RESPONSIBILITY COMMITTEE

Chairman
JAYANT CHATURVEDI

Members
DEEPAK KOTHARI
PRADEEP KUMAR



KARMA YOGI M. M. KOTHARI (Babu ji)
Our Founder Chairman
(25th July 1925 - 27th November 2015)

Babu ji a son of the soil, a leader who shaped society, he never saw barriers instead he saw possibilities waiting to be unlocked. A visionary, he also opened doors to expanded access to education. He left us behind with a powerful legacy of teachings that will continue to inspire generations

Chairman's Message



Dear Fellow Share Owners,

It gives me immense pleasure to write to you on every annual general meeting of the Company and share the highlights on the global economic scenario and state of affairs of your Company during the period under review.

We are passing through a period of profound global transition. The global business environment over the past years has been shaped by extraordinary geopolitical and economic challenges. The continuing conflict in Ukraine, ongoing tensions in West Asia, volatility in global energy markets, and fluctuations in crude oil prices/ imposition of tariffs have created significant uncertainty across economies worldwide.

These developments have tested the resilience of businesses, disrupted supply chains, and influenced investment and consumer sentiment.

Yet, history has consistently shown that periods of uncertainty also create opportunities for innovation, resilience, and transformation. At our company, we have remained steadfast in our commitment to operational excellence, customer satisfaction, and sustainable growth.

As intimated to you in previous years management has been constantly diversifying our business strategy by primarily focusing on domestic trade due to uncertain international trade environment, such change in the strategy naturally impacts the turnover for a temporary period which is evident from this year's financials. It is a business truth that the going gets tough in the uncharted waters and it leads to adjustment of our sails as the winds shift. However, in the segment of real estate and others, we

did very well but overall the results were below expectations mainly due to change in long term strategy/ diversification and financial prudence including business re- structuring.

Company's stake in commercial as well as residential spaces along with its associates is relatively stabilized, we continue to explore the possibility of entering into the manufacturing sector to have diversified businesses to mitigate any future business risks.

As we move forward, we remain optimistic about the future. We believe that our strong values, disciplined execution, financial prudence, and relentless focus on innovation position us well to capitalize on emerging opportunities. While global uncertainties may persist, our confidence in the strength of our businesses and the capabilities of our people remains unwavering.

Yet, amidst this turbulence, India stands as a beacon of stability. Short-term challenges emanating from external shocks notwithstanding, our focus remains steadfast on the long runway toward **Viksit Bharat 2047. India has moved beyond the era where it lacked the resources to build its future.** Today, we are a much stronger economy,

Furthermore, our Digital Public Infrastructure has become a global benchmark. Combined with a massive build-out in physical infrastructure – ports, airports and highways – this provides the necessary segue for the next twenty years of expansion. On top of this foundation, we have embraced Artificial Intelligence or AI – not as a disruptor to be feared but as the necessary fuel that will accelerate our growth.

We remain committed to the communities we live in and operate in, including investment in clean energy, **aggressive initiative having positive impact in Education sector** and helping the down trodden in the society through our various charitable initiatives.

On behalf of the Board of Directors, I extend my heartfelt appreciation to our sincere employees for their dedication, our customers for their continued trust, our partners for their collaboration, and our shareholders for their unwavering confidence in the management. Together, we will continue to build a stronger, more resilient, and future-ready organization that creates sustainable value for all stakeholders.

Thank you for your continued trust and support.

Sincerely



Deepak Kothari

Place: Srinagar

Date: 29th May, 2026

NOTICE

Notice is hereby given that the Forty-Second Annual General Meeting of the Members of M/s Kothari Products Limited will be held on Wednesday, the 30th September, 2026 through Video Conferencing ("VC") or other Audio Visual Means ("OAVM") at 11:30 A.M., to transact the following businesses:-

ORDINARY BUSINESS:

1. To consider and adopt the Audited Standalone Financial Statements of the Company for the Financial Year ended 31st March, 2026 together with the Reports of the Board of Directors and Auditors thereon.
2. To consider and adopt the Audited Consolidated Financial Statements of the Company for the Financial Year ended 31st March, 2026 together with the Reports of the Auditors thereon.
3. To appoint a Director in place of Smt. Poonam Acharya (DIN: 07238992), who retires by rotation and being eligible, offers herself for re-appointment.

By Order of the Board
For **KOTHARI PRODUCTS LTD.**

DATE: 29th May, 2026
PLACE: Srinagar

(RAJ KUMAR GUPTA)
CS & Compliance Officer
FCS No. 3281

Regd. Office:
'PAN PARAG HOUSE'
24/19, THE MALL
KANPUR - 208001

NOTES:

1. As per the framework issued by the Ministry of Corporate Affairs (MCA) inter-alia for conducting general meeting through e-voting vide General Circular Nos. 14/2020 dated April 8, 2020, 17/2020 dated April 13, 2020, 22/2020 dated June 15, 2020, 33/2020 dated September 28, 2020, 39/2020 dated December 31, 2020, 10/2021 dated June 23, 2021, 20/2021 dated December 8, 2021, 3/2022 dated May 5, 2022, 10/2022 dated December 28, 2022 and 9/2023 dated September 25, 2023 and subsequent circulars issued in this regard, the latest being 9/2024 dated September 19, 2024 in relation to "Clarification on holding of Annual General Meeting ('AGM') through Video Conferencing (VC) or Other Audio Video Means (OAVM)", (collectively referred to as "MCA Circulars") and SEBI Circular dated May 12, 2020, January 15, 2021, May 13, 2022, January 5, 2023 and October 7, 2023 and October 3, 2024 ('SEBI Circulars') and other applicable Circulars issued in this regard, has provided relaxations from compliance with certain provisions of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI Listing Regulations') (collectively referred to as "Circulars") read with Regulation 44 of the SEBI (Listing Obligations and Disclosures Requirements) Regulations, 2015 ("Listing Regulations") and applicable Secretarial Standards (SS-2) and other applicable provisions, if any (including any statutory modification or re-enactment thereof for the time being in force), the Board of Directors of the Company is convening this Annual General Meeting (AGM) through Video Conferencing (VC) or Other Audio Visual Means (OAVM) in terms of the framework prescribed by the Ministry of Corporate Affairs (MCA) vide its aforesaid Circulars. The facility of VC or OVAM and also casting votes by a member using remote e-voting as well as e-voting on the date of the AGM will be provided by NSDL. The deemed venue for the 42nd AGM shall be the Registered Office of the Company.
2. In terms of the aforesaid MCA Circulars and SEBI Circular, the Notice of the 42nd AGM and the Annual Report for F.Y.2025-26 will be also available on the website of the Company at www.kothariproductions.in and on the website of BSE Limited at www.bseindia.com and National Stock Exchange of India Limited at <https://www.nseindia.com>
3. Since this AGM is being held pursuant to the aforesaid MCA Circulars and SEBI Circular through VC/OAVM Facility, physical attendance of Members has been dispensed with. Accordingly, the facility for appointment of proxies by the Members will not be available for the 42nd AGM of the Company and therefore the Proxy Form and Attendance Slip are not annexed to this Notice.
4. Attendance of the Members of the Company, participating in the 42nd AGM through VC/OAVM Facility will be counted for the purpose of reckoning the quorum under section 103 of the Act.
5. The Register of Members and Share Transfer Books of the Company shall remain closed from Wednesday, 23rd September, 2026 to Wednesday, 30th September, 2026 (both days inclusive) in connection with the Annual General Meeting.
6. THE MEMBERS HOLDING PHYSICAL SHARES ARE, IN THEIR OWN INTEREST, ADVISED TO SEND IMMEDIATELY REQUESTS FOR CHANGE OF ADDRESS AND BANK PARTICULARS, IF ANY, TO OUR REGISTRAR I.E. M/s. ALANKIT ASSIGNMENTS LTD., (UNIT: KOTHARI PRODUCTS LTD.) "ALANKIT HOUSE" 4E/2 JHANDEWALAN EXTENSION, NEW DELHI - 110 055, PHONE NOS. (011) 23541234 & 42541234 FAX NO. (011) 41543474. HOWEVER, THE MEMBERS HOLDING DEMAT SHARES ARE ADVISED TO IMMEDIATELY INTIMATE THE CHANGE OF ADDRESS AND BANK DETAILS TO THEIR CONCERNED DEPOSITORY PARTICIPANTS.
7. Those Members who have not encashed/received their Dividend warrants for the financial years 2018-19 onwards may approach immediately and latest by 30th September, 2026 to the Secretarial Department at the Registered Office of the Company for revalidation of Dividend Warrants or for obtaining duplicate Dividend Warrants in lieu of the lost warrants. The Company has uploaded the details of unpaid and unclaimed amounts lying with the Company on the website of the Company www.kothariproductions.in
8. Transfer of Unclaimed/Unpaid amounts to the Investor Education and Protection Fund (IEPF): Pursuant to Sections 124 and 125 of The Companies Act, 2013 and Rules made thereunder, all Unclaimed/Unpaid dividend for a period of seven years, from the date they became due for payment, were required to be transferred to the IEPF. Accordingly, all unclaimed/unpaid dividend for the Financial Year 2017-18, have been transferred to the Investors Education & Protection Fund (IEPF) established by the Central Government on 13th October, 2025.

Further, as per Section 124(6) of the Act read with the IEPF Rules as amended, all shares in respect of which dividend has remained unpaid/unclaimed for seven consecutive years or more are also required to be transferred to the Demat Account of the IEPF Authority.

The Company has sent notices to all the members whose Dividends are lying unpaid/unclaimed for seven consecutive years or more. Concerned Members are requested to claim the same immediately. In case the dividends are not claimed, necessary steps will be initiated by the Company to transfer shares held by the members to IEPF without further notice.

The unpaid Dividend amount relating to the Financial Years, 1997-98, 1998-2000 (Interim), 1998-2000 (Final), 2000-2001, 2001-2002, 2002-2003, 2003-2004, 2004-2005, 2005-2006, 2006-07, 2007-08, 2008-2009, 2009-10, 2010-11, 2011-12, 2012-13, 2013-14, 2014-15, 2015-16, 2016-17 & 2017-18 have been transferred to the aforesaid Investor Education & Protection Fund.

MEMBERS ARE AGAIN ADVISED TO NOTE THAT THE UNPAID DIVIDEND AMOUNT RELATING TO FINANCIAL YEAR 2018-19 WILL BE TRANSFERRED TO THE INVESTOR EDUCATION & PROTECTION FUND, AS PER THE PROVISIONS OF SEC.124(5) OF THE COMPANIES ACT, 2013 IN OCTOBER, 2026. THE DIVIDEND FOR THE AFORESAID YEAR SHALL BE PAID ONLY ON RECEIPT OF REQUEST AND SATISFACTORY COMPLIANCE OF THE REQUISITE PROCEDURE.

9. SEBI had also mandated that requests for effecting transfer of securities (except transmission or transposition of securities) shall not be processed after March 31, 2019, unless the securities are held in dematerialized form. Hence, the Members holding shares in physical form are requested to convert their holdings to dematerialized form at the earliest.
10. Section 72 of the Companies Act, 2013 has extended nomination facility to individuals holding shares in Companies. Shareowners, in particular, those holding shares as sole holder are advised to avail of the above facility in their own interest, by furnishing to the Company the particulars of their nominations. The prescribed application form may be obtained by the shareowners from the Company's Secretarial Department at its Registered Office.
11. Pursuant to the aforesaid MCA Circulars and SEBI Circular, the Notice of the 42nd AGM and the Annual Report for the year 2025-26 including therein the Audited Financial Statements for financial year ended 31st March, 2026, are being sent only by email to the Members. Members who have not registered their email addresses with the Company or with their respective Depository Participants and who wish to receive the Notice of the 42nd AGM and the Annual Report for the year 2025-26 and all other communications sent by the Company, from time to time, can now register the same by submitting a duly filled-in request form mentioning their folio number, complete address, email address to be registered along with scanned self-attested copy of the PAN Card and any document (such as Driving Licence, Passport, Bank Statement, Aadhar Card) supporting the registered address of the Member, by email to the Registrar. Members holding shares in demat form are requested to register their email addresses with their Depository Participant(s) only. Further, in compliance with Regulation 36(1)(b) of the SEBI (LODR) Regulations 2015, a letter providing the web link, including the exact path where Annual Report for F.Y.2025-26 is available, is being sent to those members whose email addresses are not registered with the Company/Registrar & Transfer Agent/Depository Participant(s)/Depositories.
12. Even after registering for e-communication, the members are entitled to receive such communication/documents in physical form, upon making a request for the same, by post, free of cost.
13. Pursuant to the provisions of Section 108 of the Act read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended), Secretarial Standard on General Meetings (SS-2) issued by the Institute of Company Secretaries of India ("ICSI") and Regulation 44 of Listing Regulations read with MCA Circulars and SEBI Circular, the Company is providing remote e-Voting facility to its Members in respect of the businesses to be transacted at the 42nd AGM and facility for those Members participating in the 42nd AGM to cast vote through e-Voting system during the 42nd AGM. National Securities Depositories Ltd. (NSDL) will be providing facility for voting through remote e-Voting, for participation in the 42nd AGM through VC/OAVM Facility and e-Voting during the 42nd AGM.
14. A person, whose name is recorded in the Register of Members or in the Register of Beneficial Owners maintained by the Depositories as on the cut-off date only, shall be entitled to avail the facility of remote e-voting.
15. Members who have acquired shares after the e-mailing of the Annual Report and before the book closure may obtain the user ID and Password by sending a request at evoting@nsdl.com or rta@alankit.com by mentioning their Folio No./DP ID and Client Id. However, if you are already registered with NSDL for remote e-voting, then you can use your existing user ID and password for casting your vote. If you have forgotten your password, you can reset your password by using "Forgot User Details / Password" option available on www.evoting.nsdl.com or contact NSDL at the following toll free no. 1800-222-990.
16. The Company has appointed Sri Adesh Tandon, a Practicing Company Secretary of Kanpur as Scrutinizer to scrutinize the voting & remote e-voting process in a fair & transparent manner. The results declared alongwith the Scrutinizer's Report shall be placed on the Company's website www.kothariproducs.in and on the website of NSDL www.evoting.nsdl.com within two working days of passing the resolutions at the Forty-Second Annual General Meeting of the Company on Wednesday, 30th September, 2026 and communicated to the Bombay Stock Exchange Ltd. and National Stock Exchange of India Limited, where the shares of the Company are listed.
17. The Securities & Exchange Board of India has notified that the shareholders/transferees of shares (including Joint holders) holding shares in physical form are required to furnish a certified copy of their PAN Card to the Company/RTA while transacting in the securities market including by transfer, transmission or any other Corporate Action. Accordingly, all the Physical shareholders/transferees of shares (including Joint holders) are requested to furnish a certified copy of their PAN Card to the Company/RTA while transacting in the securities market including by transfer, transmission or any other Corporate Action.
18. The Members can join the AGM in VC/OAVM mode 15 (fifteen) minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. All the Statutory Registers and other material documents, required to be available for inspection will be available for inspection by the Members on all working days at the Registered Office of the Company between 11:00 A.M. to 1:00 P.M. upto the date of AGM. Members seeking to inspect such documents can send an e-mail to rkgupta@kothariproducs.in with the subject line "Kothari Products Limited 42nd AGM-Inspection of Documents". However the same will be available electronically for inspection by the members during the AGM only after login and otherwise through request at the aforesaid e-mail ID.
19. Pursuant to SEBI (LODR) Regulations, 2015, particulars of Directors seeking re-appointments at this meeting are provided in the Corporate Governance Report forming part of the Annual Report.
20. Those Members who require any information regarding the accounts or any other information regarding the Company must inform the Company at least 7 days in advance before the AGM to enable the Company to keep the information readily available at the AGM.

21. Those Members who want to speak at the AGM must inform the Company at least 3 days in advance of the AGM about their aforesaid intention. The facility for joining the AGM through VC/OAVM shall be available on first come first served basis.
22. When a pre-registered speaker is invited to speak at the meeting but he/she does not respond, the next speaker will be invited to speak. Accordingly, all speakers are requested to get connected to a device with video/camera along with good internet speed.
23. The Company reserves the right to restrict the number of questions and number of speakers, as appropriate, for smooth conduct of the AGM.
24. Since the AGM will be held through VC/OAVM, the route map of the venue of the meeting is not annexed hereto.
25. Members attending the AGM through VC/OAVM shall be reckoned for the purpose of quorum under Section 103, of the Act.
26. The recorded transcript of the AGM through VC/OAVM shall be placed on the website of the Company.
27. Only Registered Members of the Company may attend and vote at the AGM through VC/OAVM facility. In case of joint holders the Member whose name appears as the first holder in the order of the names as per the Register of Members of the Company as on the cutoff date will be entitled to vote at the AGM.

28. THE INSTRUCTIONS FOR MEMBERS FOR REMOTE E-VOTING, E-VOTING AT AGM AND FOR JOINING THE MEETING AREAS UNDER:-

The EVEN of the Company: 142034

The remote e-voting period begins on Sunday, 27th September, 2026 at 9:00 A.M. and ends on Tuesday, 29th September, 2026 at 5:00 P.M. The remote e-voting module shall be disabled by NSDL for voting thereafter. The Members, whose names appear in the Register of Members / Beneficial Owners as on the record date (Cut-off date) i.e. 23rd September, 2026 may cast their vote electronically. The voting rights of the shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the aforesaid Cut-off date, being 23rd September, 2026.

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of "Two Steps" which are mentioned below:

Step 1: Access to NSDL e-Voting system

A) Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	1. For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 2. Existing IDeAS user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

	3. If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select "Register Online for IDeAS Portal" or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp 4. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 5. Shareholders/Members can also download NSDL Mobile App "NSDL Speede" facility by scanning the QR code mentioned below for seamless voting experience. NSDL Mobile App is available on  App Store  Google Play  
Individual Shareholders holding securities in demat mode with CDSL	1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then user your existing my easi username & password. 2. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 3. If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option. 4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800-21-09911

B) Login Method for e-Voting and joining virtual meeting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section.
3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.
Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.
4. Your User ID details are given below :

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID. For example if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary. ID is 12***** then your user ID is 12*****.
c) For Members holding shares in Physical Form	EVEN Number followed by Folio Number registered with the company. For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

5. Password details for shareholders other than Individual shareholders are given below:
 - a) If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
 - b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
 - c) How to retrieve your 'initial password'?
 - (i) If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.
 - (ii) If your email ID is not registered, please follow steps mentioned below **in process for those shareholders whose email ids are not registered.**
6. If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:
 - a) Click on **"Forgot User Details/Password?"** (If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
 - b) Physical User Reset Password?" (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
 - c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.co.in mentioning your demat account number/folio number, your PAN, your name and your registered address etc.

- d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.
7. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.
8. Now, you will have to click on "Login" button.
9. After you click on the "Login" button, Home page of e-Voting will open.

Step 2: Cast your vote electronically and join General Meeting on NSDL e-Voting system.

How to cast your vote electronically and join General Meeting on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle and General Meeting is in active status.
2. Select "EVEN" of company for which you wish to cast your vote during the remote e-Voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on "VC/OAVM" link placed under "Join Meeting".
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.
5. Upon confirmation, the message "Vote cast successfully" will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to adesh.tandon11@gmail.com with a copy marked to **evoting@nsdl.com**. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "Upload Board Resolution / Authority Letter" displayed under "e-Voting" tab in their login.
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "Forgot User Details/Password?" or "Physical User Reset Password?" option available on www.evoting.nsdl.com to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on : 022 - 4886 7000 or send a request to Mr.Kaushal Kumar, Asstt. Manager, NSDL at evoting@nsdl.com

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) by email to rta@alankit.com or rkgupta@kothariproducs.in
2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) to rkgupta@kothariproducs.in. If you are an Individual shareholders holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A) i.e. Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode.**
3. Alternatively shareholder/members may send a request to evoting@nsdl.com for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

THE INSTRUCTIONS FOR MEMBERS FOR e-VOTING ON THE DAY OF THE AGM ARE AS UNDER

1. The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for remote e-voting.
2. Only those Members/ shareholders, who will be present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the AGM.
3. Members who have voted through Remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.
4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the AGM shall be the same person mentioned for Remote e-voting.

INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE AGM THROUGH VC/OAVM ARE AS UNDER

1. Member will be provided with a facility to attend the AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for **Access to NSDL e-Voting system**. After successful login, you can see **link of "VC/OAVM link" placed under "Join meeting"** menu against company name. You are requested to click on VC/OAVM link placed under Join General Meeting menu. The link for VC/OAVM will be available in Shareholder/Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.
2. Members are encouraged to join the Meeting through Laptops for better experience.
3. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
4. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
5. Shareholders who would like to express their views/have questions may send their questions in advance mentioning their name demat account number/folio number, email id, mobile number at rkgupta@kothariproducs.in. The same will be replied by the company suitably.

By Order of the Board
For **KOTHARI PRODUCTS LTD.**

DATE: 29th May, 2026

PLACE: Srinagar

Regd. Office:

'PAN PARAG HOUSE'

24/19, THE MALL

KANPUR - 208001

(RAJ KUMAR GUPTA)
CS & Compliance Officer
FCS No. 3281

DIRECTORS' REPORT

TO THE MEMBERS:

The Board of Directors of your Company presents herewith its 42nd Annual Report and Audited Financial Statements for the financial year ended 31st March, 2026. The report also includes the Management Discussion and Analysis Report in accordance with the guidelines of Corporate Governance.

FINANCIAL PERFORMANCE & STATE OF COMPANY'S AFFAIRS:-

(Amount in Rs. Lacs)

	STANDALONE		CONSOLIDATED	
	FINANCIAL YEAR ENDED 31.03.2026	FINANCIAL YEAR ENDED 31.03.2025	FINANCIAL YEAR ENDED 31.03.2026	FINANCIAL YEAR ENDED 31.03.2025
Net Sales:	32,847	30,370	100,976	95,786
Other Income	6,085	14,477	5,496	5,137
Profit before Depreciation & Taxation	4,306	5,929	4,105	(8,690)
Less: Depreciation	235	188	244	188
Provision for Taxation:				
- Current Tax	309	292	421	402
- Deferred Tax	175	54	20	54
- Tax Adjustments for earlier years	100	64	100	65
- Profit after Tax	3,487	5,331	3,320	(9,399)
- Other Comprehensive Income (Net of Tax)	-	-	8	2
- Total Comprehensive Income for the year	3,487	5,331	3,328	(9,397)
Add: Balance of Profit brought forward from previous year	59,017	53,686	58,797	67,898
Add: Debenture Redemption Reserve brought back	-	-	-	418
Less: Non-Controlling Interests	-	-	235	122
	<u>62,504</u>	<u>59,017</u>	<u>61,890</u>	<u>58,797</u>
Profit available for appropriation				
APPROPRIATIONS	-	-	-	-
Transfer to General Reserve	-	-	-	-
Proposed Dividend	-	-	-	-
Additional Tax on Proposed Dividend	-	-	-	-
Balance of Profit carried forward	<u>62,504</u>	<u>59,017</u>	<u>61,890</u>	<u>58,797</u>
	<u>62,504</u>	<u>59,017</u>	<u>61,890</u>	<u>58,797</u>

TRANSFER TO RESERVES

The Board of Directors of the Company has not transferred any amount to the Reserves for the year under review.

2026 IN RETROSPECT & STATE OF COMPANY'S AFFAIRS

Your Directors are to report that the Company's sales turnover during the year under review has increased to Rs.32847 Lacs from Rs.30370 Lacs during the previous financial year registering increase of 8.16%. However the Company has earned lower profit before depreciation & tax during the year of Rs.4306 Lacs as against Rs.5929 Lacs in the previous year registering a decrease of 27.37%. Similarly the Company has earned lower profit after Tax of Rs.3487 Lacs as against Rs.5331 Lacs during the previous year, registering a decrease of 34.59%.

INTERNATIONAL BUSINESS

The Company's export during the year under review was Rs. 349 lacs as compared to Rs. NIL during the previous year.

DIVIDEND RECOMMENDED

To conserve the resources for future purpose, the Board of Directors of your company does not recommend any dividend for the financial year 2025-26.

CHANGES IN SHARE CAPITAL

During the year under review there were no changes in the Share Capital of the Company.

ISSUE OF EQUITY SHARES WITH DIFFERENTIAL RIGHTS, SWEAT EQUITY, ESOS ETC.

During the year the Company has not issued any shares with differential rights, sweat equity, ESOS etc.

CHANGE IN THE NATURE OF BUSINESS OF THE COMPANY

During the year under review there was no change in the nature of business of the Company.

SUBSIDIARIES AND ASSOCIATES

The Company had as on 31st March, 2026, one Subsidiary Company namely Kothari Products Singapore Pte. Ltd. Further, the Company also had as on 31st March, 2026, four associate Companies as mentioned in the notes of the Financial Statements of the Company. The prescribed salient features of the financial statements of the aforesaid subsidiary company and associate Companies as per sub section 3 of section 129 of the Act have been disclosed in a separate statement attached to the consolidated Financial Statements which forms part of this Annual Report. The statement reflects the performance and financial position of each of the subsidiary and associates, as required by Rule 8 (1) of the Companies (Accounts) Rules, 2014. The Company hereby undertakes that the Annual Accounts of the subsidiary company and their related detailed information shall be made available to the shareowners of the holding and subsidiary companies seeking such information at any point of time and shall also be placed on the website of the holding Companies. The Annual Accounts of the subsidiary companies shall also be kept for inspection by any shareowner at the Registered Office of the holding company and of the subsidiary companies concerned.

HIGHLIGHTS OF PERFORMANCE OF SUBSIDIARIES & ASSOCIATES

The highlights of performance of subsidiaries & associates during the year under review and their contribution to the overall performance of the Company are mentioned in the form AOC-1 and Statement of Additional Information as per schedule III to the Companies Act, 2013 of the aforesaid subsidiaries & associates, is appended to the Consolidated Financial Statements accompanying this report.

DIRECTORS AND KEY MANAGERIAL PERSONNEL

Smt. Poonam Acharya, a Director of the Company, retires by rotation at the ensuing Annual General Meeting and being eligible has offered herself for re-appointment. There is no other change in the Key Managerial Personnel during the year.

NUMBER OF THE BOARD MEETINGS

The Company held Six Board Meetings during the year 2025-26 and the details of aforesaid meetings are given in the Corporate Governance Report.

DEPOSITS

The Company neither accepted any Deposits from the public nor there is any outstanding amount of deposit during the financial year 2025-26, hence the particulars relating to the aforesaid are not applicable.

DIRECTORS' RESPONSIBILITY STATEMENT

As required under Sec. 134(3)(c) read with Sec. 134(5) of the Companies Act, 2013, your Directors confirm:

- (i) That in the preparation of the annual accounts for the year ended 31st March, 2026, the applicable accounting standards have been followed;
- (ii) that the Directors have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit of the company for the year under review;
- (iii) that the Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;

- (iv) that the Directors have prepared the annual accounts for the year under review on a going concern basis.
- (v) the Directors have laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and operating effectively.
- (vi) the Directors have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems are adequate and operating effectively.

COMMITTEES OF THE BOARD

Pursuant to the provisions of the Companies Act, 2013 and provisions of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 the Company has constituted following committees:-

1. Audit Committee.
2. Stakeholders Relationship Committee.
3. Nomination & Remuneration Committee.
4. Corporate Social Responsibility Committee.

The Composition, Scope and Powers of the aforementioned Committees together with details of their meetings held during the period under review, forms part of the Corporate Governance Report.

ANNUAL REPORT ON CSR ACTIVITIES

As required by the Companies (Corporate Social Responsibility Policy) Rules, 2014 the annual report on CSR activities undertaken by the Company during the year under review is attached as '**Annexure-1**' to this Directors Report.

DETAILS OF VIGIL MACHANISM

Pursuant to Section 177 of The Companies Act, 2013, the Board has adopted a Whistle Blower Policy to promote reporting of any unethical or improper practice or violation of the Company's Code of Conduct or complaints regarding accounting, auditing, internal controls or disclosure practices of the Company. It gives a platform to the Whistle blower to report any unethical or improper practice (not necessarily violation of law) and to define processes for receiving and investigating complaints. The Company has appointed Sri Anurag Tandon, Chief Financial Officer as its Vigilance Officer and his address is Kothari Products Limited, C/62, Vibgyor Tower, 14th Floor, Bandra Kurla Complex, Bandra East, Mumbai-400098, E-mail Id:- anuragtandon@kothariproducs.in. The Company has assigned the email ID-anuragtandon@kothariproducs.in or deepakkothari@panparag.com or jayant.chaturvedi92@gmail.com which anyone can report or send written complaint to the Vigilance Officer, Chairman & Managing Director and the Chairman of the Audit Committee. The confidentiality of those reporting violations is maintained and they are not subjected to any discriminatory practice. The aforesaid policy has been posted by the Company on its website under link "Investor Section."

POLICIES OF THE COMPANY

Pursuant to the provisions of the Companies Act, 2013 and provisions of SEBI (Listing Obligations & Disclosure Requirement) Regulations, 2015, the Company has framed following Policies:-

1. Familiarisation Programmes
2. Terms & Conditions of Appointment of Independent Director
3. Risk Management
4. Determining Materiality of Events
5. Corporate Social Responsibility Policy
6. Code of Practices and Procedures for fair disclosure of Insider Trading
7. Board Diversity Policy
8. Code of Business Conduct & Ethics
9. Dividend Distribution Policy
10. Leak of UPSI
11. Nomination & Remuneration Policy
12. Policy for Determining Material Subsidiaries
13. Policy on dealing with Related Party Transactions

14. Preservation of Policy Documents
15. Retention Archival Policy
16. Vigil Mechanism, Whistle Blower Policy

The details of the aforesaid policies are mentioned in the Corporate Governance Report and copies of the aforesaid policies are placed on the website of the Company i.e. www.kothariproducts.in. However as required by section 178 of the Companies Act, 2013, the Nomination & Remuneration Policy developed by the Company is attached herewith as **"Annexure-2"**.

INVESTOR EDUCATION AND PROTECTION FUND (IEPF)

Pursuant to the provisions of the Companies Act, 2013 read with the IEPF Authority (Accounting, Audit, Transfer & Refund) Rules, 2016, all dividends remaining unpaid/unclaimed for a period of 7 years from the date of their transfers are required to be transferred by the Company to the IEPF established by the Government of India. Accordingly all unpaid or unclaimed dividends upto the Financial Year 2017-18 have already been transferred and for the Financial Year 2018-19 will be transferred by the Company by October 2026 to the aforesaid fund. Further, as per the aforesaid provisions all relevant shares corresponding to the aforesaid unpaid/unclaimed dividends upto Financial year 2017-18 have also been transferred to the demat account of the IEPF authority as per the details mentioned below, the details of the aforesaid shares are also available under the heads "Investor's Section" on the website of the Company:-

Sl. No.	Particulars	No. of Shareholders	No. of Share
1.	Aggregate number of shareholders & the outstanding shares in the above Demat account lying at the beginning of the year i.e. on April 1, 2025	257	97166
2.	Number of shareholders who approached issuer for transfer of shares from above Demat account during 2025-26	Nil	Nil
3.	Number of shareholders whose shares transferred from above Demat account during 2025-26	Nil	Nil
4.	No. of shareholders whose shares transferred to the above demat account during 2025-26	47	28169
5.	Aggregate number of shareholders and outstanding shares in the above demat account lying at the end of the year as on March 31, 2026	304	125335

Voting rights on the equity shares lying in the above demat account shall remain frozen until the rightful owner of such equity shares claims these equity shares.

DECLARATION BY INDEPENDENT DIRECTORS

Sri Deepak Gambhirdas Gandhi, Sri Pradeep Kumar & Sri Jayant Chaturvedi are Independent Directors on the Board of the Company. All the above named Independent Directors have given their respective declarations under Section 149(6) of the Companies Act, 2013 and the Rules made thereunder. In the opinion of the Board, the Independent Directors fulfill the conditions relating to their status as Independent Directors as specified in Section 149 of the Companies Act, 2013 and the Rules made thereunder. No Director was appointed during the year under review.

STATUTORY AUDITOR AND AUDITORS' REPORT

M/s. G M. Kapadia & Co., Auditors of the Company, have carried out the Audit of the Company and have submitted Auditor's Report attached with the Financial Statements of the Company accompanying this Report. The aforesaid report does not contain any qualification, reservation or adverse remarks which need explanation in the Director's Report.

DETAILS IN RESPECT OF FRAUDS

The Auditors of the Company have not observed any fraud to be reported under Section 143(12) of The Companies Act, 2013.

SECRETARIAL AUDIT & ITS REPORT

As required by Section 204 of The Companies Act, 2013, M/s. Adesh Tandon & Associates, Practising Company Secretary of Kanpur was appointed as the Secretarial Auditor of the Company and he has carried out the Secretarial Audit of the Company and has submitted his Report which is annexed to this report as **'Annexure-3'**. The Secretarial Auditor in its aforesaid report has observed that two e-forms MGT-14 in respect of certain Board Resolutions were pending filing with the Registrar of Companies as on the date of signing of the Secretarial Audit Report. The explanation of the Board to this observation is that the Company

had initiated the process for filing the said e-forms; however, the same could not be completed due to technical issues/glitches on the MCA portal. The Company is taking necessary steps to file the said e-forms with the Registrar of Companies as soon as the MCA portal permits filing, together with applicable additional fees, if any. The Secretarial Compliance Report for the F.Y.2025-26, pursuant to the requirement of the Regulation 24A of the Listing Regulations, 2015 is available on the website of the Company at www.kothariproducs.in

LOANS, GUARANTEES OR INVESTMENTS

The details of the Loans, guarantees and investments covered under sec.186 of the Companies Act, 2013 form part of the financial statements accompanying this Report.

STOCK EXCHANGE LISTING & COMPLIANCE

The Shares of the Company are presently listed at Bombay Stock Exchange Ltd., Mumbai & National Stock Exchange of India Ltd., Mumbai and the Company is regularly complying with all the provisions of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015.

CORPORATE GOVERNANCE REPORT

A detailed Corporate Governance Report that also contains disclosures as per Section 134 and 177 of the Companies Act, 2013 is attached and forms part of this Annual Report.

A certificate from the secretarial auditors of the Company regarding compliance with the conditions of Corporate Governance as required under SEBI (Listing Obligations & Disclosures Requirement) Regulations, 2015 is part of this Annual Report.

BOARD EVALUATION

Pursuant to provisions of the Companies Act, 2013 & SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, the Nomination and Remuneration Committee has carried out an Annual performance evaluation of the Board of Directors as a Whole, its own performance, its committees and the Directors individually.

The evaluation of non-independent Directors, Chairman and the Board as a whole was done at a separate meeting held by independent Directors. The performance evaluation of independent Directors was done by the entire board, excluding Directors being evaluated.

DISCLOSURE UNDER SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013

The Company has in place, an Anti-sexual Harassment Policy in line with the requirements of The Sexual Harassment of Women at the Workplace (Prevention, Prohibition & Redressal) Act, 2013.

An Internal Complaints Committee (ICC) has been set up to redress complaints received regarding sexual harassment, if any. All employees (Permanent, Contractual, Temporary, Trainees) are covered under this policy. There was no complaint received from any employee during the financial year 2025-26 and hence no complaint is outstanding as on 31.03.2026 for redressal.

MANAGEMENT DISCUSSION & ANALYSIS REPORT

The information, as required under SEBI (Listing Obligations & Disclosures Requirements) Regulations, 2015 is as under:-

a) INDUSTRY STRUCTURE AND DEVELOPMENTS

Financial Year 2025-26 presented a complex global macroeconomic environment, predominantly characterized by persistent tensions in West Asia and ongoing uncertainties surrounding geopolitical resolutions. Extended supply chain disruptions and elevated global energy prices exerted continuous pressure on global inflation. However, these headwinds were partially counter balanced by robust momentum in the AI-driven technology cycle, which stimulated technology related capital expenditure and trade globally.

International trade dynamics remain subject to evolving bilateral and multilateral trade agreements between India and key trading partners. The outcomes of these trade arrangements continue to exert a substantial influence on aggregate demand, shaping bilateral business corridors and cross border supply chains.

On the domestic front, the Indian economy demonstrated commendable resilience amidst global volatility, sustaining moderate GDP growth and resilient tax collections. India's economic growth continues to be anchored by strong domestic consumptions, proactive infrastructure investment, rapid urbanization widespread digitalization and expanding services ecosystem. These fundamental drivers have cushioned the economy against heightened trade policy uncertainty and rising global tariffs.

b) OPPORTUNITIES & THREATS

India's economy performed moderately well in FY 2025-26 and the performance in the coming quarters will be affected with various factors such as the global growth scenario, evolving trade dynamics, sustained elevation in energy prices and any

external risks associated with geopolitical tensions. The rising probability of below normal rainfall and the likelihood of El Nino conditions during the monsoon season pose a very key risk for the food inflation outlook. Nonetheless, the continued investment in infrastructure and digital expansion coupled with the domestic demand play a positive role in the economy.

Real Estate is likely to remain an important contributor to India's economic expansion. Continued urbanization, rising household incomes, infrastructure development and demand for warehouses, logistics parks, data centers, offices, retail, industrial parks and residential houses should support the sector which is beneficial for our Real Estate business.

As the Company actively engages in international trade operations, it is inherently exposed to currency volatility. To mitigate currency risks, the Company maintains a dedicated in-house Treasury Management desk operating under a well-defined Board-approved Hedging Policy. Currency exposures are continuously monitored and dynamically managed using structured derivative instruments, including foreign exchange forward contracts and currency options.

The Company has established a comprehensive Enterprise Risk Management (ERM) framework and robust internal financial controls that are fully commensurate with the scale, complexity, and inherent nature of its operations. These institutionalized processes ensure timely identification, assessment, mitigation and monitoring of operational, financial, legal and compliance risks across all business verticals.

c) SEGMENT-WISE PERFORMANCE

The trading division witnessed moderate growth during the year under review. In addition to this, the restructuring through disinvestment of subsidiary companies also enhanced the top line and bottom line of the Company. The revenue of the Trading division during the year under review has been Rs.35066 Lacs as compared to Rs.43007 Lacs during the previous year and that of the Real Estate etc., has been Rs.3866 Lacs as compared to Rs.1840 Lacs during the previous year. The profit before tax and interest from both the aforesaid division is at Rs.1295 Lacs and Rs.3426 Lacs respectively as compared to the previous year figures of Rs.5344 Lacs & Rs.945 Lacs respectively.

d) BUSINESS OUTLOOK

India's economic outlook remains broadly positive, although the country is entering a period in which global uncertainty, energy prices, trade tensions and geopolitical developments could moderate the pace of expansion. India continues to stand out among the major economies because of its strong domestic demand, expanding services sector, infrastructure investment, improving digital ecosystem and relatively robust macroeconomic fundamentals. With government's proactive contingency planning and robust food grain buffer stock, the aggregate impact of El Nino is likely to remain manageable. The outlook for urban demand continues to remain mixed and the consumption scenario is expected to increase due to lower personal tax burden.

The performance of your Company in the coming quarters will depend upon the growth scenario, geopolitical situation, trade protectionism and tariffs and trade agreements, between the countries and the domestic demand conditions. With supportive government policy initiatives and strategic focus, the Company expects sustained business growth across its Trading and Real Estate divisions.

e) RISKS AND CONCERNS:

These aspects have been mentioned under the Heading "Opportunities and Threats".

f) DETAILS OF SIGNIFICANT CHANGES (I.E. CHANGE OF 25% OR MORE COMPARED TO THE IMMEDIATE PREVIOUS FINANCIAL YEAR)

Sr. No.	Particulars	Numerator	Denominator	Units	As at 31 st March 2026	As at 31 st March 2025	Variance (%) 2025-26	Reasons
1	Current Ratio	Current Assets	Current Liabilities	No. of times	2.18	2.23	(2.49)	Not Applicable
2	Debt-Equity Ratio	Total Debt	Shareholder's equity	No. of times	0.09	0.13	(30.43)	The decrease is on account of decrease in borrowing as compared to previous year
3	Debt Service Coverage Ratio	Earnings available for debt service	Debt Service	No. of times	0.43	1.46	(70.67)	Due to decrease in earning for debt service as well as increase in debt served in the current year
4	Return on Equity Ratio	Net profits after taxes	Average shareholder's equity	Percentage	3.38	5.39	(37.38)	Due to increase in profitability in the current year
5	Inventory Turnover Ratio	Sale of Products	Average Inventory	No. of times	113.06	91.02	24.22	Not Applicable

6.	Trade Receivable Turnover Ratio	Revenue	Average Trade Receivables	No. of times	2.08	2.44	(14.72)	Not Applicable
7.	Trade Payables Turnover Ratio	Total Purchases for Goods (credit)	Average Trade Payables for Goods	No. of times	6.43	9.28	(30.69)	Due to increase in trade payables in current year
8.	Net Capital Turnover Ratio	Revenue	Working Capital	No. of times	1.64	1.53	6.90	Not Applicable
9.	Net Profit Ratio	Net Profit	Revenue	Percentage	10.62	17.55	(39.52)	Due to increase in profitability in the current year
10.	Return on Capital Employed	Earnings before interest & taxes	Capital employed	Percentage	4.10	5.45	(24.80)	Not Applicable
11.	Return on Investment (Fixed Deposits)	Interest Income on Fixed Deposit	Average of Fixed Deposit	Percentage	6.15	3.05	101.94	Due to increase in holding period of fixed deposits in current year
11(a)	Return on Investment (Mutual Funds)	Net gain/(loss) on sale/fair value changes of Current Investments in Mutual Funds	Average Current Investments in Mutual Funds	Percentage	20.06	24.06	(16.63)	Not Applicable
11(b)	Return on Investment (Quoted Shares)	Net gain/(loss) on sale/fair value changes of Current Investments in Quoted Shares	Average Current Investments in Quoted Shares	Percentage	16.04	(18.06)	188.85	Increase is on account of market fluctuation

INTERNAL FINANCIAL CONTROL SYSTEMS AND THEIR ADEQUACY

The Company has in place adequate internal financial control systems & other internal control procedures commensurate with the size of the Company and the nature of its business for the import & export of commodities, minerals etc., purchase of assets and with regard to the sale of goods to ensure proper recording of financial & operational information and compliance of various statutory compliances.

DISCUSSION ON FINANCIAL PERFORMANCE WITH RESPECT TO OPERATIONAL PERFORMANCE

These discussions have been enumerated under the headings "Financial Performance", "2026 in Retrospect" & "Segment wise Performance" of this Report.

MATERIAL DEVELOPMENTS IN HUMAN RESOURCES/INDUSTRIAL RELATIONS FRONT

Human Resource is the most important element of any organization. Our Core Values are discipline, trust, integrity and work style. Core Values are established to align all the people in the organization in the direction of achieving stated goals all throughout the organization. The Company is taking sufficient steps for employee engagement and motivation. This has resulted in reduction of employee turnover. Your Company focuses on recruiting and retaining the best talent in the industry. Moreover, Company provides them proper induction, training and knowledge upgradation for the individual as well as organizational growth. The Company continues to maintain its record of cordial and harmonious industrial relations without any interruption in work. Further, as on 31st March, 2026 the Company had 44 employees on its roll.

RISK MANAGEMENT

The Company has in place a Risk Management framework to identify, Evaluate & Monitor Business Risks & Challenges across the Company. The Company has developed and implemented a Risk Management Policy for the Company including identification therein of elements of risk, if any, which in the opinion of the Board may threaten the existence of the Company.

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO

The information required under Section 134(3)(m) of the Companies Act, 2013 read with Rule 8(3) of The Companies (Accounts) Rules, 2014 is as under:-

[A] CONSERVATION OF ENERGY

- Energy Conservation Measures taken:- The Company has taken all measures for conservation of energy most economically.
- The steps taken by the Company for utilizing alternate source of energy:- No such steps have been taken by the Company.
- The capital Investments on energy conservation equipments:- NIL.

[B] TECHNOLOGY ABSORPTION

Since there is no manufacturing activity in the Company hence the information prescribed under this heading is not applicable to the Company.

[C] FOREIGN EXCHANGE EARNINGS AND OUTGO

		(Amount in Lacs)	
		CURRENT YEAR	PREVIOUS YEAR
a)	Earning in Foreign Exchange	349	NIL
b)	Expenditure in Foreign Currency	31076	30251

INDUSTRIAL RELATIONS

Cordial and harmonious industrial relations prevailed throughout the year.

PARTICULARS OF EMPLOYEES

The information as specified in Sec.197 (12) of the Companies Act, 2013 read with Rule 5(1) of The Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 as amended, is attached herewith as '**Annexure-4**' to this Report. Further, the information required under Sec.197 (12) of the Companies Act, 2013 read with Rule 5(2) & 5(3) of The Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 as amended form part of this Report. However as per Section 136 of The Companies Act, 2013 the Annual report and Accounts are being sent to the members excluding the statement containing the names and other details of top ten employees in terms of remuneration drawn as required u/s 197 (12) of the Act read with Rule 5(2) & 5(3) of the Companies (Appointment and Remuneration of Managerial personnel) Rules, 2014. However the aforesaid statement is open for inspection at the Registered Office of the Company. Any shareholder interested in obtaining a copy of the same may write to the Company Secretary.

ANNUAL RETURN & ITS WEB LINK

The Annual Return of the Company for the year ended 31st March, 2026 has been placed on the Company's web-site <https://www.kothariproducs.in> The address of web-link for aforesaid Annual Return (MGT-7) is <https://www.kothariproducs.in/downloads/KPL-MGT-7-%202026.pdf>

PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES

The particulars of contracts or arrangements with related parties referred to in Section 188(1) of the Companies Act, 2013 have been enclosed with the report in the prescribed format AOC-2 as '**Annexure-5**'.

SECRETARIAL AUDIT & ITS REPORT OF MATERIAL SUBSIDIARY - M/S. KOTHARI PRODUCTS SINGAPORE PTE. LTD.

M/s.Kothari Products Singapore Pte. Ltd. is the Material Unlisted Subsidiary of the Company as on 31st March, 2026 as per the SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015. Secretarial Audit of M/s. Kothari Products Singapore Pte. Ltd. is not required to be done as per aforesaid SEBI Regulations.

SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS OR TRIBUNALS

There are no significant, material orders passed by the regulators or courts or tribunals which would impact the going concern status of the Company and its future operations.

CASH FLOW STATEMENT

In conformity with the Regulation 34 (2) (c) of the SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015, the Cash Flow Statement for the year ended 31st March, 2026 is forming part of this Annual Report.

MATERIAL CHANGES & COMMITMENTS AFFECTING FINANCIAL POSITION OF THE COMPANY OCCURRING AFTER BALANCE SHEET DATE

There have been no material changes and commitments which have occurred between the end of Financial Year and the date of this report which can have impact on financial position of the Company.

COST RECORDS

Maintenance of cost records as specified by the Central Government under Section 148(1) of the Companies Act, 2013 is not applicable to the Company.

COMPLIANCE WITH SECRETARIAL STANDARDS

The applicable secretarial standards issued under section 118 of the Companies Act, 2013, have been complied with.

DETAILS OF ANY PROCEEDINGS UNDER INSOLVENCY AND BANKRUPTCY CODE, 2016

No application has been made by or against the Company or any proceeding is pending under the Insolvency and Bankruptcy Code, 2016 during the year.

DETAILS OF DIFFERENCE BETWEEN VALUATION DONE AT THE TIME OF ONE TIME SETTLEMENT ETC.

The Company has not done any one time settlement from any bank or financial institutions. Hence the requirement to disclose details of difference between amount of the valuation done at the time of one time settlement and the valuation done while taking loan from the banks or financial institutions are not applicable.

COMPLIANCE OF THE MATERNITY BENEFIT ACT 1961

The Company has complied with all the rules & provisions of the Maternity Benefit Act, 1961 & Amendment Act, 2017 as applicable to the Company for the year 2025-26. In alignment with the principles of diversity, equity and inclusion (DEI), the Company discloses below the gender composition of its workforce as on 31st March, 2026.

Male Employees: 42

Female Employees: 2

Transgender Employees: 0

ACKNOWLEDGEMENT

Your Directors wish to place on record their sincere appreciation for the continued co-operation and support extended by various Government Departments, Bankers, Dealers & suppliers and also acknowledge and appreciate the contribution made by the employees.

The Board also wishes to place on record its gratitude to the valued customers, members and investors for their continued support and confidence in the Company."

For and on behalf of the Board

(DEEPAK KOTHARI)

Chairman & Managing Director

DIN. 00088973

(MITESH KOTHARI)

Executive Director

DIN. 00089076

DATE: 29th May, 2026

PLACE: Srinagar

ANNEXURE-1 TO DIRECTORS' REPORT

Annual Report on CSR Activities and CSR Policy

1. A brief outline of the Company's CSR Policy, including overview of projects or programs proposed to be undertaken and a reference to the web-link to the CSR Policy and projects or programs.

The Board of Directors of the Company, after taking into account the recommendations of the CSR Committee, has approved a CSR Policy for the Company. As required under Section 135(4) of the Companies Act, 2013, this policy has been uploaded on the Company's website under the Link-"Investors Section".

The Company was undertaking its CSR activities approved by its CSR Committee through "Sharda Mansukhlal Kothari Charitable Trust" Kanpur during the year ended 31st March, 2026. The aforesaid Trust is focusing in Eradicating poverty, hunger and malnutrition, promoting health care which includes sanitation and preventive health care, contribution to the Swach Bharat Kosh set-up by the Central Government for the promotion of sanitation and making available safe drinking water. (clause No.i of schedule VII to the Companies Act, 2013 as amended). Further, as recommended by the CSR Committee during the financial year 2025-26 the Company is undertaking its CSR activities through "Sharda Mansukhlal Kothari Charitable Trust" Kanpur.

2. **Composition of the CSR Committee**

The composition of the CSR Committee is as mentioned in the Corporate Governance Report forming part of this Annual Report.

3. **Average net profit of the Company for the last three financial years, as per Section 198 of the Companies Act, 2013**

The average net profits/(loss) of the Company for last three financial years ended 31st March, 2026 is Rs.5040567/-

4. **Prescribed CSR expenditure (two percent of the amount as in item 3 above)**

The prescribed CSR expenditure for the year is Rs.101000/- (2% of Rs.5040567/-)

5. **Details of CSR spent during the financial year**

(Rs. In Crores)

Sl. No.	CSR Projects or activity identified.	Sector in which the project is covered. (clause of schedule VII to the Companies Act, 2013 as amended)	Projects or Programs (1) Local area or other (2) specify the State and district where projects or programs was undertaken	Amount outlay (budget) Projects or Programs wise	Amount spent on the Projects or Programs during the year Sub-heads: (1) Direct expenditure on Projects or Programs (2) Over-heads:	Cumulative expenditure upto the reporting period	Amount spent: Direct or through implementing agency
1.	Improve-ment in education which includes special education	Strengthen of vocational skill among children through improvement in education which includes special education (Clause No. ii of schedule VII to the Companies Act, 2013 as amended)	Kanpur	0.01	0.01	0.01	Through "Sharda Mansukhlal Kothari Charitable Trust, Kanpur"

6. In case the company has failed to spend the two percent of the average net profit of the last three financial years or any part thereof, the company shall provide the reasons for not spending the amount in its Board Report. - Not Applicable
7. A responsibility statement of the CSR committee that the implementation and monitoring of CSR Policy, is in compliance with CSR objectives and policy of the company

The CSR Committee confirms that the implementation and monitoring of the CSR Policy, is in compliance with the CSR objectives and policy of the Company.

For and on behalf of the Board

DATE: 29th May, 2026
PLACE: Srinagar

(DEEPAK KOTHARI)
Chairman & Managing Director
DIN. 00088973

(MITESH KOTHARI)
Executive Director
DIN. 00089076

ANNEXURE-2 TO THE DIRECTORS REPORT

NOMINATION AND REMUNERATION POLICY OF KOTHARI PRODUCTS LIMITED

OBJECTIVES OF THE POLICY

- I. The Company's Remuneration Policy is aimed to attract and retain the best talents by ensuring a fair, transparent and equitable remuneration to employees and Directors, based inter alia on individual job requirements, responsibilities, commensurate qualifications of individuals, experience, the performance of the Company and the performance / contribution of the individual employee. The policy enables a framework that allows for fair rewards for the achievement of key deliverables, in line with industry and Group practice.
- II. The Company follows a compensation mix of fixed and performance linked variable pay. Individual performance pay is measured through a structured and transparent appraisal process.

Managing Director (MD) / Executive Director (ED) / Whole-time Director (WTD)

- III. When determining the remuneration for the MD / ED / WTD the Company will take into account the market sector that it operates, business performance and the practices in other comparable Companies including global companies when appropriate.
- IV. The Company pays remuneration by way of Salary, Perquisites, Gratuity and Commission to its MD / ED / WTD, within the overall ceiling limits approved by the Shareholders of the Company, subject to the provisions of the Companies Act, 2013. The Nomination and Remuneration & Compensation Committee recommends the commission payable to the MD / ED / WTD based on the profits for the financial year and as per the policy of the Company based on the performance of the Company as well as that of the MD / ED / WTD and as prescribed under the Companies Act and within overall limits approved by the shareholders. The Board of Directors reduces the commission payable for the year based on the recommendations of the Nomination & Remuneration Committee.
- V. The Company also extends other perquisites as is applicable to the Senior Management Personnel of the Company and as per the Policy of the Company as may be approved by the Nomination and Remuneration Committee / Board of Directors from time to time.

Non-Executive & Independent Directors

The Company currently pays sitting fees for attending the meetings of the Board. Any change in this fee would have to be approved by the Board of Directors/Shareholders within the limits and provisions of the Companies Act, 2013.

The Company also reimburses the out-of-pocket expenses incurred by the Directors for attending the meetings as and when applicable.

Key Managerial Personnel (KMP) & Senior Management Personnel (SMP)

KMP as defined in the Companies Act, includes the Chief Financial Officer and the Company Secretary. The Senior Management Personnel are all those Executives who directly report to the MD / ED / WTD i.e. one level below the Board of Directors.

The Compensation package to the KMPs and the SMPs will comprise:

- Salary and applicable allowances. The annual salary revision for members of the KMPs and SMPs will be subject to approval by the Nomination and Remuneration Committee.
- A performance linked variable pay, based on the performance of the Company and the concerned individual, within the Intellect Group's overall Policy on variable pay.
- Applicable Perquisites based on HR policies.
- Provident Fund, Gratuity and other retrieval benefits in accordance with the relevant statutes.
- Any other perquisite in accordance with the Policy of the Company and as approved by the Nomination & Remuneration Committee / Board of Directors, from time to time.

For and on behalf of the Board

DATE: 29th May, 2026
PLACE: Srinagar

(DEEPAK KOTHARI)
Chairman & Managing Director
DIN. 00088973

(MITESH KOTHARI)
Executive Director
DIN. 00089076

ANNEXURE-3 TO THE DIRECTORS REPORT

SECRETARIAL AUDIT REPORT

For the Financial Year ended March 31, 2026

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members,
Kothari Products Limited
Pan Parag House,
24/19, the Mall, Kanpur - 208001

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **KOTHARI PRODUCTS LIMITED** (hereinafter called as "**the Company**"). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, We hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on March 31, 2026 ("Audit Period"), complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter.

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on March 31, 2026 according to the provisions of:

- (i) The Companies Act, 2013 ("the Act") and the rules made there under as amended from time to time;
- (ii) The Securities Contracts (Regulation) Act, 1956 ("SCRA") and the rules made there under;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed there under;
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made there under to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings (**Not applicable to the Company during the Audit Period**);
- (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ("SEBI Act"), as amended from time to time:
 - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - (c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018
 - (d) The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021; (**Not applicable to the Company during the Audit Period**);
 - (e) The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021; (**Not applicable to the Company during the Audit Period**);
 - (f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with the client (**Not applicable to the Company during the Audit Period**);
 - (g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021 (**Not applicable to the Company during the Audit Period**);
 - (h) Securities and Exchange Board of India (Buyback of Securities) Regulations, 1998 and the Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018 (**Not applicable to the Company during the Audit Period**);
 - (i) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

We further report that, having regard to the compliance system prevailing in the Company and as certified by the management and on examination of the relevant documents and records in pursuance thereof, on test check basis, there are no specific laws applicable to the company.

We have also examined compliance with the applicable clauses of the following:

- I. Secretarial Standards issued by the Institute of Company Secretaries of India (as amended from time to time);
- II. The Listing Agreement as entered into by the Company with the Stock Exchange(s).

During the period under review, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above. However, The Company has not filed two e-forms MGT-14 with the Registrar of Companies as on the date of signing of this Report in respect of certain Board Resolutions required under the Companies Act, 2013. As

informed by the management, the delay is due to technical glitches on the MCA portal, and the Company has assured that the said e-Forms will be filed as soon as the portal accepts them.

We further report that, the Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place are in compliance with applicable provisions during the review period.

Adequate notice is given to all Directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

All decisions at the Board Meetings and Committee Meetings have been carried out without dissent, as recorded in the minutes of the meetings of the Board or Committees of the Board, as the case may be.

We further report that, there exist adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that, during the Audit Period there were no instances of:

- (i) Public/Right/Preferential issue of shares/ debentures/sweat equity etc;
- (ii) Redemption / buy-back of securities;
- (iii) Major decisions which were taken by the members in pursuance to section 180 of the Act;
- (iv) Merger/Amalgamation/re-construction;
- (v) Foreign technical collaborations.

For ADESH TANDON & ASSOCIATES
Company Secretaries

Peer Reviewed Unit: 6778/2025

UDIN: F002253H000536226
PLACE: KANPUR
DATE: May 29, 2026

Adesh Tandon
Proprietor
FCS No. 2253
C. P. No. 1121

Note: This Report is to be read with our letter of even date which is annexed as **Annexure-A** and forms an integral part of this report.

'Annexure - A'

To,

The Members

Kothari Products Limited

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial record is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and process as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the process and practices, we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
4. Wherever required, we have obtained the Management Representation about the Compliance of laws, rules and regulations and happening of events etc.
5. The Compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedure on test basis.
6. The Secretarial Audit Report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

For ADESH TANDON & ASSOCIATES
Company Secretaries

PLACE: KANPUR
DATE: May 29, 2026

Adesh Tandon
Proprietor
FCS No. 2253
C. P. No. 1121

ANNEXURE -4 TO DIRECTORS' REPORT

DETAILS PERTAINING TO REMUNERATION AS REQUIRED UNDER SECTION 197(12) OF THE COMPANIES ACT, 2013 READ WITH RULE 5(1) OF THE COMPANIES (APPOINTMENT AND REMUNERATION OF MANAGERIAL PERSONNEL) RULES, 2014 AS AMENDED

1. The percentage increase in remuneration of each Director and KMP during the financial year 2025-26, Ratio of remuneration of each Director to Median Remuneration of Employees of the Company for the Financial Year 2025-26 are as under:

Sl. No.	Name of Director/KMP and Designation	Remuneration of Director/KMP for Financial year 2025-26 (Rs.)	% Increase/decrease in Remuneration in the Financial Year 2025-26	Ratio of remuneration of each Director to Median Remuneration of Employees
1.	Sri Deepak Kothari, Chairman & Managing Director	4675680	4.51%	6.84:1
2.	Sri Mitesh Kothari, Executive Director	5128430	(1.14%)	7.51:1
3.	Sri Deepak Gambhirdas Gandhi, Independent Director	3000	(66.67%)	0.00:1
4.	Sri Pradeep Kumar, Independent Director	12000	100.00%	0.02:1
5.	Sri Jayant Chaturvedi, Independent Director	15000	25.00%	0.02:1
6.	Smt. Poonam Acharya, Director	6000	(66.67%)	0.01:1
7.	Sri Raj Kumar Gupta, CS & Compliance Officer	2142000	30.81%	3.14:1
8.	Sri Anurag Tandon, C.F.O.	4334400	NIL	6.34:1

2. The median remuneration of employees of the Company during the financial year was Rs.683123/-
3. The percentage increase/decrease in the median remuneration of employees in the financial year:- In the financial year, there was an increase of 7.90% in the median remuneration of employees.
4. The number of permanent employees on the rolls of Company:- There were 44 permanent employees on the rolls of the Company as on 31st March, 2026.
5. Average percentile increase/decrease already made in the salaries of employees other than the managerial personnel in the financial year 2025-26 and its comparison with the percentile increase/decrease in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase/decrease in the managerial remuneration:-
- Average percentage increase in the salaries of employees other than the Managerial Personnel in the last financial year i.e. 2025-26 was 17.69% whereas there was increase in the Managerial Personnel remuneration of 3.97% during the last financial year.
6. Affirmation that the remuneration is as per the remuneration policy of the Company It is hereby affirmed that the remuneration paid is as per the remuneration policy of the Company.

For and on behalf of the Board

DATE: 29th May, 2026
PLACE: Srinagar

(DEEPAK KOTHARI)
Chairman & Managing Director
DIN. 00088973

(MITESH KOTHARI)
Executive Director
DIN. 00089076

ANNEXURE-5 TO DIRECTORS' REPORT

Form No.AOC-2

(Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014)

Form for disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arms-length transactions under third proviso thereto

1. Details of contracts or arrangements or transactions not at arm's length basis: ----- NIL-----
 - (a) Name(s) of the related party and nature of relationship
 - (b) Nature of contracts/arrangements/transactions
 - (c) Duration of the contracts / arrangements/transactions
 - (d) Salient terms of the contracts or arrangements or transactions including the value, if any
 - (e) Justification for entering into such contracts or arrangements or transactions
 - (f) Date(s) of approval by the Board
 - (g) Amount paid as advances, if any:
 - (h) Date on which the special resolution was passed in general meeting as required under first proviso to section 188
2. Details of material contracts or arrangement or transactions at arm's length basis

Sl. No.	Particulars	Details
(a)	Name(s) of the related party and nature of relationship	The details of the transactions with related parties are provided in the accompanying financial statements
(b)	Nature of contracts/arrangements/transactions	
(c)	Duration of the contracts / arrangements/transactions	
(d)	Salient terms of the contracts or arrangements or transactions including the value, if any	
(e)	Date(s) of approval by the Board, if any	
(f)	Amount paid as advances, if any	

For and on behalf of the Board

DATE: 29th May, 2026
PLACE: Srinagar

(DEEPAK KOTHARI)
Chairman & Managing Director
DIN. 00088973

(MITESH KOTHARI)
Executive Director
DIN. 00089076

REPORT ON CORPORATE GOVERNANCE

COMPANY'S PHILOSOPHY ON CODE OF CORPORATE GOVERNANCE

Corporate Governance is a reflection of our policies, culture and relationship with shareowners, employees, customers, suppliers and diverse stakeholders. The Company has embedded the best of corporate governance practices in its day-to-day operations aimed at building trust with all stakeholders.

The Company's philosophy on Corporate Governance comprises of the objective of attainment of highest level of transparency, accountability and equity, in all facets of its operations. The Company firmly believes in and continues to practice good Corporate Governance. During the year the Company has further fine-tuned its corporate practices so as to bring them in line with the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 as amended till date.

BOARD OF DIRECTORS COMPOSITION

The Board of Directors of the Company comprises of two Executive & Non-Independent Directors, One Non-Executive Woman Director and three Non-Executive & Independent Directors as on 31st March 2026, in line with the stipulations laid down by the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The Non-Executive Directors are drawn from amongst persons with varied experience in Business & Industry. The Board presently has an Executive Chairman & Managing Director, an Executive Director and four Non-Executive Directors. Its composition as on 31st March, 2026 was as under:-

Name of the Directors	No. of Outside Directorships*	No. of Membership, Chairmanship in Other Board Committees #	Executive/Non Executive/Independent/Promoter	DESIGNATION
Sri Deepak Kothari	2	NIL	Executive & Non-Independent (Promoter)	Chairman & Managing Director
Sri Mitesh Kothari	4	NIL	--do--	Executive Director
Sri Deepak Gambhirdas Gandhi	NIL	NIL	Independent & Non-Executive Director	Director
Sri Pradeep Kumar	NIL	NIL	--do--	Director
Sri Jayant Chaturvedi	NIL	NIL	--do--	Director
Smt. Poonam Acharya	NIL	NIL	Non- Executive Director	Woman Director

* The no. of other Directorships held by Directors as mentioned above, do not include Directorships held in Private Limited Companies which are neither subsidiaries nor holding Companies of a Public Company. Further, none of the above directors holds directorship in any other listed Company.

In accordance with SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, Memberships/Chairmanships of only the Audit Committees and Stakeholder's Relationship Committee in all public limited companies (excluding Kothari Products Limited) have been considered.

ATTENDANCE OF EACH DIRECTOR AT THE BOARD MEETINGS AND LAST ANNUAL GENERAL MEETING

Name	No. of Board Meetings Held	No. of Board Meetings Attended	Attendance at Last A.G.M.
Sri Deepak Kothari	6	5	Present
Sri Mitesh Kothari	6	2	Present
Sri Deepak Gambhirdas Gandhi	6	1	Present
Sri Pradeep Kumar	6	4	Present
Sri Jayant Chaturvedi	6	5	Present
Smt. Poonam Acharya	6	2	Present

NO. OF BOARD MEETINGS HELD DURING THE YEAR & DATES

During the financial year 2025-26, Six (6) Board Meetings were held. The dates on which the said Meetings were held are given below:

14th May 2025, 28th May 2025, 13th August, 2025, 13th November 2025, 31st December, 2025 & 13th February, 2026.

SEPARATE MEETING OF INDEPENDENT DIRECTORS

A separate meeting of Independent Directors of the Company, without the attendance of Non-Independent Directors and members of management, was held on 24th July, 2025 as required under Schedule IV to the Act (Code for Independent Directors) and Regulation 25(3) of the Listing Regulations. At the Meeting, the Independent Directors:-

- Reviewed the performance of Non-Independent Directors and the Board as a whole;
- Reviewed the performance of the Chairman of the Company, taking into account the views of the Executive Director and Non-Executive Directors; and
- Assessed the quality, quantity and timeliness of flow of information between the Company management and the Board that is necessary for the Board to effectively and reasonably perform its duties.

All Independent Directors of the Company attended the Meeting of Independent Directors. Sri Jayant Chaturvedi Chaired the Meeting.

RELATIONSHIPS BETWEEN DIRECTORS INTER-SE

Sri Deepak Kothari is father of Sri Mitesh Kothari and accordingly Sri Mitesh Kothari is son of Sri Deepak Kothari. Except the aforesaid no other Directors of the Company is related to any other Director of the Company.

CORE SKILLS/ EXPERTISE/COMPETENCIES OF DIRECTORS IN THE CONTEXT OF BUSINESSES OF THE COMPANY

The following is the list of core skills / expertise /competencies identified by the Board of Directors as required in the context of the Company's businesses and that the said skills are available with all the Board Members:

1	Management Experience	Knowledge on Company's businesses, policies and culture (including the Mission, Vision and Values), major risks / threats and potential opportunities, the industry in which the Company operates and advising on domestic market and overseas market.
2	Functional Experience	Business Strategy, Sales & Marketing, Corporate Governance, Forex Management, Administration, Decision Making, Financial and Management skills.
3	Technical Skills	Technical / Professional skills and specialized knowledge in relation to the Company's businesses.
4	Behavioral skills	Attributes and competencies to use their knowledge and skills to contribute effectively to the growth of the Company.
5	Social Values	Environment, Health and Safety and Sustainability - Knowledge of working on environment, health and safety and sustainability activities.

CONFIRMATION THAT IN THE OPINION OF THE BOARD, THE INDEPENDENT DIRECTORS FULFILL THE CRITERIA OF INDEPENDENCE

In the opinion of the Board, the Independent Directors fulfill the conditions relating to their status as Independent Directors as specified in SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

AUDIT COMMITTEE

The composition of the Audit Committee of the Company as on 31st March, 2026 was as under:-

Sl. No.	Name Of Directors	Designation	Executive/Non-Executive/ Independent	No. of Meetings held during the Year	Attendance of each Director
1.	Sri Jayant Chaturvedi	Chairman	Independent & Non-Executive	4	4
2.	Sri Deepak Kothari	Member	Executive & Non Independent	4	2
3.	Sri Deepak Gambhirdas Gandhi	Member	Independent & Non-Executive	4	-
4.	Sri Pradeep Kumar	Member	Independent & Non-Executive	4	4

The Constitution of the Committee meets with the requirements of Section 177 of the Companies Act, 2013.

Mr. Atul Shah, Auditor & Sri Rajeev Porwal, Internal Auditor are the permanent invitees and the Company Secretary Mr. Raj Kumar Gupta is the Secretary of the Committee.

The role and terms of reference of the Audit Committee covers the areas mentioned under Regulation 18 of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 and Section 177 of the Companies Act, 2013, besides other terms as

may be referred by the Board of Directors, which mainly includes:

The role of the Audit Committee includes oversight of the Company's financial reporting process and disclosure of financial information to ensure that the financial statement is correct, sufficient and credible, recommending the appointment, re-appointment, remuneration and terms of appointment of auditors, approval of payment to Statutory auditors for any other services rendered by the Statutory auditors, reviewing with the management, Quarterly financial statements and annual financial statements and auditor's report thereon before submission to the Board for approval, approval of Related Party Transaction(s) any subsequent modification of transactions with related parties, Scrutiny of inter-corporate loans and investments, reviewing and monitoring the auditor's independence, performance & effectiveness of audit process, evaluation of internal financial control and risk management system, reviewing the adequacy of internal audit, if any, to review with the management the statement of uses/application of funds raised through an issue and the report submitted by the monitoring agency monitoring the utilization of proceeds of the issue and making appropriate recommendations to the Board to take up steps in this matter, to look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders and creditors, to review the functioning of the whistle blower mechanism, to approve appointment of Chief Financial Officer and to carry out any other function as mentioned in the terms of reference of the Audit Committee.

The Committee also meets the operating management personnel and reviews the operations, new initiatives and performance of the business units. Minutes of the Audit Committee Meetings are circulated to the Members of the Board, discussed and taken note of.

NOMINATION & REMUNERATION COMMITTEE

The Company has constituted Nomination & Remuneration Committee pursuant to the provisions of Sec.178 of the Companies Act, 2013. The Composition of the Committee as on 31st March, 2026 is as under:-

Sl. No.	Name Of Directors	Designation	Executive/Non-Executive/ Independent	No. of Meetings held during the Year	Attendance of each Director
1.	Sri Jayant Chaturvedi	Chairman	Independent and Non- Executive	1	1
2.	Sri Deepak Gambhirdas Gandhi	Member	Independent and Non- Executive	1	NIL
3.	Sri Pradeep Kumar	Member	Independent and Non- Executive	1	1

The Committee's constitution and terms of reference are in compliance with the provisions of the Companies Act, 2013 & Regulation 19 of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015.

The role and terms of reference of the Nomination and Remuneration Committee broadly include:-

1. Formulation of the criteria for determining qualifications, positive attributes and independence of a director and recommend to the Board of Directors a policy relating to the remuneration of the Directors, Key Managerial Personnel and other employees.
2. Formulation of criteria for evaluation of performance of every Director.
3. Devising a policy on diversity of Board of Directors.
4. Identifying persons who are qualified to become Directors and who may be appointed in Senior Management in accordance with the criteria laid down and recommend to the Board of Directors their appointment and removal.
5. Whether to extend or continue the term of appointment of the Independent Directors, on the basis of the report of Performance evaluation of Independent Directors.

6. PERFORMANCE EVALUATION CRITERIA FOR INDEPENDENT DIRECTORS:

The following are the criteria's for performance evaluation - Attendance, Preparedness for meetings, updation on development, participation, engaging with management, ensuring integrity of financial statements and internal control, ensuring risk management and mitigation etc.

As per the requirement of the Companies Act, 2013 and SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, the Nomination and Remuneration Committee has carried out a performance review of the Individual Directors and Board as a whole on the following parameters:

- The size and composition (executive, non-executive, independent members and their background in terms of knowledge, skills and experience) of the Board is appropriate.
- The Board conducts itself in such a manner that it is seen to be sensitive to the interests of all stakeholders (including minority shareholders) and it has adequate mechanism to communicate with them.
- The Board is active in addressing matters of strategic concerns in its review of the Board agenda with the executive management.
- The Board makes well-informed high quality decisions on the basis of full information and clear insight into Company's business.
- The Board is effective in establishing a corporate environment that promotes timely and effective disclosure, fiscal

- accountability, high ethical standards and compliance with applicable laws and regulations.
- The Board meets frequently enough and for sufficient duration to enhance its effectiveness.
 - The Board meeting time is appropriately allocated between management presentation and Board discussion.
 - The Board has a good understanding of the Company's key drivers of performance and associated risks, threats and opportunities.
 - The Board devotes considerable amount of time in developing the business strategy and annual business plan.
 - The Board has clearly defined the mandates of its various committees and effectively oversees their functioning.
 - The Board is effective in formulating and monitoring various financial and non-financial policies and plans.
 - The Board is effective in developing a corporate governance structure that allows and encourages the Board to fulfill its responsibilities.
 - The Board pays considerable attention to the quality of financial reporting process and internal financial controls and effectively oversees them.
 - The Board regularly follows up on its decisions to ensure that action is taken on all its decisions.
 - The Board gives effective advice and assistance for achieving the Company's mission and vision.

Remuneration Policy of the Company, inter alia, includes to ensure that:-

- The level and composition of remuneration is reasonable and sufficient to attract, retain and motivate Directors of the quality required to run the company successfully.
- Relationship of remuneration to performance is clear and meets appropriate performance benchmarks and
- Remuneration to Directors, Key Managerial Personnel and Senior Management involves a balance between fixed and incentive pay reflecting short and long term performance objectives appropriate to the working of the Company and its goals. The details of Directors' Remuneration paid during the year to all the Directors are as under:-

(Amount in Rupees)

Names of Directors	Mr. Deepak Kothari	Mr. Mitesh Kothari	Mr. Deepak Gambhirdas Gandhi	Mr. Pradeep Kumar	Mr. Jayant Chaturvedi	Smt. Poonam Acharya
Salary	2400000	1800000	--	--	--	--
Gratuity	--	86538	--	--	--	--
Perquisites	2275680	3328430	--	--	--	--
Commission	--	--	--	--	--	--
Sitting Fees	--	--	3000	12000	15000	6000

STAKE HOLDERS RELATIONSHIP COMMITTEE

The Company has constituted Stakeholders Relationship Committee pursuant to the provisions of Sec.178 of the Companies Act, 2013 and Regulation 20 of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 to take care of matters relating to redressal of shareowners'/investors' complaints, to recommend measures to improve the level of investors' services and simultaneously to expedite the process of Share Transfers. The Committee also approves requests for Share Transfers/Issue of Duplicate Share Certificates/Issue of new certificates on split, consolidation, renewal, requests for transmission of shares etc., requests for non-receipt of annual report and non-receipt of declared dividends etc., Accordingly the Constitution of the Committee as on 31st March, 2026 is Sri Jayant Chaturvedi as its Chairman and Sri Deepak Kothari, Sri Mitesh Kothari & Sri Pradeep Kumar as its members.

The Company addresses all complaints, suggestions and grievances expeditiously and replies have been sent/issues resolved usually within 15 days except in case of dispute over facts or other legal constraints.

Name of the Non-executive Director heading the Committee	Sri Jayant Chaturvedi
Name & Designation of Compliance Officer	Sri Raj Kumar Gupta, CS & Compliance Officer
No. of Shareowners Letters/complaints received during the financial year	Nil
No. of Letters/Complaints not replied/solved to the Satisfaction of the shareowners	Nil
No. of pending Complaints	None of the Complaints is pending as at 31st March, 2026.

SHAREHOLDING OF NON-EXECUTIVE DIRECTORS

No Non-Executive Director holds any shares in the Company. Further, there are no Convertible Instruments issued by the Company.

REMUNERATION OF DIRECTORS

The details under this heading have been mentioned in the Nomination & Remuneration Committee section of this report.

CORPORATE SOCIAL RESPONSIBILITY COMMITTEE

Pursuant to the provisions of sec.135 of the Companies Act, 2013, the Company has Re-constituted Corporate Social Responsibility Committee on 19th September, 2024. This Committee has been entrusted with the responsibility of formulating/reviewing from time to time the Corporate Social Responsibility Policy broadly indicating the activities to be undertaken by the Company that are mandatory in the implementation of the framework of Corporate Social Responsibility Policy and recommend the money to be spent on each of the activities as prescribed under the Act and the rules made thereunder. The Composition of this Committee as on 31st March, 2026 is as under:-

NAMES OF DIRECTORS	DESIGNATION IN THE COMMITTEE	CATEGORY
Sri Jayant Chaturvedi	Chairman	Non-Executive & Independent
Sri Deepak Kothari	Member	Executive & Non-Independent
Sri Pradeep Kumar	Member	Non-Executive & Independent

There has been no change in the Senior Management Personnel of the Company since the close of the previous financial year.

WHISTLE BLOWER POLICY/VIGIL MECHANISM

Pursuant to Section 177 of The Companies Act, 2013, the Board has adopted a Whistle Blower Policy to promote reporting of any unethical or improper practice or violation of the Company's Code of Conduct or complaints regarding accounting, auditing, internal controls or disclosure practices of the Company. It gives a platform to the Whistle blower to report any unethical or improper practice (not necessary violation of law) and to define processes for receiving and investigating complaints. The Company has appointed Sri Anurag Tandon, Chief Financial Officer as its Vigilance Officer and his address is Kothari Products Limited, C/62, Vibgyor Tower, 14th Floor, Bandra Kurla Complex, Bandra East, Mumbai, E-mail Id:- anuragtandon@kothariproducts.in The Company has assigned the email ID- anuragtandon@kothariproducts.in or deepakkothari@panparag.com or jayant.chaturvedi92@gmail.com on which anyone can report or send written complaint to the Vigilance Officer, Chairman & Managing Director and the Chairman of the Audit Committee. The confidentiality of those reporting violations is maintained and they are not subjected to any discriminatory practice. The aforesaid policy has been posted by company on its website under link "Investor Section".

CODE FOR PREVENTION OF INSIDER TRADING

Pursuant to the SEBI (Prohibition of Insider Trading) Regulations 2015, as amended, the Company has adopted a Code for prevention of Insider Trading. The objective of the Code is to restrict an insider from dealing in the shares of the Company either directly or indirectly when in possession of unpublished price sensitive information (UPSI) and also to restrict communication of such UPSI. The Code is applicable to all the Directors and Designated Employees/Persons associated with the Company. The Code enumerates the procedure to be followed for dealing in the shares of the Company and periodic disclosures to be made. It also restricts the insiders from dealing in the Company's shares during the period when the "Trading Window" is announced closed. The Company Secretary has been designated as the Compliance Officer. As required by Regulation 8 of the aforesaid regulations, Company has formulated the Code of Practices and Procedures for fair disclosure of unpublished price sensitive information. The aforesaid code has been posted by the Company on its website under the link "Investors Section".

SUBSIDIARY COMPANIES

The Company has as on 31st March, 2026 one subsidiary namely Kothari Products Singapore Pte. Ltd., In terms of Regulation 16 (c) of The SEBI (Listing Obligation & Disclosure Requirement) Regulations, 2015, Kothari Products Singapore Pte. Ltd. is "material subsidiary", whose income or networth exceeds 10% of the consolidated income or networth respectively, of the Listed Holding Company and its Subsidiaries, in the immediately preceding Accounting Year.

The Audit Committee reviews the financial statements and in particular, the investments made by the unlisted subsidiary companies. The summaries of minutes of the Board Meetings of the Subsidiary Companies are circulated to the Board of the Company alongwith agenda papers and the minutes are tabled at the Board Meeting.

The Company has prepared a Policy for determining a Material Subsidiary Company. The aforesaid policy can be viewed on the website of the Company i.e. <http://www.kothariproducts.in> under the link "Investors Section".

GENERAL BODY MEETINGS

Venue, Date & Time Where Last 3 AGMs Were Held

Meeting	Date	Time	Venue
41st AGM	19th September, 2025	11:30 A.M.	Through Video Conferencing and Other Audio Visual Mode
40th AGM	14th September, 2024	11:35 A.M	Through Video Conferencing and Other Audio Visual Mode
39th AGM	25th September, 2023	11:30 A.M	Through Video Conferencing and Other Audio Visual Mode

DETAILS OF SPECIAL RESOLUTION(S) PASSED IN THE PREVIOUS 3 ANNUAL GENERAL MEETINGS:-

Annual General Meeting	No. of Special Resolutions
41st	1
40th	5
39th	1

At 41st Annual General Meeting held on 19th September, 2025, 1 Special Resolution was passed for Divestment of entire stake of M/s. KPL Exports Limited, Kanpur a material wholly owned subsidiary of the Company to a Group Company M/s. Nine Two Seven Nine Work Avenue Pvt. Ltd. Raipur. At the 40th Annual General Meeting held on 14th September, 2024, 5 Special Resolutions were passed (2 Special Resolutions were passed for appointment of Sri Pradeep Kumar & Sri Jayant Chaturvedi as Directors of the Company, 2 Special resolutions were passed relating to Re-appointment of Sri Deepak Kothari, as Chairman & Managing Director and Sri Mitesh Kothari, as an Executive Director of the Company & 1 Special Resolution was passed for Approval of Corporate Guarantee to The Federal Bank Ltd., Kolkata for its Associate Company M/s. SPPL Hotels Pvt. Ltd., Kolkata of Rs.185 Crore. At the 39th Annual General Meeting held on 25th September, 2023, 1 Special Resolution was passed for appointment of Sri Deepak Gambhirdas Gandhi as a Director of the Company.

DETAILS OF RESOLUTIONS PASSED THROUGH POSTAL BALLOT

During the year under review no Special Resolution was passed through Postal Ballot.

None of the items transacted at the last Annual General Meeting held on 19th September, 2025 were required to be passed by Postal Ballot nor any resolution requiring a Postal Ballot is being proposed at the ensuing Annual General Meeting.

EXTRA ORDINARY GENERAL MEETING

During the year under review no Extra Ordinary General Meeting of the Company was held.

DISCLOSURES

- During the financial year 2025-26, the Company had no materially significant related party transactions that may have potential conflict with the interests of the Company at large.
 - The Company has formulated a policy on dealing with Related Party Transactions & Policy for determining material subsidiaries; the said policies are available on the website of the Company i.e. <http://www.kothariproducs.in> under the link "Investor's Section".
 - There has neither been any non-compliances nor penalties, strictures imposed on the Company by the Stock Exchanges, SEBI or any other statutory authority, on any matter relating to the capital markets, during the last three years except penalty of Rs.5900/- each was which imposed by Bombay Stock Exchange & National Stock Exchange during the F.Y. 2025-26 for only 1 day delayed submission of Related Party Transactions.
 - The Company has framed Whistle Blower Policy and the details of the same are available on the Company's website, and no person has been denied access to the Audit Committee.
 - No accounting treatment has been done which is different from the prescribed Indian Accounting Standards.
 - To promote ethical conduct and maintain high standards in carrying out business transactions of the Company, a Code of Conduct has been laid down for procedures to be followed by the Board Members and the Senior Management Employees. This Code is also posted on the Company's website under the link "Investor's Section".
 - The Company has framed familiarization programmes and the same are imparted to Independent Directors. The aforesaid programmes are placed on website of the Company i.e. <http://www.kothariproducs.in> under the link "Investor's Section". According to Schedule v10(h) the Company has not raised any funds through preferential allotment during the year under review.
- The Company has inherent risks in its business activities and to manage these risks the Company has formulated a Risk Management Policy which is posted on the Company's website under the link "Investor's Section".
- The Company has complied with all mandatory requirements specified in Regulations 17 to 27 and Regulation 46 of the SEBI (LODR) Regulations, 2015, as far as applicable to the Company.

- The Company has complied with all the requirements of the Corporate Governance Report of Sub-Paras (2) to (10) of Para C to Schedule V of The SEBI (LODR) Regulations, 2015.
- The Company has obtained the certificate from M/s Adesh Tandon & Associates, Company Secretary in Practice, certifying that none of the Directors on the Board of the Company have been debarred or disqualified from being appointed or continuing as Directors of the Company by the SEBI/MCA or any such authority and the said certificate forms part of the this Report as "ANNEXURE 1".
- Details of fees paid to Statutory Auditors by the listed entity and its subsidiaries - Rs.28 Lacs + applicable taxes.

DETAILS OF MATERIAL SUBSIDIARIES OF THE COMPANY

Sl. No.	Name of Subsidiary	Date & Place of Incorporation	Date of Appointment of Statutory Auditors	Name of Auditors
1.	Kothari Products Singapore Pte. Ltd.	21st May, 2008 Singapore	19th December, 2023	T Ravi Practice Pac

Disclosures in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013:

- number of complaints filed during the financial year: NIL
- number of complaints disposed of during the financial year: NIL
- number of complaints pending as on end of the financial year: NIL

DISCLOSURES OF LOANS & ADVANCES IN THE NATURE OF LOANS TO FIRMS/COMPANIES IN WHICH DIRECTORS ARE INTERESTED

These details are mentioned in the Related Party Transactions Statement under Note No.45 to the Standalone Financial Statement accompanying this Annual Report.

PECUNIARY RELATIONSHIP AND TRANSACTIONS OF NON-EXECUTIVE DIRECTORS WITH THE COMPANY

The Company only pays sitting fees to Non-Executive Directors for attending meetings of the board as stated above and they do not have any other pecuniary relationship with the Company.

MEANS OF COMMUNICATION

i.	Quarterly, Half yearly & Annual results are normally Published in following newspapers.	Business Standard (All Editions) and Hindustan, Kanpur Edition
ii.	Any website, where displayed	Annual & Quarterly Financial Results are displayed on Company's website i.e. https://www.kothariproducs.in
iii.	Whether it also displays official News Releases and presentations made to Institutional investors/analysts.	Yes, In addition to Audited & Quarterly Financial Results, Details regarding Board of Director(s), businesses etc. of the Company and its subsidiaries and any changes therein are also displayed.
iv	Whether Management Discussion and Analysis Report is a part of Annual Report	Yes

RECONCILIATION OF SHARE CAPITAL AUDIT

As stipulated by SEBI, a qualified Practicing Company Secretary carries out share capital audit to reconcile the total admitted capital with National Securities Depository Limited (NSDL) & Central Depository Services (India) Limited (CDSL) and the total issued and listed capital. This audit is carried out every quarter and report thereon is submitted to the stock exchanges.

DETAILS OF COMPLIANCE WITH MANDATORY REQUIREMENTS AND ADOPTION OF NON-MANDATORY REQUIREMENTS

- The Company has complied with all mandatory requirements of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 as amended till date as on 31st March, 2026.
- Adoption of non-mandatory requirements as at 31st March, 2026:-
 - Board of Directors**
The Company has an Executive Chairman and he occupies an office with all the necessary infrastructure and assistance made available to enable him to discharge his responsibilities effectively.
 - Shareholders Rights**
As the Quarterly and Half Yearly Financial Results are published in the newspapers as well as displayed on the Company's Website, hence the results are not sent to household of each of the shareholders. The complete Annual report is sent to each and every shareholder of the Company.
 - Audit Qualifications**
The Auditors have issued an unqualified opinion for the year ended 31st March, 2026.
 - Reporting of Internal Auditor**
The Internal Auditor of the Company reports directly to the Audit Committee of the Company.

DETAILS OF DIRECTOR SEEKING RE-APPOINTMENT / APPOINTMENT IN THE FORTHCOMING ANNUAL GENERAL MEETING (in pursuance of Regulation 36(3) of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015)

Name of Director	Smt. Poonam Acharya
Date of Birth	23rd July, 1968
Date of Appointment	14th September, 2024
Qualification	M.Com., B.Ed.
Expertise in Specific Functional Address	She has reach teaching and general business experience.
Directorships held in other Companies*	NIL
Committee Positions held in other Company #	NIL
Shareholding in the Company	NIL

* The no. of other Directorships held by Director as mentioned above, do not include Directorships held in Private Limited Companies which are neither subsidiaries nor holding Companies of a Public Company.

In accordance with SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, Memberships/Chairmanships of only the Audit Committees and Shareholders/Investors' Grievance Committees in all public limited companies (excluding Kothari Products Limited) have been considered.

GENERAL SHAREOWNER INFORMATION ANNUAL GENERAL MEETING

- DATE : 30th September, 2026
- TIME : 11:30 A. M.

VENUE: Through Video Conferencing (VC) or Other Audio Visual Mode (OAVM)

FINANCIAL YEAR: 1st April to 31st March

DIVIDEND PAYMENT DATE: Not Applicable as the Company has not declared any dividend for the year under review.

Listing on Stock Exchanges and Stock Code:

The shares of the Company are listed on Bombay Stock Exchange Ltd., Mumbai situated at Phiroze Jeejeebhoy Towers 25th Floor, Dalal Street MUMBAI - 400 001 & National Stock Exchange of India Ltd., Situated at Exchange Plaza 5th Floor Plot No.C/1 G Block Bandra Kurla Complex Bandra (E) MUMBAI - 400 051 Mumbai. Stock Code: 530299 on Bombay Stock Exchange, Kothari Pro-Series-EQ. on National Stock Exchange of India Ltd.

The Company had paid Annual Listing Fees for the financial year 2025-26 & 2026-27 to both the aforesaid Stock Exchanges in prescribed time.

MARKET PRICE DATA: HIGH & LOW DURING THE LAST FINANCIAL YEAR (BSE)

MONTH	HIGH (Amount in Rs.)	LOW (Amount in Rs.)
APRIL 2025	78.00	65.13
MAY 2025	88.00	66.85
JUNE 2025	91.40	80.16
JULY 2025	89.05	80.01
AUGUST 2025	86.98	75.32
SEPTEMBER 2025	108.50	73.36
OCTOBER 2025	100.62	82.50
NOVEMBER 2025	91.19	77.00
DECEMBER 2025	89.00	70.30
JANUARY 2026	77.75	60.92
FEBRUARY 2026	83.50	57.31
MARCH 2026	67.32	58.00

PERFORMANCE IN COMPARISON TO BSE SENSEX

Not applicable as the shares of the Company are not considered by the Stock Exchanges in their index fluctuations.

REGISTRAR AND TRANSFER AGENT

The Company has appointed following Registrar & Share Transfer Agent for physical & demat work both, from 1st May, 2007. All shareowners may contact the Registrar & Share Transfer Agent at the following address:-

Alankit Assignments Ltd.
(Unit : Kothari Products Ltd.)
Corporate Office:
"Alankit House"
4E/2 Jhandewalan Extension
New Delhi - 110 055
Phone Nos. (011) 42541234 & 23541234
Fax Nos. (011) 23552001
mail: info@alankit.com
Website : www.alankit.com

SHARE TRANSFER SYSTEM

A Committee of Directors – Stakeholders Relationship Committee is constituted to approve, inter-alia the transfer and transmission of shares, issue of duplicate share certificates and allied matters.

The Company has appointed Alankit Assignments Ltd., as its Registrar and Share Transfer Agent. All share transfers and related operations are conducted by Alankit Assignments Ltd., which is registered with the SEBI.

The Company's Registrar Alankit Assignments Ltd. has adequate infrastructure to serve the shareholders and process the share transfers. In compliance with the Listing Regulations, every Six months the share processing system is audited by a Practising Company Secretary and a certificate to that effect is issued.

Investor correspondence should be addressed to the Registrar and Share Transfer Agent of the Company, as per contact details as given at the end of the Report.

• DISTRIBUTION OF SHAREHOLDING

The Shareholding distribution of equity shares as on 31st March, 2026 is given below:

No. of Equity shares held	No. of Shareowners		No. of Shares held in		% of Equity Capital held in		Total Shareholding
	No. of Shareowners	% of Shareowners	Physical Form	Demat Form	Physical Form	Demat Form	Physical & Demat
1 - 500	10266	84.27	38648	989513	0.06	1.66	1028161
501 - 1000	1012	8.31	6650	801296	0.01	1.34	807946
1001 - 5000	728	5.98	11250	1548082	0.02	2.59	1559332
5001 - 10000	93	0.76	5400	685232	0.01	1.15	690632
10001 - 20000	40	0.33	0	560665	0.00	0.94	560665
20001 - 30000	10	0.08	0	255622	0.00	0.43	255622
30001 - 40000	6	0.05	0	210613	0.00	0.35	210613
40001 - 9999999999	28	0.22	250	54574509	0.00	91.44	54574759
Total	12183	100.00	62198	59625532	0.10	99.90	59687730

DEMATERIALISATION OF SHARES AND LIQUIDITY

Nearly 99.90% of total Equity Share Capital is held in dematerialised form with NSDL and CDSL as on 31st March, 2026. ISIN No. is INE823A01017 of NSDL & CDSL. The Company's shares are regularly traded at Bombay Stock Exchange Ltd. & National Stock Exchange of India Ltd., Mumbai.

There are no outstanding Global Depository receipts or American Depository receipts or warrants or any Convertible Instruments issued by the Company.

SHAREHOLDING PATTERN OF THE COMPANY AS ON 31ST MARCH, 2026:

CATEGORY	NO.OF SHARES HELD	% OF HOLDING
PROMOTERS & PROMOTER GROUP	44760310	74.99
INDIAN PUBLIC - INDIVIDUALS	6138735	10.29
INDIAN PUBLIC - CORPORATE BODIES	8069161	13.51
INDIAN PUBLIC - FINANCIAL INSTITUTIONS/ BANKS	0	0.00
Resident HUF	242303	0.41
Central Government/ State Government/ POI	0	0.00
Clearing Member	63356	0.11
Unclaimed or Suspense or Escrow Account	90202	0.15
NBFC REGISTERED WITH RBI	0	0.00
IEPF	125335	0.21
FOREIGN HOLDING:-		
(i) NRI(s)	198328	0.33
(ii) NON RESIDENT NON REPATRIATES	0	0.00
(iii) Foreign Portfolio Investor	0	0.00
TOTAL5	59687730	100.00

PLANT LOCATIONS

Since the Company is engaged in the business of Wholesale Domestic Trading and Real Estate Activities and has no manufacturing activity hence it has no plants.

COMMODITY PRICE RISK OR FOREIGN EXCHANGE RISK AND HEDGING ACTIVITIES

Since the Company is engaged in the Wholesale Trading business hence there is always an inherent commodity price risk and foreign exchange risk involved and for that the Company always does proper hedging of the aforesaid risks.

LIST OF CREDIT RATINGS OBTAINED BY THE COMPANY

Since the Company has paid all its debts therefore CARE Ratings Limited had withdrawn the rating of the Company i.e. "CARE BBB-" vide its letter dated 28th August, 2019. According presently Company has no Credit rating.

SECRETARIAL COMPLIANCE REPORT

Pursuant to the SEBI Circular No. CIR/CFD/ CMD1/27/2019 dated February 8, 2019, the Company has obtained an Annual Secretarial Compliance Report from M/s Adesh Tandon & Associates, Practising Company Secretary of Kanpur, confirming compliance of SEBI Regulations / Circulars / Guidelines issued thereunder and applicable to the Company which is annexed to this report as 'Annexure-2'.

ADDRESS FOR CORRESPONDENCE

- Shareowners having any queries regarding Dividend Warrants & Annual Reports should send their correspondence to : The Share Department
KOTHARI PRODUCTS LTD.
"PAN PARAG HOUSE"
24/19, The Mall KANPUR - 208001 (U.P.)
PHONE NOS.- 0512-2312171-74
Email - rkgupta@kothariproducts.in
- Physical Shareowners should send their requests for Share Transfers, Change of Address/Bank Details etc., if any, to our following Registrar & Share Transfer Agent :-
Alankit Assignments Ltd.
(Unit : Kothari Products Ltd.)
Corporate Office "Alankit House"
4E/2 Jhandewalan Extension New Delhi - 110 055
Phone Nos. (011) 42541234 & 23541234
Fax Nos. (011) 23552001
E-mail : info@alankit.com Website : www.alankit.com
- Shareowners holding shares in electronic mode should address all their correspondence relating to change of address, change of Bank details etc. to their respective Depository Participants.

CERTIFICATE ON CORPORATE GOVERNANCE

To,
The Members,
Kothari Products Limited

We have examined the compliance of conditions of Corporate Governance by **Kothari Products Limited** ("the Company"), for the financial year ended on March 31, 2026 as per Regulations 17 to 27 and Clauses (b) to (i) and (t) of sub-regulation 2 of Regulation 46 and Para C, D and E of Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time ("SEBI Listing Regulations").

MANAGEMENT'S RESPONSIBILITY

The compliance of conditions of Corporate Governance is the responsibility of the Management. The Management's responsibility includes the implementation of the Rules and Regulations and maintenance of the internal controls and procedures to comply with the conditions of the Corporate Governance stipulated in the SEBI Listing Regulations.

OUR RESPONSIBILITY

Our responsibility is limited to examining the procedure and implementation thereof, adopted by the Company for ensuring compliance with the conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion, and to the best of our information and explanations given to us and representation made by the Directors and the Management, we certify that the Company has complied with all the conditions of Corporate Governance as stipulated in Regulation 17 to 27 and Clauses (b) to (i) and (t) of Sub-regulation 2 of Regulation 46 and Para C, D and E of Schedule V of the SEBI Listing Regulations, as applicable, during the financial year ended on March 31, 2026.

We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the Management has conducted the affairs of the Company.

RESTRICTIONS ON USE

This certificate is issued solely for the purpose of complying with the aforesaid Regulations and may not be suitable for any other purpose.

Peer Reviewed Unit: 6778/2025

For ADESH TANDON & ASSOCIATES
Company Secretaries

UDIN: F002253H000536237
DATE: May 29, 2026
PLACE: KANPUR

Adesh Tandon
Proprietor
FCS No. 2253
C. P. No. 1121

DECLARATION BY CHIEF EXECUTIVE OFFICER

I, Deepak Kothari, Chairman & Managing Director of Kothari Products Ltd. hereby declare that all the Board Members and Senior Managerial Personnel have affirmed, for the year ended 31st March, 2026, compliance with the code of conduct of the Company laid down for them.

DATE: 29th May, 2026
PLACE: Srinagar

(Deepak Kothari)
Chairman & Managing Director
DIN. 00088973

CERTIFICATE BY C.E.O. AND C.F.O.

We, Deepak Kothari, Chairman & Managing Director and Anurag Tandon, Chief Financial Officer of Kothari Products Ltd., certify:-

1. That we have reviewed the financial statements and the cash flow statement for the year ended 31st March, 2026 and that to the best of our knowledge and belief;
 - these statements do not contain any materially untrue statement nor omit any material fact nor contain statements that might be misleading and
 - these statements together present a true and fair view of the Company's affairs and are in compliance with the existing accounting standards, applicable laws and regulations.
2. That there are, to the best of our knowledge and belief, no transactions entered into by the Company during the year, which are fraudulent, illegal or violative of the Company's code of conduct;
3. That we accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of the internal control systems of the Company pertaining to financial reporting and we have disclosed to the auditors and the audit committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and the steps that we have taken or propose to take to rectify the identified deficiencies and
4. That we have informed the auditors and the audit committee of :
 - i. significant changes in internal control over financial reporting during the year; if any.
 - ii. significant changes in accounting policies during the year and that the same have been disclosed in the notes to the financial statements, if any and
 - iii. instances of significant fraud of which we have become aware and the involvement therein, if any, of the management or an employee having a significant role in the Company's internal control system over financial reporting.

(DEEPAK KOTHARI)
Chairman & Managing Director
DIN. 00088973
Date: 29th May, 2026
Place: Srinagar

(ANURAG TANDON)
Chief Financial Officer
M.No. 078862
Date: 29th May, 2026
Place: Srinagar

ANNEXURE 1 TO CORPORATE GOVERNANCE REPORT

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

[Pursuant to Regulation 34(3) and Clause (10)(i) of Para C of Schedule V of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended]

To,
The Members,
Kothari Products Limited
Pan Parag House,
24/19, the Mall, Kanpur - 208001

We have examined the relevant registers, records and disclosures received from the Directors of Kothari Products Limited (hereinafter referred to as "the Company") having CIN: L16008UP1983PLC006254 and having its registered office at Pan Parag House, 24/19, The Mall, Kanpur - 208001, produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Clause (10)(i) of Para C of Schedule V of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations").

Our opinion and to the best of our information and according to the verifications [including Directors Identification Number (DIN) status at the portal www.mca.gov.in as considered necessary and explanations furnished to us by the Company & its Officers, We hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ended on March 31, 2026 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other Statutory Authority.

Sl. No .	Name of Director	DIN	Latest Date of Appointment/ Re-appointment at current designation
1.	Deepak Kothari	00088973	12-10-2024
2.	Mitesh Kothari	00089076	19-09-2025
3.	Pradeep Kumar	10671085	14-09-2024
4.	Jayant Chaturvedi	03639031	14-09-2024
5.	Poonam Acharya	07238992	14-09-2024
6.	Deepak Gambhirdas Gandhi	01627471	21-01-2023

* Latest Date of Appointment/Re-appointment at current designation includes the effective date of appointment/change in designation.

Ensuring the eligibility for the appointment/continuity of every Director on the Board is the responsibility of the Management of the Company. Our responsibility is to express an opinion on these based on our verification. This Certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the Management has conducted the affairs of the Company.

Peer Reviewed Unit: 6778/2025

For ADESH TANDON & ASSOCIATES
Company Secretaries

UDIN: F002253H000536237
DATE: May 29, 2026
PLACE: KANPUR

Adesh Tandon
Proprietor
FCS No. 2253
C. P. No.1121

ANNEXURE 2 TO CORPORATE GOVERNANCE REPORT

Secretarial Compliance Report

For the Financial Year ended March 31, 2026

To,

Kothari Products Limited

Pan Parag House, 24/19,

The Mall, Kanpur, U.P. - 208001

I/We have conducted the review of the compliance of the applicable statutory provisions and the adherence to good corporate practices by Kothari Products Limited (hereinafter referred as 'the listed entity'), having its Registered office at Pan Parag House, 24/19, The Mall, Kanpur, U.P. - 208001, Secretarial Review was conducted in a manner that provided me/us a reasonable basis for evaluating the corporate conducts/statutory compliances and to provide my/our observations thereon.

Based on my/our verification of the listed entity's books, papers, minutes books, forms and returns filed and other records maintained by the listed entity and also the information provided by the listed entity, its officers, agents and authorized representatives during the conduct of Secretarial Review, I/we hereby report that the listed entity has, during the review period covering the financial year ended on March 31st, 2026 complied with the statutory provisions listed hereunder in the manner and subject to the reporting made hereinafter :

I, Adesh Tandon, proprietor of Adesh Tandon & Associates, Company Secretaries, Kanpur have examined:

- all the documents and records made available to us and explanation provided by **Kothari Products Limited** (hereinafter referred to as "the Listed Entity") bearing CIN: L16008UP1983PLC006254 and having its registered office at Pan Parag House, 24/19 The Mall Kanpur, Uttar Pradesh - 208001;
- the filings/ submissions made by the Listed Entity to the stock exchanges;
- website of the Listed Entity;
- any other document/ filing, as may be relevant, which has been relied upon to make this certification; for the financial year ended March 31st, 2026 (hereinafter referred to as "Review Period") in respect of compliance with the provisions of:
 - the Securities and Exchange Board of India Act, 1992 ("SEBI Act") and the Regulations, circulars, guidelines issued thereunder; and
 - the Securities Contracts (Regulation) Act, 1956 ("SCRA"), rules made thereunder and the Regulations, circulars, guidelines issued thereunder by the Securities and Exchange Board of India ("SEBI");

The specific Regulations, whose provisions and the circulars/ guidelines issued thereunder, have been examined according to their applicability during the Review Period, include:

- Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations");
- Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;
- Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
- Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018 (**Not applicable during the year**);
- Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 (**Not applicable during the year**);
- Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021 (**Not applicable during the year**);
- Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
- Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018; (**To the extent applicable**)

I hereby report that, during the Review Period the compliance status of the listed entity is appended as below:

- The listed entity has complied with the provisions of the above Regulations and circulars/guidelines issued thereunder, except in respect of matters specified below:

S. No.	Compliance Requirement (Regulations/circulars/ guidelines including specific clause)	Regulation/ Circular No.	Deviations	Action Taken by	Type of Action	Details of Violation	Fine Amount	Observations/Remarks of the Practicing Company Secretary	Management Response
1.	The listed entity is required to disclose the related party transaction every six months on the same of publication of its standalone and consolidated financial results under regulation 23(9) of SEBI (LODR) 2015.	Regulation 23 of SEBI (LODR)	The Company was in one delay in submission of disclosure of related party transactions to the Stock Exchange u/s 23(9) of SEBI (LODR) 2015	BSE and NSE	Fine Imposed	Non Compliance of provisions of Regulations of Regulation 23(9)	5000/-	The disclosure of related party transaction is required to submit on 13.11.2025. However, it was submitted to stock exchange on 14.11.2025	The delay was unintentional and caused due to some technical issue.

- The Listed Entity has taken the following actions to comply with the observations made in previous reports:

S. No.	Observations/ Remarks of the Practicing Company Secretary in the previous reports (PCS)	Observations made in the secretarial compliance report for the year ended (the years are to be mentioned)	Compliance Requirement (Regulations/circulars/guidelines including specified clause)	Details of violation deviations and action taken/penalty imposed, if any on the listed entity	Remedial actions, if any, taken by the listed entity	Comments of the PCS on the actions taken by the listed entity
----- Not Applicable -----						

(c) I hereby report that, during the review period the compliance status of the listed with the following requirements:

S. No.	Particulars	Compliance Status (Yes/No/NA)	Observations/ Remarks by PCS*
1.	Secretarial Standards: The compliances of the Listed Entity are in accordance with the applicable Secretarial Standards (SS) issued by the Institute of Company Secretaries India (ICSI).	YES	
2.	Adoption and timely updation of the Policies: - All applicable policies under SEBI Regulations are adopted with the approval of Board of Directors of the Listed Entity. - All the policies are in conformity with SEBI Regulations and have been reviewed & timely updated as per the regulations/circulars/guidelines issued by SEBI.	YES YES	
3.	Maintenance and disclosures on Website: - The Listed Entity is maintaining a functional website. - Timely dissemination of the documents/ information under a separate section on the website. - Web-links provided in annual corporate governance reports under Regulation 27(2) are accurate and specific which re-directs to the relevant document(s)/ section of the website.	YES YES YES	
4.	Disqualification of Director(s): None of the Directors of the Listed Entity are disqualified under Section 164 of Companies Act, 2013 as confirmed by the listed entity.	YES	
5.	To examine details related to Subsidiaries of listed entities: (a) Identification of material subsidiary companies. (b) Requirements with respect to disclosure of material as well as other subsidiaries	YES YES	
6.	Preservation of Documents: The Listed Entity is preserving and maintaining records as prescribed under SEBI Regulations and disposal of records as per Policy of Preservation of Documents and Archival Policy prescribed under SEBI LODR Regulations, 2015.	YES	
7.	Performance Evaluation: The listed entity has conducted performance evaluation of the board, independent directors and the committees at the start of every financial year/ during the financial year as prescribed in SEBI Regulations	YES	
8.	Related Party Transactions: (a) The Listed Entity has obtained prior approval of Audit Committee for all Related Party Transactions. (b) In case no prior approval obtained, the Listed Entity shall provide detailed reasons along with confirmation whether the transactions were subsequently approved/ratified/rejected by the Audit committee.	YES NA	Prior Approval of Audit committee has been obtained or all the related party transactions either by way of omnibus approval or specific approval, wherever applicable.
9.	Disclosure of events or information: The Listed Entity has provided all the required disclosure(s) under Regulation 30 along with Schedule III of SEBI LODR Regulations, 2015 within the time limits prescribed thereunder.	YES	
10.	Prohibition of Insider Trading: The Listed Entity is in compliance with Regulation 3(5) & 3(6) SEBI (Prohibition of Insider Trading) Regulations, 2015.	YES	
11.	Actions taken by SEBI or Stock Exchange(s), if any: No Actions taken against the Listed Entity/ its promoters/ directors/ subsidiaries either by SEBI or by Stock Exchanges (including under the Standard Operating Procedures issued by SEBI through various circulars) under SEBI Regulations and circulars/ guidelines issued there under.	NA	As informed by the Management, no Actions were taken against the Company/ its promoters/ directors/ subsidiaries either by SEBI or by BSE & NSE under SEBI Regulations and circulars/ guidelines issued there under during the year under review.

S. No.	Particulars	Compliance Status (Yes/No/NA)	Observations/ Remarks by PCS*
12.	Resignation of statutory auditors from the listed entity or its material subsidiaries: In case of resignation of statutory auditor from the listed entity or any of its material subsidiaries during the financial year, the listed entity and / or its material subsidiary (ies) has / have complied with paragraph 6.1 and 6.2 of section V-D of chapter V of the Master Circular on compliance with the provisions of the LODR Regulations by listed entities.	Not applicable	No auditors of the listed entity or any of its material subsidiaries have resigned during the year.
13.	Additional Non-compliances, if any: No other additional non-compliance observed for all SEBI regulation/ circular/guidance note etc.	YES	No additional non-compliances were observed for any SEBI regulation/ circular/guidance note etc. during the year under review except as reported in point no. (a) of this report.

Assumptions & Limitation of scope and Review:

1. Compliance of the applicable laws and ensuring the authenticity of documents and information furnished, are the responsibilities of the management of the listed entity.
2. Our responsibility is to report based upon our examination of relevant documents and information. This is neither an audit nor an expression of opinion.
3. We have not verified the correctness and appropriateness of financial Records and Books of Accounts of the listed entity.
4. This Report is solely for the intended purpose of compliance in terms of Regulation 24A (2) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and is neither an assurance as to the future viability of the listed entity nor of the efficacy or effectiveness with which the management has conducted the affairs of the listed entity.

For ADESH TANDON & ASSOCIATES
Company Secretaries

Adesh Tandon
Proprietor
FCS No. 2253
C. P. No.1121

UDIN: F002253H000521024
Peer Reviewed Unit: 6778/2025
DATE: May 29, 2026
PLACE: KANPUR

INDEPENDENT AUDITOR'S REPORT

To

The Members of

Kothari Products Limited

REPORT ON THE AUDIT OF THE STANDALONE FINANCIAL STATEMENTS

Opinion

We have audited the accompanying Standalone Financial Statements of **Kothari Products Limited** ("the Company"), which comprise the Standalone Balance Sheet as at March 31, 2026, the Standalone Statement of Profit and Loss (including Other Comprehensive Income), the Standalone Statement of Changes in Equity and the Standalone Statement of Cash Flows for the year then ended, and notes to Standalone Financial Statements including a summary of material accounting policies and other explanatory information (hereinafter referred to as "the Standalone Financial Statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Standalone Financial Statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards ("Ind AS") prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026 and its profit (including other comprehensive income), the changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the Standalone Financial Statement in accordance with the Standards on Auditing ("SAs") specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Standalone Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the Standalone Financial Statements under the provisions of the Act and the Rules framed thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Standalone Financial Statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Standalone Financial Statements of the current period. These matters were addressed in the context of our audit of the Standalone Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

We have determined that there are no key audit matters to communicate in our report.

Information Other than the Standalone Financial Statements and Auditor's Report thereon

The Company's Management and Board of Directors are responsible for the preparation of the other information. The other information comprises the information included in Annual Report, but does not include the Standalone Financial Statements, Consolidated Financial Statements and our Auditor's report thereon. The Annual Report is expected to be made available to us after the date of this report.

Our opinion on the Standalone Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Standalone Financial Statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the Standalone Financial Statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the Annual Report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to Those Charged With Governance and take necessary actions as applicable under the relevant laws and regulations.

Management's and Those Charged with Governance Responsibilities for the Standalone Financial Statements

The Company's Management and Board of Directors are responsible for the matters stated in section 134(5) of the Act with respect to the preparation of the Standalone Financial Statements that give a true and fair view of the financial position, financial

performance including other comprehensive income, changes in equity, cash flows of the Company in accordance with the accounting principles generally accepted in India, including Ind AS and relevant provisions of the Act.

This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Standalone Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Standalone Financial Statements, the Company's Management and Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so. The Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Financial Statements

Our objectives are to obtain reasonable assurance about whether the Standalone Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Standalone Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Standalone Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system with reference to Standalone Financial Statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management and Board of Director's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Standalone Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Standalone Financial Statements, including the disclosures, and whether the Standalone Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to

bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Standalone Financial Statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements:

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of section 143(11) of the Act, we give in the "Annexure A", a statement on the matters specified in the paragraph 3 and 4 of the said Order.
2. As required by section 143(3) of the Act, we report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
 - b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid Standalone Financial Statements have been kept so far as it appears from our examination of those books;
 - c) The Standalone Balance Sheet, the Standalone Statement of Profit and Loss (Including Other Comprehensive Income), the Standalone Statement of Changes in Equity and the Standalone Statement of Cash Flows dealt with by this Report are in agreement with the books of account;
 - d) In our opinion, the aforesaid Standalone Financial Statements comply with the Accounting Standards specified under section 133 of the Act, read with relevant rules issued thereunder and relevant provisions of the Act;
 - e) On the basis of the written representations received from the directors as on March 31, 2026 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2026 from being appointed as a director in terms of section 164(2) of the Act;
 - f) With respect to the adequacy of the internal financial controls with reference to Standalone Financial Statements of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls with reference to Standalone Financial Statements;
 - g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended:

In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of section 197 of the Act;
 - h) With respect to the other matters to be included in the Auditor's Report in accordance with rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company has disclosed details of pending litigations, however, it does not have adverse impact on its financial position. Refer note 44 to Standalone Financial Statements;
 - ii. The Company does not have any long term contracts including derivative contracts requiring a provision for material foreseeable losses;
 - iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company;
 - iv. (a) The Management has represented that no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

- (b) The Management has represented that no funds have been received by the Company from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and
- (c) Based on the audit procedures performed that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
- v. The Company has neither declared nor paid any dividend during the year.
- vi. Based on our examination which included test checks, the Company has used an accounting software for maintaining its books of account for the financial year ended March 31, 2026 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of audit trail feature being tampered with. The Company has preserved the audit trail, with effect from the period it was enabled, as per the statutory requirements for record retention.

For G. M. Kapadia & Co.
Chartered Accountants
Firm Registration No.104767W

Place: Mumbai
Date: May 29, 2026

Atul Shah
Partner
Membership No.039569
UDIN: 26039569UZJYAA1694

Annexure A - referred to in paragraph 1 under "Report on Other Legal and Regulatory Requirements" of our Independent Auditor's Report of even date, to the members of the Kothari Products Limited on the Standalone Financial Statements for the year ended March 31, 2026

In terms of the information and explanations sought by us and given by the Company and the books of account and records examined by us in the normal course of audit and to the best of our knowledge and belief, we state that:

- (i) (a) (A) The Company has maintained proper records showing full particulars including quantitative details and situation of its Property, plant and equipment.
(B) The Company does not have any intangible assets and hence paragraph 3(i)(a)(B) of the Order is not applicable.
- (b) The Company has a regular programme of physical verification of its Property, plant and equipment by which all Property, plant and equipment of the Company are being verified in a phased manner over a period of three years, which in our opinion, is reasonable having regard to the size of the Company and nature of its business. Pursuant to the program, a portion of Property, plant and equipment has been physically verified by the Management during the year and no material discrepancies were noticed on such verification as compared with the book records.
- (c) Based on test check examination of the records and sale deeds / transfer deeds / lease deeds / conveyance deeds / property tax receipts and such other documents provided to us, the title deeds of immovable properties (other than immovable properties where the Company is the lessee and the lease agreements are duly executed in favour of the lessee) are held in the name of the Company.
- (d) The Company has not revalued its Property, plant and equipment (including Right-of-use assets) or Intangible assets or both during the year ended March 31, 2026.
- (e) There are no proceedings initiated during the year or pending against the Company as at March 31, 2026 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 and rules made thereunder.
- (ii) (a) The inventory has been physically verified by the Management during the year. In our opinion, the frequency of such verification is reasonable. Procedures and coverage, as followed by the Management were appropriate. No discrepancies were noticed on verification between the physical stocks and the book records that were 10% or more in the aggregate for each class of inventory.
- (b) According to the information and explanations given to us, at any point of time of the year, the Company has not been sanctioned any working capital facility from banks or financial institutions and hence reporting under paragraph 3(ii)(b) of the Order is not applicable.
- (iii) During the year, the Company has made investments in and granted unsecured loans to companies. The Company has not provided security or advances in the nature of loans to companies, firms, limited liability partnership or any other parties during the year. In respect of such investments, loans and guarantees:
 - (a) During the year, the Company has provided loans to companies. Details are as follows :

		₹ in lakhs
Particulars		Loans (including interest accrued)
Aggregate amount during the year		
- Subsidiary		Nil
- Associates		Nil
- Others		5,371
Balance outstanding as at balance sheet date in respect of above cases		
- Subsidiary		Nil
- Associates		Nil
- Others		2,820

- (b) The terms and conditions of the investments made and loans granted during the year are, prima facie, not prejudicial to the interest of the Company.
- (c) In respect of loans granted by the Company, the schedule of repayment of principal and the payment of the interest has not been stipulated. According to the information and explanations given to us, such loans and interest thereon have not been demanded for repayment/payment during the relevant financial year.
- (d) Based on what is stated above, there is no overdue amount in respect of loans granted to such companies, which are repayable on demand.

- (e) The Company has not granted any loan or advance in the nature of loans which has fallen due during the year. Further, no fresh loans were granted to any party to settle the overdue loans/advances in nature of loan that existed as at the beginning of the year.
- (f) As disclosed in note 6 and 14 to the Standalone Financial Statements, the Company has granted loans or advances in the nature of loans, either repayable on demand or without specifying any terms or period of repayment to companies. Of these, no loans or advances in the nature of loans have granted to the promoters or the related parties as defined in section 2(76) of the Act:

₹ in lakhs

Particulars	Promoter	Related Party	All Parties
Aggregate amount of loans granted during the year, which are repayable on demand			
- Repayable on demand (A)	Nil	Nil	Nil
- Agreement does not specify any terms or period of repayment (B)	Nil	Nil	5,371
Total (A+B)	Nil	Nil	5,371
Percentage of loans in nature of loans to the total loans	Nil	Nil	100%

- (iv) The Company has complied with the provisions of sections 185 and 186 of the Act, as applicable.
- (v) The Company has not accepted any deposits or amounts which are deemed to be deposits from the public. In addition, no order has been passed by Company Law Board or National Company Law Tribunal or Reserve Bank of India or any court or any other tribunal. Accordingly, paragraph 3(v) of the Order is not applicable.
- (vi) The maintenance of cost records has not been specified by the Central Government under section 148(1) of the Act for the business activities carried out by the Company. Hence, reporting under paragraph 3(vi) of the Order is not applicable to the Company.
- (vii) (a) The Company has been regular in depositing undisputed statutory dues including provident fund, employees' state insurance, income tax, sales tax, service tax, duty of customs, duty of excise, value added tax, goods and services tax, cess and other statutory dues with the appropriate authorities. No undisputed statutory dues payable were in arrears as at March 31, 2026 for a period of more than six months from the date they became payable.
- (b) The details of statutory dues referred to in sub paragraph (a) which have not been deposited with the concerned authorities on account of dispute are given below:

₹ in lakhs

Name of statute	Nature of dues	Amount	Period to which the amount relates	Forum where dispute is pending
Income-tax Act, 1961	Income tax	*206.72	Block Period	High Court
Income-tax Act, 1961	Income tax	*69.53	AY 2018-19	CIT(A)
Income-tax Act, 1961	Income tax	*117.93	AY 2001-02	High Court
Income-tax Act, 1961	Income tax	*135.19	AY 2020-21	CIT(A)
Income-tax Act, 1961	Income tax	*28.78	AY 2010-11	Income Tax Appellate Tribunal
Central Excise Act	Prosecution of Excise Act	Amount uncertainable	-	CJM Court
M.V. Act	Claim Cases	Amount Uncertainable	-	MACT

*These demands have been adjusted against subsequent refunds granted by the Income-tax Department.

- (viii) During the year, there were no transactions relating to previously unrecorded income that were surrendered or disclosed as income in the tax assessments under the Income Tax Act, 1961.
- (ix) (a) According to the information and explanations given to us and on the basis of our examination of the books of accounts, the Company has not defaulted in repayment of loans or other borrowings or in the payment of interest to any lender during the year.
- (b) The Company has not been declared willful defaulter by any bank or financial institution or other lender.
- (c) Term Loans availed by the Company during the year were applied for the purposes for which such loans were obtained.
- (d) On an overall examination of the Standalone Financial Statements of the Company, funds are raised on short-term

basis have, prima facie, not been used during the year for long-term purposes by the Company.

- (e) The Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiary and associates. The Company does not have any joint venture.
- (f) The Company has not raised loans during the year on the pledge of securities held in its subsidiary or associates.
- (x) (a) The Company has not raised any moneys by way of Initial Public Offer or Further Public Offer (including debt instrument).
- (b) During the year, the Company has not made preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally).
- (xi) (a) No fraud by the Company and no material fraud on the Company has been noticed or reported during the year.
- (b) During the year and up to the date of this report, no report under section 143(12) of the Act has been filled by the auditors in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government.
- (c) There were no whistle blower complaints received by the Company during the year.
- (xii) The Company is not a Nidhi Company. Accordingly, paragraph 3(xii) of the Order is not applicable.
- (xiii) Transactions with the related parties are in compliance with section 177 and 188 of the Act where applicable and details of such transactions have been disclosed in the Standalone Financial Statements as required by the applicable accounting standards.
- (xiv) (a) The Company has an internal audit system commensurate with the size and nature of its business.
- (b) We have considered the internal audit reports of the Company issued till date for the period under audit.
- (xv) The Company has not entered into any non-cash transactions with directors. We have been informed that no such transactions have been entered into with person connected with directors. Accordingly, reporting under paragraph 3(xv) of the Order is not applicable to the Company.
- (xvi) (a) The Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934 ("RBI Act"). Accordingly, reporting under paragraph 3(xvi)(a) of the Order is not applicable to the Company.
- (b) The Company has not conducted any Non-Banking Finance or Housing Finance activities which would require the Company to hold valid Certificate of Registration from the Reserve Bank of India ("RBI") as per the RBI Act.
- (c) The Company is not a Core Investment Company ("CIC") as defined in the regulations made by the RBI. Accordingly, paragraph 3(xvi)(c) of the Order is not applicable.
- (d) There are no CIC as a part of the Group, hence, the requirement to report on paragraph 3(xvi)(d) of the Order is not applicable to the Company.
- (xvii) The Company has not incurred cash losses in the current financial year or in the immediately preceding financial year.
- (xviii) There has been no resignation of the statutory auditors during the year. Accordingly, paragraph 3(xviii) of the Order is not applicable.
- (xix) On the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.
- (xx) There is no amount remaining unspent by the Company under section 135 of the Act. Accordingly, reporting under paragraph 3(xx)(a) and 3(xx)(b) of the Order is not applicable to the Company.

For G. M. Kapadia & Co.
Chartered Accountants
Firm Registration No.104767W

Atul Shah
Partner

Place: Mumbai
Date: May 29, 2026

Membership No.039569
UDIN: 26039569UZJYAA1694

Annexure B - referred to in paragraph 2(f) under "Report on Other Legal and Regulatory Requirements" of our Independent Auditor's Report of even date, to the members of Kothari Products Limited on the Standalone Financial Statements for the year ended March 31, 2026

Report on the Internal Financial Controls with reference to Standalone Financial Statements under section 143(3)(i) of the Act

Opinion

We have audited the internal financial controls with reference to Standalone Financial Statements of **Kothari Products Limited** ("the Company") as of March 31, 2026 in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

In our opinion, the Company has, in all material aspects, an adequate internal financial controls system with reference to Standalone Financial Statements and such internal financial controls with reference to Standalone Financial Statements were operating effectively as at March 31, 2026, based on the internal control with reference to Standalone Financial Statements criteria established by the Company considering the essential components of internal control stated in Guidance Note of Audit of Internal Financial Controls over Financial Reporting ("Guidance Note") issued by the Institute of Chartered Accountants of India ("ICAI").

Management's Responsibility For Internal Financial Controls with reference to Standalone Financial Statement

The Company's Management and Board of Directors are responsible for establishing and maintaining internal financial controls based on the internal control with reference to Standalone Financial Statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor's Responsibility for Internal Financial Controls with reference to Standalone Financial Statement

Our responsibility is to express an opinion on the Company's internal financial controls with reference to Standalone Financial Statements based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing, issued by the ICAI and deemed to be prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and both issued by the ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to standalone financial statements were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial control system with reference to Standalone Financial Statements and their operating effectiveness.

Our audit of internal financial controls with reference to Standalone Financial Statements included obtaining an understanding of internal financial controls with reference to Standalone Financial Statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal controls based on the assessed risk, both applicable to an audit of Internal Financial Controls and, both issued by the ICAI.

The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system with reference to Standalone Financial Statements.

Meaning of Internal Financial Controls with reference to Standalone Financial Statements

A company's internal financial control with reference to Standalone Financial Statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Standalone Financial Statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control with reference to Standalone Financial Statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Standalone Financial Statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the Standalone Financial Statements.

Inherent Limitations of Internal Financial Controls with reference to Standalone Financial Statements

Because of the inherent limitations of internal financial controls with reference to Standalone Financial Statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to Standalone Financial Statements to future periods are subject to the risk that the internal financial control with reference to standalone financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

For G. M. Kapadia & Co.
Chartered Accountants
Firm Registration No.104767W

Place: Mumbai
Date: May 29, 2026

Atul Shah
Partner
Membership No.039569
UDIN: 26039569UZJYAA1694

STANDALONE BALANCE SHEET AS AT 31 MARCH, 2026

		Amount in Rs. Lacs	
PARTICULARS	NOTE	As at 31 March 2026	As at 31 March 2025
I ASSETS			
Non-Current Assets			
Property, Plant and Equipment	2	1,561	1,073
Capital Work-in-Progress	3	110	-
Investment Property	4	2,803	3,335
Financial Assets			
Investments	5	65,246	67,494
Loans	6	4,011	2,690
Other Financial Assets	7	1,586	995
Other Non Current Assets	8	11,151	6,816
Current Assets			
Inventories	9	304	734
Financial assets			
Investments	10	7,710	1,300
Trade Receivables	11	17,112	12,347
Cash and Cash Equivalents	12	1,538	3,658
Bank Balances other than Cash and Cash Equivalents	13	481	408
Loans	14	4,931	16,949
Other Financial Assets	15	2,226	611
Current Tax Assets (Net)	16	8	76
Other Current Assets	17	1,434	1,501
TOTAL ASSETS		1,22,212	1,19,987
II EQUITY & LIABILITIES			
Equity			
Equity Share capital	18	5,969	5,969
Other Equity	19	99,089	95,602
LIABILITIES			
Non-current liabilities			
Financial Liabilities			
Borrowings	20	371	1,404
Other Financial Liabilities	21	185	173
Deferred Tax Liabilities	22	194	20
Current Liabilities			
Financial Liabilities			
Borrowings	23	9,481	12,289
Trade Payables:-	24		
(a) Total Outstanding Dues of Micro Enterprises and Small Enterprises	24.1	-	-
(b) Total Outstanding Dues of Creditors other than Micro Enterprises and Small Enterprises	24.2	6,642	4,101
Other Financial Liabilities	25	135	122
Other Current Liabilities	26	144	125
Current Tax Liabilities (Net)	27	2	182
TOTAL EQUITY & LIABILITY		1,22,212	1,19,987
Material Accounting Policies	1		

The accompanying notes forms an integral part of these Standalone Financial Statements.

As per our report of even date attached hereto.

For and on behalf of the Board

For G.M. Kapadia & Co.
CHARTERED ACCOUNTANTS
Firm Registration No. 104767W

DEEPAK KOTHARI
Chairman & Managing Director
DIN. 00088973

MITESH KOTHARI
Executive Director
DIN.00089076

ATUL SHAH
Partner
Membership No.039569

RAJ KUMAR GUPTA
Company Secretary
& Compliance Officer
Membership No.FCS3281

ANURAG TANDON
Chief Financial Officer

Place: Mumbai
Date : 29 May, 2026

Place: Srinagar
Date : 29 May, 2026

Place: Srinagar
Date : 29 May, 2026

STANDALONE STATEMENT OF PROFIT & LOSS FOR THE YEAR ENDED 31 MARCH, 2026

PARTICULARS	NOTE	Year Ended 31 March 2026	Amount in Rs. Lacs Year Ended 31 March 2025
I Income			
Revenue from Operations	28	32,847	30,370
Other Income	29	6,085	14,477
Total Income		<u>38,932</u>	<u>44,847</u>
II Expenses			
Purchase of Stock-in-Trade	30	31,158	30,237
Changes in Inventories	31	431	(345)
Employee Benefit Expense	32	350	308
Finance Costs	33	650	548
Depreciation and Amortisation Expense	2&4	235	188
Other Expenses	34	4,485	8,170
Total Expenses		<u>37,309</u>	<u>39,106</u>
III Profit/(Loss) before Exceptional Items and Tax		1,623	5,741
Exceptional items		(2,448)	-
IV Profit/(Loss) before Tax		<u>4,071</u>	<u>5,741</u>
Tax Expense			
Current Tax		309	292
Deferred Tax		175	54
Income Tax for Previous Year (Net)		100	64
Total tax expenses		<u>584</u>	<u>410</u>
V Profit/(Loss) for the year		<u>3,487</u>	<u>5,331</u>
VI Other Comprehensive Income / (loss)		-	-
Total Other Comprehensive Income / (loss)		<u>-</u>	<u>-</u>
VII Total Comprehensive Income / (loss) for the year		<u>3,487</u>	<u>5,331</u>
VIII Earnings per Share (Face Value: Rs.10/- each)			
Basic EPS (In Rs.)		5.84	8.93
Diluted EPS (In Rs.)		5.84	8.93

Material Accounting Policies

1

The accompanying notes forms an integral part of these Standalone Financial Statements.

As per our report of even date attached hereto.

For and on behalf of the Board

For G.M. Kapadia & Co.
CHARTERED ACCOUNTANTS
Firm Registration No. 104767W

DEEPAK KOTHARI
Chairman & Managing Director
DIN. 00088973

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Membership No.FCS3281

ANURAG TANDON
Chief Financial Officer

Place: Mumbai
Date : 29 May, 2026

Place: Srinagar
Date : 29 May, 2026

Place: Srinagar
Date : 29 May, 2026

STANDALONE STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH, 2026

A. Equity Share Capital

Particulars	Amount in Rs. Lacs
Balances as at 1 April 2024	2,984
Issued on account of Bonus Shares	2,985
Balances as at 31 March 2025	5,969
Changes in equity share capital during the year	-
Balances as at 31 March 2026	5,969

B. Other Equity

Particulars	Reserve & Surplus (Refer Note:19)			Total
	General Reserve	Capital Reserve	Retained Earnings	
Balances as at 1 April 2024	35,888	3,682	53,686	93,256
Profit / (loss) for the year	-	-	5,331	5,331
Other Comprehensive Income / (loss)	-	-	-	-
Total Comprehensive Income / (loss) for the year	-	-	5,331	5,331
Utilized for Issue of Bonus Shares	2,985	-	-	2,985
Balance as at 31 March 2025	<u>32,903</u>	<u>3,682</u>	<u>59,017</u>	<u>95,602</u>
Balances as at 1 April 2025	32,903	3,682	59,017	95,602
Profit / (loss) for the year	-	-	3,487	3,487
Other Comprehensive Income / (loss)	-	-	-	-
Total Comprehensive Income for the year	-	-	3,487	3,487
Balance as at 31 March 2026	<u>32,903</u>	<u>3,682</u>	<u>62,504</u>	<u>99,089</u>

As per our report of even date attached hereto.

For and on behalf of the Board

For G.M. Kapadia & Co.
CHARTERED ACCOUNTANTS
Firm Registration No. 104767W

DEEPAK KOTHARI
Chairman & Managing Director
DIN. 00088973

MITESH KOTHARI
Executive Director
DIN.00089076

ATUL SHAH
Partner
Membership No.039569

RAJ KUMAR GUPTA
Company Secretary
& Compliance Officer
Membership No.FCS3281

ANURAG TANDON
Chief Financial Officer

Place: Mumbai
Date : 29 May, 2026

Place: Srinagar
Date : 29 May, 2026

Place: Srinagar
Date : 29 May, 2026

STANDALONE CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH, 2026

PARTICULARS	Amount in Rs. Lacs	
	YEAR ENDED 31 MARCH, 2026	YEAR ENDED 31 MARCH, 2025
(A) CASH FLOW FROM OPERATING ACTIVITIES :		
Net Profit before Tax	4,071	5,741
Adjustments for		
- Depreciation	235	188
- Finance Cost	650	548
- Bad debt and balances written off/ (back) (net)	#	1,391
- change in provision for expected credit loss / (gain) (net)	3,002	-
- Net Unrealised Forex Gain (-) / Loss	155	(83)
- Fair Value Adjustment relating to Investment in Mutual Funds and Listed Securities	(3,245)	65
- Lease Rent- (Impact on discounting of Security Deposits)	(8)	(22)
- Profit (-) / Loss on Sale of Property, Plant and Equipment	#	#
- Profit (-) / Loss on Sale of Investment Property	(1,057)	-
- Net Profit on Sale of Investments-Others	(69)	3,882
- Net Profit on Sale of Investments-Subsidiary	-	(9,420)
- Profit on Buy Back of Equity Shares	(1,569)	(1,907)
- Interest receivable on income tax refund	-	(9)
- Interest Income	(1,075)	(1,310)
- Dividend Income	(95)	(4)
Operating Profit before Working Capital Changes	995	(940)
Adjustments for:		
- Trade Receivables & Others	(13,911)	(1,771)
- Inventories	431	(345)
- Trade Payables & Others	2420	1,103
Cash Generated from Operations	(10,065)	(1,953)
Net Income Tax Paid	112	(430)
Net Cash Flow from Operating Activities	(9,953)	(2,383)
(B) CASH FLOW FROM INVESTING ACTIVITIES :		
- Purchase of Property, Plant and Equipment	(691)	(228)
- Sale of Property, Plant and Equipment	3	3
- Purchase of Investment Property	-	(381)
- Sale of Investment Property	1,554	-
- Capital Work-in-Progress	(110)	-
- Purchase of Investments- Others	(12,870)	(16,026)
- Sale of Investments-Others	6,692	8420
- Purchase of Investments-Subsidiary	-	(11,832)
- Sale of Investments-Subsidiary	-	19,920
- Proceeds from Buy Back of Equity Share	6,899	8,570
- Loans to Associate Companies (Net)	-	942
- Loans to Others	11,078	(11,452)
- Interest Received	694	293
- Investment in Bank Deposits	(1,040)	(711)
- Dividend Received	95	4
Net Cash flow from/(used in) Investing Activities	12,304	(2,478)

(C) CASH FLOW FROM FINANCING ACTIVITIES :

- Proceeds / (Repayment) of borrowings (Secured)	1,783	(1,067)	
- Proceeds / (Repayment) of borrowings (Unsecured)	(5,735)	8,714	
- Finance Cost	(519)	(406)	7,241
Net Cash flow from/(used in) Financing Activities	(4,471)		7,241
NET CHANGES IN CASH & CASH EQUIVALENTS (A+B+C)	(2,120)		2,380
Cash & Cash Equivalents - Opening Balance	3,658		1,278
Cash & Cash Equivalents - Closing Balance	1,538		3,658

Note:

- The above Cash flow statement has been prepared under the "Indirect Method" as set out in Ind AS-7, Statement of Cash Flows.
- The figures of previous year have been regrouped / recast wherever considered necessary to make them comparable with those of the current year.
- Components of cash and cash equivalents :-

Particulars	As at 31 March 2026	As at 31 March 2025
(a) Cash in hand	7	8
(b) Balances with Scheduled Banks		
(i) In Current Accounts	1,362	2,733
(ii) Bank Deposits with original maturity of less than three months (Including interest accrued but not due)	169	917
TOTAL	1,538	3,658

As per our report of even date attached hereto.

For and on behalf of the Board

For G.M. Kapadia & Co.
CHARTERED ACCOUNTANTS
Firm Registration No. 104767W

ATUL SHAH
Partner
Membership No.039569

Place: Mumbai
Date : 29 May, 2026

DEEPAK KOTHARI
Chairman & Managing Director
DIN. 00088973

RAJ KUMAR GUPTA
Company Secretary
& Compliance Officer
Membership No.FCS3281

Place: Srinagar
Date : 29 May, 2026

MITESH KOTHARI
Executive Director
DIN.00089076

ANURAG TANDON
Chief Financial Officer

Place: Srinagar
Date : 29 May, 2026

Notes to Standalone Financial Statements

Note: 1 OVERVIEW AND MATERIAL ACCOUNTING POLICIES

COMPANY OVERVIEW:

Kothari Products Limited ('the Company') is a public limited Company domiciled in India and incorporated on September 17, 1983 under the provisions of the Companies Act, 1956 having its registered office at 24/19 Pan Parag House, The Mall, Kanpur, Uttar Pradesh. The Company is listed on BSE Limited and National Stock Exchange of India Limited.

The company is engaged in the business of Real Estate and International Trade.

MATERIAL ACCOUNTING POLICIES:

STATEMENT OF COMPLIANCE

This note provides a list of the material accounting policies adopted in the preparation of these Indian Accounting Standards (Ind-AS) financial statements. These policies have been consistently applied to all the years except where newly issued accounting standard is initially adopted.

Accordingly, the Company has prepared these Standalone Financial Statements which comprise the Balance Sheet as at 31 March, 2026, the Statement of Profit and Loss for the year ended 31 March 2026, the Statement of Cash Flows for the year ended 31 March 2026 and the Statement of Changes in Equity for the year ended as on that date, and accounting policies and other explanatory information (together hereinafter referred to as 'Standalone Financial Statements' or 'financial statements').

AUTHORISATION OF STANDALONE FINANCIAL STATEMENTS:

These standalone financial statements are approved for issue by the Board of Directors on 29 May 2026.

1. BASIS OF PREPARATION OF FINANCIAL STATEMENTS:

A. Statement of Compliance

1. The Financial statements of the Company have been prepared in accordance with Indian Accounting Standards (Ind AS) notified under the section 133 of the Companies Act 2013 (the Act) read with Companies (Indian Accounting Standards) Rule 2015 (as amended from time to time) and other relevant provisions of the Act.

2. Historical Cost Convention

The Financial statements have been prepared on a historical cost basis, except for the following assets and liabilities:

- i) Certain Financial assets and liabilities that is measured at fair value
- ii) Defined benefit plans-plan assets measured at fair value

B. Current vs. Non-Current classification:

The Company presents assets and liabilities in the balance sheet based on current/non- current classification.

(a) An asset is treated as current when it is:

- Expected to be realized or intended to be sold or consumed in normal operating cycle
- Held primarily for purpose of trading
- Expected to be realized within twelve months after the reporting period.
- the cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

(b) A liability is current when:

- It is expected to be settled in normal operating cycle
- It is held primarily for purpose of trading
- It is due to be settled within twelve months after the reporting period, or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

All other liabilities are classified as non-current.

Deferred tax assets and deferred tax liabilities are classified as non- current on net basis.

The operating cycle is the time between the acquisition of assets for processing and their realization in cash and cash equivalents. The Company has identified twelve months as its general operating cycle.

The Standalone Financial Statements have been presented in Indian Rupees (INR), which is the company's functional currency. All financial information presented in INR has been rounded off to the nearest lakh unless otherwise stated.

C. Use of Estimates:

The preparation of Financial statements in conformity with Indian Accounting Standards (Ind AS) in India requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosures of contingent liabilities on the date of Financial statements and reported amounts of income and expenses during the period. Differences between actual results and estimates are recognised in the year in which the results are known or materialise.

This note provides an overview of the areas where there is a higher degree of judgment or complexity. Detailed information about each of these estimates and judgments is included in relevant notes together with information about the basis of calculation.

The areas involving critical estimates or judgments include:

Fair Value of unlisted equity securities
Defined Benefit Obligation
Measurement of contingent liabilities
Current tax expense and current tax payable
Deferred tax assets for carried forward tax losses

2. PROPERTY, PLANT AND EQUIPMENT (PPE)

- (i) Property, plant and equipment are stated at cost, net of accumulated depreciation and accumulated impairment losses, if any.
- (ii) The initial cost of an asset comprises its purchase price (including import duties and non-refundable taxes, if any), any costs directly attributable to bringing the asset into the location and condition necessary for it to be capable of operating in the manner intended by the management, borrowing cost for qualifying assets (i.e. assets that necessarily take a substantial period of time to get ready for their intended use).
- (iii) Subsequent expenditure is capitalized only if it is probable that the future economic benefits associated with the expenditure will flow to the Company.
- (iv) An item of Property, plant and equipment and any significant part initially recognised separately as part of Property, plant and equipment is de-recognised upon disposal; or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the assets is included in the Statement of Profit and Loss.
- (v) The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each Financial year end and adjusted prospectively, if appropriate.
- (vi) Depreciation on property, plant and equipment is provided on straight-line method using the useful lives of the assets estimated by the management and in the manner prescribed in Schedule II to the Companies Act 2013. The asset wise details of useful lives considered for purposes of calculating depreciation are as under:

Office Building	- 30 years	Vehicles	- 8 years
Furniture	- 10 years	Computers	- 6 years
Office equipment	- 5 years	Computer Software	- 2 years
- (vii) An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

3. INTANGIBLE ASSETS

Intangible assets with finite useful lives that are acquired separately are carried at cost less accumulated amortization and accumulated impairment losses. Amortization is recognized on a straight-line basis over their estimated useful lives. The estimated useful life and amortization method are reviewed at the end of each reporting year, with the effect of any changes in estimate being accounted for on a prospective basis. Intangible assets with indefinite useful lives that are acquired separately are carried at cost less accumulated impairment losses.

4. IMPAIRMENT

At the end of each reporting year, the Company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

Goodwill and intangible assets that do not have definite useful life are not amortised and are tested at least annually for impairment. If events or changes in circumstances indicate that they might be impaired, they are tested for impairment once again.

5. INVESTMENT PROPERTY

Investment Property is property (land or a building – or part of a building – or both) held either to earn rental income or for capital appreciation or both, but not for sale in the ordinary course of business, used in production or supply of goods or services or for administrative purposes. Investment Properties are stated at cost, net of accumulated depreciation and accumulated impairment losses, if any.

Any gain or loss on disposal of investment property calculated as the difference between the net proceeds from disposal and carrying amount of the Investment Property shall be recognized in Statement of Profit and Loss.

Depreciation on Investment Property is provided on straight-line method using the useful lives of the assets estimated by management and in the manner prescribed in Schedule II of the Companies Act 2013. The useful life considered in respect of Building is 60 years and amortization of long term leasehold property classified as Investment Property is based on the balance lease term.

6. LEASE ACCOUNTING:

LEASE CONTRACTS WHERE THE COMPANY IS A LESSEE

- (i) All the lease agreements of the Company, where the company is a Lessee are in the nature of short term leases or are low value leases and are in respect of premises used as staff residences, business premises or Godowns.
- (ii) The company has therefore elected to avail the exemption from paras 22-49 of Ind-AS 116 and accounted for the lease payments as per para 6 of the said Ind-AS. Accordingly the entire lease payments associated with these leases have been recognised as an expense on a straight-line basis over the lease term or another systematic basis.

LEASE CONTRACTS WHERE THE COMPANY IS A LESSOR

- (i) All lease agreements where the Company is a Lessor are in the nature of 'operating leases'.
- (ii) All the lease income from operating leases are recognized in the statement of Profit and loss account on a systematic basis.
- (iii) The costs, including depreciation, incurred in earning the lease income have been recognized as expenses under the respective expense heads in the Statement of Profit and Loss.

7. INVENTORIES:

Stock in Trade- Traded Goods

Stock in Trade consists of goods traded by the company.

- (i) Basis of Valuation: Inventories are stated at lower of cost and net realizable value. The comparison of cost and net realizable value is made on an item-to-item basis.
- (ii) Method of Valuation- Cost of inventories comprises of expenditure incurred in the normal course of business in bringing inventories to their present location including appropriate overheads apportioned on a reasonable and consistent basis.

Stock in Trade- Real Estate

It comprises cost of land, rates & taxes, overheads and expenses incidental to the land development , if any undertaken by the Company.

8. INVESTMENTS IN SUBSIDIARIES AND ASSOCIATES:

A Subsidiary is an entity that is controlled by another entity. An investor controls an investee if and only if the investor has the following: (i) Power over the investee, (ii) exposure, or rights, to variable returns from its involvement with the investee and (iii) the ability to use its power over the investee to affect the amount of the investor's returns.

An Associate is an entity over which the Company has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee, but is not control or joint control over those policies.

The Company's investments in its Subsidiaries and Associate are accounted at cost.

9. TRANSACTIONS IN FOREIGN CURRENCY:

a) Functional and presentation currency

The Company's financial statements are prepared in INR, which is also the Company's functional and presentation currency.

b) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are generally recognised in the Statement of Profit and Loss.

In case of advance payment for purchase of assets/goods/services and advance receipt against sales of products/services, all such purchase/sales transaction are recorded at the rate at which such advances are paid/received.

Foreign exchange differences regarded as an adjustment to borrowing costs are presented in the Statement of Profit and Loss, within finance costs. All other foreign exchange gains and losses are presented in the Statement of Profit and Loss on a net basis within other gains / (losses).

Non-monetary items :

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions.

10. REVENUE RECOGNITION:

The Company derives revenues primarily from sale of products and services. Revenue from sale of goods is recognised net of returns and discounts.

Revenue is recognised upon transfer of control of promised products or services to customers in an amount that reflects the consideration the Company expect to receive in exchange for those products or services.

To recognise revenues, the Company applies the following five step approach:

- 1) Identify the contract with a customer;
- 2) Identify the performance obligations in the contract;
- 3) Determine the transaction price;
- 4) Allocate the transaction price to the performance obligations in the contract; and
- 5) Recognize revenues when a performance obligation is satisfied.

Based on above principle :-

- Revenue from sale of goods is recognised on transfer of all significant risks and rewards of ownership to the buyer. The amount recognised as sale is exclusive of GST and are net of returns.
- Dividend income is recognised when the right to receive payment is established.
- Interest Income is recognized on time proportion basis taking into account the amount outstanding and the applicable interest rates and is disclosed in "other income".
- Rental income arising from operating leases on investment properties is accounted for on a straight-line basis over the lease terms and is included in other operating income in the statement of profit or loss due to its operating nature.

11. EMPLOYEE RETIREMENT BENEFITS:

Short term employee benefits

All employee benefits payable/available within twelve months of rendering the services are classified as short term employee benefits. Benefits such as salaries, wages and bonus, etc., are recognized in the Statement of profit and Loss in the period in which the employee renders the related service.

Provident fund

Eligible employees receive benefits from a provident fund, which is a defined contribution plan. Both the employees and the Company make monthly contributions to the provident fund plan equal to a specified percentage of the covered employees' salary. The Company contributes a part of the contributions to the Government administered Provident/Pension Fund. The Company has no obligation, other than the contribution payable to the provident fund. The Company recognizes contribution payable through the provident fund scheme as an expense, when an employee renders related services.

Other long term employee benefits

The company has subscribed to a Group Gratuity Accumulation Policy from the Life Insurance Corporation of India, which is a defined benefit plan. The liabilities with respect to Gratuity Plan are determined by actuarial valuation by LIC. The annual premium, as determined, based on such valuation, is paid and charged to the Statement of Profit & Loss Account. The fund value of the accumulated contribution by the Company, which represents the 'Plan Assets' is Rs.102.31 Lakhs which the adequately covers the estimated Gratuity Liability

The valuation method used by the LIC is Projected Unit credit method. Other actuarial assumptions for the policy are as under:-

1. Mortality Rate: IALM(2012-14) Ultimate
2. Withdrawal Rate: 1% to 3% depending on age
3. Discount Rate: 7.25% p.a.
4. Salary Escalation: 8%

12. FINANCIAL INSTRUMENTS :

Financial assets and financial liabilities are recognised when a Company becomes a party to the contractual provisions of the instruments.

Initial Recognition and Measurement - Financial Assets and Financial Liabilities

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss and ancillary costs related to borrowings) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in the Statement of Profit and Loss.

Classification and Subsequent Measurement: Financial Assets

The Company classifies financial assets as subsequently measured at amortised cost, fair value through Other Comprehensive Income ("FVTOCI") or fair value through profit or loss ("FVTPL") on the basis of following:

- the entity's business model for managing the financial assets and
- the contractual cash flow characteristics of the financial asset.

Amortised Cost

A financial asset is classified and measured at amortised cost if both of the following conditions are met:

- the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

FVTOCI

A financial asset is classified and measured at FVTOCI if both of the following conditions are met:

- the financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

FVTPL

A financial asset is classified and measured at FVTPL unless it is measured at amortised cost or at FVTOCI. All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Impairment of financial assets

The Company assesses on a forward looking basis the expected credit losses associated with its assets carried at amortised cost. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

For trade receivables only, the Company applies the simplified approach permitted by Ind AS 109 Financial Instruments, which requires expected lifetime losses to be recognised from initial recognition of the receivables.

Classification and Subsequent measurement:

Financial Liabilities The Company's financial liabilities include trade and other payables, loans and borrowings including bank overdrafts, financial guarantee contracts and derivative financial instruments.

Financial Liabilities at FVTPL

Financial liabilities are classified as at FVTPL when the financial liability is held for trading or are designated upon initial recognition as FVTPL.

Gains or losses on financial liabilities held for trading are recognised in the Statement of Profit and Loss.

Other Financial Liabilities

Other financial liabilities (including borrowings and trade and other payables) are subsequently measured at amortised cost using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial liability, or (where appropriate) a shorter period, to the net carrying amount on initial recognition.

Derecognition of Financial Assets and Financial Liabilities

The Company de-recognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Company neither transfers nor retains substantially all of the risks and rewards of ownership and does not retain control of the financial asset. If the Company enters into transactions whereby it transfers assets recognised on its balance sheet, but retains either all or substantially all of the risks and rewards of the transferred assets, the transferred assets are not derecognised.

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires.

Offsetting financial instruments

Financial assets and liabilities are offset and the net amount is reported in the Balance Sheet where there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the Company or the counter party.

13. TAXES ON INCOME:

Current Tax

Tax on income for the current period is determined on the basis of estimated taxable income and tax credits computed in accordance with the provisions of the relevant tax laws and based on the expected outcome of assessments / appeals.

Current income tax relating to items recognised directly in equity is recognised in equity and not in the Statement of Profit and Loss.

Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Deferred tax

Deferred tax is provided using the Balance Sheet approach on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax assets are recognised for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, carry forward of unused tax credits and unused tax losses can be utilised.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside the Statement of Profit and Loss is recognised outside the Statement of Profit Corporate overview statutory reports Financial Statements and Loss. Deferred tax items are recognised in correlation to the underlying transaction either in Other Comprehensive Income or directly in equity.

The break-up of the major components of the deferred tax assets and liabilities as at Balance Sheet date has been arrived at after setting off deferred tax assets and liabilities where the Company have a legally enforceable right to set-off assets against liabilities and where such assets and liabilities relate to taxes on income levied by the same governing taxation laws.

MAT Credits are in the form of unused tax credits that are carried forward by the Company for a specified period of time, hence it is grouped with Deferred Tax Asset.

14. PROVISIONS & CONTINGENT LIABILITIES AND CONTINGENT ASSETS:

Provisions are recognised when the Company has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount can be reliably estimated. Provisions are not recognised for future operating losses, if any.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the end of the reporting period. The discount rate used to determine the present value is a current pre-tax rate. The increase in the provision due to the passage of time is recognised as interest expense.

Contingent liabilities are disclosed in the case of :

- a present obligation arising from the past events, when it is not probable that an outflow of resources will be required to settle the obligation;
- a present obligation arising from the past events, when no reliable estimate is possible;
- a possible obligation arising from past events, unless the probability of outflow of resources is remote.

Contingent Assets is disclosed when inflow of economic benefits is probable.

15. EARNING PER SHARE:

Basic earnings per share are calculated by dividing the net profit or loss for the period attributable to equity shareholders (after deducting preference dividends, if any, and attributable taxes) by the weighted average number of equity shares outstanding during the period.

For the purpose of calculating diluted earnings per share, the net profit or loss for the period attributable to equity shareholders is adjusted for after income tax effect of interest and other financing costs associated with dilutive potential equity shares and the weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares.

16. DIVIDEND:

Dividend is recognised as liability in the period in which it is declared by the Company, usually when approved by the shareholders in a general meeting, or paid.

The Company recognizes a liability to make payment of dividend to owners of equity when the distribution is authorized and is no longer at the discretion of the Company and is declared by the shareholders. A corresponding amount is recognised directly in equity.

The annual dividend proposed, if any, by the Directors forms part of the Directors' Report

17. BORROWING COSTS:

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the asset. All other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds. Borrowing cost also includes exchange differences to the extent regarded as an adjustment to the borrowing costs.

18. CASH AND CASH EQUIVALENTS

Cash and cash equivalents in the balance sheet comprise cash at banks and on hand and short- term deposits with an original maturity of three months or less, which are subject to insignificant risk of changes in value.

For the purpose of statement of cash flow, cash and cash equivalents consist of cash, short-term deposits as defined above, bank overdrafts and short-term highly liquid investments that are readily convertible to known amounts of cash and which are subject to insignificant risk of changes in value as they are considered as an integral part of the Company's management.

19. SHARE CAPITAL

Ordinary shares are classified as equity. Incremental costs directly attributable to the issuance of new ordinary shares and share options and buyback of ordinary shares are recognized as a deduction from equity, net of any tax effects.

20. GOVERNMENT GRANTS, SUBSIDIES AND EXPORT INCENTIVES:

Government Grants are recognised at their realizable value when there is reasonable assurance that the grant will be received and all the attached conditions will be complied with.

When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the related costs, for which it is intended to compensate, are expensed. When the grant relates to an asset, it is recognised as income in equal amounts over the expected useful life of the related asset.

Note:2

Property, Plant and Equipment

The changes in the carrying value of property, plant and equipment for the year ended 31 March, 2026 are as follows:

Amount in Rs. Lacs

PARTICULARS	Land	Building (Office)	Motor Cars	Computers	Office Equipment	Furniture & Fixture	Plant & Machinery	Building (Godown)	TOTAL
Gross carrying value as of April 1, 2024	11	262	1,240	41	170	65	146	378	2,313
Additions	-	-	158	8	42	8	124	-	340
Deletions/Transfer	-	-	55	-	-	-	-	-	55
Gross carrying value as of March 31, 2025	11	262	1,343	49	212	73	270	378	2,598
Additions	-	-	671	15	3	2	-	-	691
Deletions/Transfer	-	-	53	-	-	-	-	-	53
Gross carrying value as of March 31, 2026	11	262	1,961	64	215	75	270	378	3,236
Accumulated Depreciation as of April 1, 2024	-	215	909	33	143	49	28	57	1,434
Depreciation for the year	-	7	98	2	15	5	10	6	143
Deduction / adjustments during the period	-	-	52	-	-	-	-	-	52
Accumulated Depreciation as of March 31, 2025	-	222	955	35	158	54	38	63	1,525
Depreciation for the year	-	7	151	5	15	6	10	6	200
Deduction / adjustments during the period	-	-	50	-	-	-	-	-	50
Accumulated Depreciation as of March 31, 2026	-	229	1,056	40	173	60	48	69	1,675
Carrying value as of March 31, 2026	11	33	905	24	42	15	222	309	1,561
Carrying value as of March 31, 2025	11	40	388	14	54	19	232	315	1,073

Note:3

Capital Work-in-Progress

Particulars	As at 31 March 2026				As at 31 March 2025			
Capital Work-in-Progress				110				-
TOTAL				110				-
Age of capital work-in-progress as at 31 March 2026								
Particulars		Less Than 1 year	1-2 Years	2-3 Years	More than 3 years	Total		
Projects in Progress		110	-	-	-			110
Total		110	-	-	-			110
Age of capital work-in-progress as at 31 March 2025								
Particulars		Less Than 1 year	1-2 Years	2-3 Years	More than 3 years	Total		
Projects in Progress		-	-	-	-			-
Total		-	-	-	-			-
3.1	There are no Projects in which activity has been suspended.							
3.2	There are no projects as on the reporting date which has exceeded cost as compared to the original plan or where cost is overdue.							

NOTE:4

Investment Property

PARTICULARS

As at 31 March, 2026

Amount in Rs. Lacs

As at 31 March, 2025

Gross Amount		
Opening		
Depreciable Investment Property	2,807	2,806
Other Investment Property #	891	511
Additions (Depreciable)	-	1
Additions (Other Investment Property)	-	380
Deletion/Transfer (Other Investment Property)	-	-
Deletion/Transfer (Depreciable)	573	-
Closing	<u>3,125</u>	<u>3,698</u>
Accumulated Depreciation		
Opening	363	318
For the year	35	45
Deduction / adjustments during the period (Depreciable)	76	-
Closing	<u>322</u>	<u>363</u>
Net Carrying Amount	<u>2,803</u>	<u>3,335</u>
Fair Market Value	<u>10,541</u>	<u>13,242</u>

Includes a leasehold land allotted by New Okhla Industrial Development Authority, Ghaziabad for 99 years as per lease Deed dated 22nd February, 1985.

The Amounts recognised in the Statement of Profit & Loss in respect of Investment Properties are as under:

PARTICULARS

As at 31 March 2026

Amount in Rs. Lacs

As at 31 March 2025

Rental income from investment property	761	834
Direct operating expenses (including repairs and maintenance) arising from investment property that generated rental income during the period	14	36
Direct operating expenses (including repairs and maintenance) arising from investment property that did not generate rental income during the period.	6	-
Profit arising from Investment Properties before depreciation	<u>741</u>	<u>798</u>
Depreciation for the year	<u>35</u>	<u>45</u>
Profit arising from Investment Properties	<u>706</u>	<u>753</u>

Note: 5

Investment (Non Current)

PARTICULARS

As at 31 March, 2026

As at 31 March, 2025

Investment in Subsidiary and Associates (Unquoted)

Investment in Subsidiary (Measured at Cost)

Kothari Products Singapore Pte. Ltd. of SGD1/-	21,320	26,650
Viren Ventures Private Ltd. of Rs.10/-	-	11832

Investment in Associate (Measured at Cost)

Viren Ventures Private Ltd. of Rs.10/-	14,280	-
Hara Parvati Realtors Private Ltd. of Rs. 10/-	1,624	1,624
Shubhadra Realtors Private Ltd. of Rs.10/-	1	1
Sankhya Realtors Private Ltd. of Rs.10/-	-	1
SPPL Hotels Private Ltd. of Rs.10/-	479	478

Unquoted

Measured at FVTPL

Investment in Equity shares	233	67
Investment in Preference shares - fully paid up	13,152	15,601
Investment in Preference shares - partly paid up	300	-
Investment in Bonds	200	200
Investment in Preferential units	980	-
Investment in Funds	1,952	153

Measured at Amortised Cost

Investment in Debentures	10,725	10,887
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	<u>65,246</u>	<u>67,494</u>
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Aggregate amount of quoted investments and market value	-	-
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Aggregate amount of unquoted investments	65,246	67,494
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Aggregate amount of impairment in value of investment	-	-
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Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:6		
Loans (Non Current)		
Loans Receivables Considered Good-Unsecured		
(a) Loans & Advances to related parties		
Loans to Associate Company*	2,156	2,156
(b) Other Loans & Advances		
Loans to Others	1,855	534
TOTAL	4,011	2,690

* Includes deposits towards Joint Ventures

No amount is due from any of the directors or officers of the Company, severally or jointly with any other person; or from firms where such director is a partner or from private companies where such director is a member.

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:7		
Other Financial Assets (Non Current)		
Receivables Considered Good-Unsecured		
Security Deposits-Utility	86	82
Security Deposits- Rentals	5	5
Advance for Investments	1,120	-
Bank Deposits with more than twelve months maturity (Including interest accrued but not due)	375	908
TOTAL	1,586	995

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:8		
Other Non Current Assets		
Advance for Properties	11,989	6,085
Less: Provision for Doubtful Debts	935	-
	11,054	6,085
Taxes Paid (Net of provisions)	97	731
TOTAL	11,151	6,816

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:9		
Inventories		
Traded goods	75	505
Real Estate (Work-in-progress)	229	229
TOTAL	304	734

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:10		
Investments (Current)		
Quoted (Measured at FVTPL)		
Investment in Equity shares	6,205	789
Investment in units of Mutual fund	1,007	511
Unquoted (Measured at FVTPL)		
Investment in Equity shares	498	-
TOTAL	7,710	1,300

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:11		
Trade Receivables (Current)		
Credit Impaired-Unsecured	-	-
Considered Good-Unsecured	19,274	12,441
	<u>19,274</u>	<u>12,441</u>
Less: Provision for Impairment	2,162	94
TOTAL	<u>17,112</u>	<u>12,347</u>

No amount is due from any of the directors or officers of the Company, severally or jointly with any other person; or from firms where such director is a partner or from private companies where such director is a member.

Aging of trade receivables as at 31 March 2026

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 6 months	6 months- 1 year	1-2 years	2-3 years	More than 3 years	
i) Undisputed - Considered Good	15,130	-	9	-	4,135	19,274
ii) Undisputed - Significant increase in Credit Risk	-	-	-	-	-	-
iii) Undisputed - Credit Impaired	-	-	-	-	-	-
iv) Disputed - Considered Good	-	-	-	-	-	-
v) Disputed - Significant increase in Credit Risk	-	-	-	-	-	-
vi) Disputed - Credit Impaired	-	-	-	-	-	-
Total	15,130	-	9	-	4,135	19,274
Less: Provision for Impairment						2,162
Add: Unbilled Trade Receivables						-
Total						17,112

Aging of trade receivables as at 31 March 2025

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 6 months	6 months- 1 year	1-2 years	2-3 years	More than 3 years	
i) Undisputed - Considered Good	8,290	11	5	-	4,135	12,441
ii) Undisputed - Significant increase in Credit Risk	-	-	-	-	-	-
iii) Undisputed - Credit Impaired	-	-	-	-	-	-
iv) Disputed - Considered Good	-	-	-	-	-	-
v) Disputed - Significant increase in Credit Risk	-	-	-	-	-	-
vi) Disputed - Credit Impaired	-	-	-	-	-	-
Total	8,290	11	5	-	4,135	12,441
Less: Provision for Impairment						94
Add: Unbilled Trade Receivables						-
Total						12,347

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:12		
Cash and Cash Equivalents		
Cash & Bank Balances:		
(a) Cash in hand	7	8
(b) Balances with Scheduled Banks		
(i) In Current Accounts*	1,362	2,733
(ii) Bank Deposits with original maturity of less than three months (Including interest accrued but not due)	169	917
TOTAL	<u>1,538</u>	<u>3,658</u>

*Bank balance with Kotak Mahindra Bank in current accounts which are still in the name of Adyashakti Realtors Ltd. The Company got amalgamated with effect from 1 April, 2019.

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:13		
Bank Balances other than Cash and Cash Equivalents		
Balances with Scheduled Banks		
(i) In Unclaimed Dividend accounts	1	3
(ii) Bank Deposits with original maturity for more than three months but less than twelve months (Including interest accrued but not due)	480	405
TOTAL	481	408

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:14		
Loans (Current)		
Considered Good-Unsecured		
(a) Loan to Others	3,431	4,360
(b) Inter Corporate Deposits		
(i) Related Parties	-	12,589
(ii) Others	1,500	-
TOTAL	4,931	16,949

Loan granted to promoters, Directors, KMP and the related parties (Refer Note 6 & 14)

Type of Borrower	Amount of Loan Outstanding		Percentage to the total Loan	
	As at 31 March 2026	As at 31 March 2025	As at 31 March 2026	As at 31 March 2025
Promoter	-	-	-	-
Directors	-	-	-	-
KMP's	-	-	-	-
Related Parties-Repayable on demand	-	12,589	-	72%

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:15		
Other Financial Assets (Current)		
Considered Good-Unsecured		
Other Loans & Advances		
Bank Deposits with more than twelve months maturity (Including interest accrued but not due)	2,047	549
Income Accrued	89	33
Unbilled Revenue	64	5
Advance for Investments	26	24
TOTAL	2,226	611

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:16		
Current Tax Assets (Net)		
Advance Income Tax and Tax Deducted / Collected at Source	317	368
Less: Provision for Tax	309	292
TOTAL	8	76

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:17		
Other Current Assets		
Advance to Supplier	702	652
Prepaid Expenses	8	5
Advance to Employees	31	26
Balance with Government Authorities		
Provident Fund Deposited under protest	2	2
GST Receivable	691	816
TOTAL	1,434	1,501

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:18		
Equity Share Capital		
Authorised:		
61500000 (As on 31 March 2025-61500000)		
Equity Shares of Rs.10/- each	6,150	6,150
Issued, Subscribed And Paid Up :		
59687730 (As on 31 March 2025-59687730)		
Equity Shares of Rs.10/- each fully paid up	5,969	5,969
TOTAL	5,969	5,969

- a) The company has only one class of shares referred to as equity shares having a par value of Rs. 10/-. Each Holder of equity share is entitled to one vote per share. In the event of liquidation of the company, the holders of equity shares will be entitled to receive remaining assets of the company, after distribution of all preferential amounts in proportion to the number of equity shares held by the share holders.
- b) There was no share allotment made during the year and no share have been bought back during last five years immediately preceding to March 31, 2026.

18.1	Reconciliation of the number of shares outstanding at the beginning and at the end of reporting period		
	As at 31 March, 2026	As at 31 March, 2025	
	Number of shares	Number of shares	
	At the beginning of the year	5,96,87,730	2,98,43,865
	Issued on account of Bonus Shares	-	2,98,43,865
	Outstanding at the end of the year	5,96,87,730	5,96,87,730

18.2	Details of shares held by shareholders holding more than 5% shares in the Company		
	As at 31 March, 2026	As at 31 March, 2025	
	Name of shareholders	Number of shares held	holding %
	a) Deepak Kothari	3,53,75,046	59.27%
	b) Mitesh Kothari (HUF)	36,56,196	6.13%
	c) Magnus Properties Pvt Ltd	33,80,228	5.66%
	d) Arti Kothari	35,78,142	5.99%
		Number of shares held	holding %
		3,55,75,046	59.60%
		36,56,196	6.13%
		33,80,228	5.66%
		41,78,142	7.00%

18.3	(a) Details of shares held by promoters / promoter group as at 31 March, 2026		
	Name of shareholders	Number of shares held	holding %
	a) Deepak Kothari	3,53,75,046	59.27%
	b) Mitesh Kothari	20,19,140	3.38%
	c) Mitesh Kothari (HUF)	36,56,196	6.13%
	d) Urvi Kothari	1,09,286	0.18%
	e) Sadhna Kothari	9,000	0.02%
	f) Arti Kothari	35,78,142	5.99%
	g) Chirag Dilip Shah	13,500	0.02%
			% change during the year
			(0.33)
			1.34
			-
			-
			-
			(1.01)
			-

18.3 (b) Details of shares held by promoters / promoter group as at 31 March, 2025

Name of shareholders	Number of shares held	holding %	% change during the year
a) Deepak Kothari	3,55,75,046	59.60%	4.06
b) Mitesh Kothari	12,19,140	2.04%	-
c) Mitesh Kothari (HUF)	36,56,196	6.13%	-
d) Urvi Kothari	1,09,286	0.18%	-
e) Sadhna Kothari	9,000	0.02%	-
f) Dilip Jayantilal Shah	-	-	(0.02)
g) Dham Securities Pvt Ltd	-	-	(11.06)
h) Arti Kothari	41,78,142	7.00%	7.00
i) Chirag Dilip Shah	13,500	0.02%	0.02

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:19		
Other Equity:		
(a) General Reserve	32,903	32,903
(b) Capital Reserve on Merger	3,682	3,682
(c) Retained Earnings	62,504	59,017
TOTAL	99,089	95,602

Description of the nature and purpose of each reserve within equity is as follows :

(a) General Reserve:

The Company had transferred a portion of the net profit of the Company before declaring dividend to the general reserve pursuant to the earlier provisions of the Companies Act, 1956. Mandatory transfer to general reserve before declaration of dividend is not required under the Companies Act, 2013.

(b) Capital Reserve:

Capital reserve is pursuant to amalgamation of Adyashakti Realtors Limited with the Company.

(c) Retained Earnings:

Retained Earnings are profits that the Company has earned till date less transfer to General Reserve, dividend or other distribution or transaction with shareholders.

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:20		
Long Term Borrowings		
Secured		
HDFC Loan	-	2,286
Car loans*	436	-
	436	2,286
Less: Current maturities of non-current borrowings	65	882
TOTAL	371	1,404

*Car loans amounting to Rs. 201 lacs (March 31, 2025 - Rs. Nil) and Rs. 235 lacs (March 31, 2025 - Rs. Nil) were secured against hypothecation of cars and repaid in 60 months and 48 months respectively in equated monthly installment ended in December 2030 and April 2029 respectively.

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:21		
Other Financial Liabilities		
Security Deposit Accepted Against Lease Agreement	185	173
TOTAL	185	173

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:22		
Defferred Tax Liabilities (Net)		
Property, Plant and Equipment	(49)	(65)
Difference in Carrying value and Tax base of investment measured at FVTPL	243	85
TOTAL	194	20

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:23		
Borrowings		
Secured		
Overdraft Facilities from Banks	4,068	-
Current maturities of non-current borrowings	65	882
Unsecured		
(a) Borrowings from related parties		
(i) Loan From Directors @	4,146	8,633
(ii) Borrowings from corporates	196	-
(b) Borrowings from corporates	1,006	2,774
TOTAL	9,481	12,289

@ Loans from Directors are non interest bearing.

Note:24

Trade Payables

24.1	Total Outstanding Dues of Micro and Small Enterprises	-	-
24.2	Total Outstanding Dues of Creditors other than Micro and Small Enterprises	6,642	4,101
	TOTAL	6,642	4,101

*There is no amount due to Micro Enterprises and Small Enterprises, based on the records and the information received from suppliers.

Aging of Trade Payables as at 31 March 2026

Particulars	Outstanding for following periods from due date of payment				Total
	Less than 1 year	1 year to 2 years	2 years to 3 years	More than 3 years	
i) Micro Enterprises & Small Enterprises	-	-	-	-	-
ii) Others	6,623	-	-	19	6,642
iii) Disputed Dues - Micro Enterprises & Small Enterprises	-	-	-	-	-
iv) Disputed Dues - Others	-	-	-	-	-
Total	6,623	-	-	19	6,642
Add: Unbilled Trade Payables (Others)					-
Total					6,642

Aging of Trade Payables as at 31 March 2025

Particulars	Outstanding for following periods from due date of payment				Total
	Less than 1 year	1 year to 2 years	2 years to 3 years	More than 3 years	
i) Micro Enterprises & Small Enterprises	-	-	-	-	-
ii) Others	4,082	#	-	19	4,101
iii) Disputed Dues - Micro Enterprises & Small Enterprises	-	-	-	-	-
iv) Disputed Dues - Others	-	-	-	-	-
Total	4,082	#	-	19	4,101
Add: Unbilled Trade Payables (Others)					-
Total					4,101

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:25		
Other Financial Liabilities		
Employee Related Liabilities	25	23
Unpaid/ Unclaimed Dividend	1	3
Security Deposit Accepted Against Lease Agreement	-	6
Outstanding Liabilities	109	90
TOTAL	135	122

Particulars	As at 31 March 2026	As at 31 March 2025
Note:26		
Other Current Liabilities		
Advance from customer	15	6
Rent Received in Advance	92	100
Statutory Liabilities	37	19
TOTAL	144	125

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:27		
Current Tax Liabilities (Net)		
Provision for Tax	2	182
Less: Advance Income Tax and Tax Deducted / Collected at Source	-	-
TOTAL	2	182

Particulars	Year Ended 31-March 2026	Amount in Rs. Lacs Year Ended 31-March 2025
Note:28		
Revenue from Operations		
Sales- Trading Items	32,799	30,320
Sales- Solar Power	48	50
TOTAL	32,847	30,370

28.1 Revenue from Contracts with Customers:

I. Revenue from contracts with customers disaggregated based on geography:		Amount in Rs. Lacs
Domestic	32,497	30,370
Exports	349	-
TOTAL	32,847	30,370
II. Reconciliation of gross revenue with the revenue from contracts with customers:		
Gross Revenue	32,847	30,370
Less: Discounts and Incentives	-	-
Net Revenue recognised from contracts with customers	32,847	30,370
III. Revenue recognised from contract liability (Advance from customers):		
Closing Contract liability	15	6
	15	6

Net Revenue recognised from contracts with customers

The contract liability outstanding at the beginning of the year was Rs. 6 lacs out of which Rs.# recognised as revenue during the year.

Particulars	Year Ended 31-March 2026	Amount in Rs. Lacs Year Ended 31-March 2025
Note:29		
Other Income		
Dividend Income (Gross)	95	4
Interest on Other Loans & Advances	1,075	1,310
Interest Earned on Bank Deposits held for Business Purposes & Others	397	130
Interest Rceived on Income Tax Refund	125	9
Net Gain on Disposal of Investment Property	1,056	-
Net Gain on Investments*	2,436	11,961
Rental Income	833	878
Net Gain on Foreign Currency Transactions	-	59
Miscellaneous Income	68	126
TOTAL	6,085	14,477

*Includes fair value gain amounting to Rs.797 Lacs (31 March 2025-fair value loss of Rs.65 Lacs) for year ended 31 March, 2026.

Particulars	Amount in Rs. Lacs	
	Year Ended 31-March 2026	Year Ended 31-March 2025
Note:30		
Purchases of Stock-in-Trade		
Purchases of Traded Goods	31,158	30,237
TOTAL	31,158	30,237

Particulars	Amount in Rs. Lacs	
	Year Ended 31-March 2026	Year Ended 31-March 2025
Note:31		
Changes in Inventories of Stock in Trade		
Inventories at the beginning of the year		
Traded goods	505	161
Real Estate (Work-in-Progress)	229	229
	734	390
Inventories at the end of the year		
Traded goods	75	505
Real Estate (Work-in-Progress)	229	229
	304	734
	431	(345)

Particulars	Amount in Rs. Lacs	
	Year Ended 31-March 2026	Year Ended 31-March 2025
Note:32		
Employee Benefit Expenses		
Salaries, Wages and Bonus	279	248
Contribution to Provident and other Funds	5	4
Gratuity	#	1
Director Remuneration	42	42
Staff Welfare and Other Expenses	24	13
TOTAL	350	308

Particulars	Amount in Rs. Lacs	
	Year Ended 31-March 2026	Year Ended 31-March 2025
Note:33		
Finance Cost		
Interest	620	494
Bank Charges	30	54
TOTAL	650	548

Particulars	Amount in Rs. Lacs	
	Year Ended 31-March 2026	Year Ended 31-March 2025
Note:34		
Other Expenses		
Electricity Expenses	39	37
Insurance	14	13
Rent	111	103
Rates & Taxes	8	8
Net Loss on Foreign Currency Transactions	388	-
Repairs & Maintenance:		
Building	169	107
Others	53	53
Legal and Professional Expenses	195	409
Selling & Distribution Expenses	21	555

Travelling & Conveyance	270	171
Communication Expenses	15	6
Miscellaneous Expenses	176	696
Security Charges	19	18
Expenditure on Corporate Social Responsibility	1	17
Net Loss on Investments	-	4,581
Net Loss on Disposal of Property, Plant and Equipments	#	#
Payment to Auditors :		
Statutory Audit Fee	4	4
Allowance for credit loss / doubtful advance	3,002	-
Balances Written off	-	1,391
Bad Debts	#	-
Directors' Sitting Fee	#	1
TOTAL	4,485	8,170

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:35		
Contingent Liabilities and Commitments:-		
(A) Contingent Liabilities		
Corporate Guarantees issued by the Company to		
Nationalised banks on behalf of associate companies	18,500	18,500

Particulars	Year Ended 31-March 2026	Amount in Rs. Lacs Year Ended 31-March 2025
Note:36		
Income tax expense		
Tax expense/(credit) recognized in the Statement of Profit and Loss		
Current tax		
Current income tax charge	309	292
Adjustments in respect of current income tax of prior years	100	64
Total current tax expense	409	356
Deferred tax		
Deferred tax charge/(credit)	175	54
Total deferred income tax expense/(credit)	175	54
Total income tax expense	584	410

Particulars	Year Ended 31-March 2026	Year Ended 31-March 2025
36.1 Reconciliation of the income tax expenses to the amount computed by applying the statutory income tax rate to the profit / (loss) before income taxes is summarized below:		
Net profit/ (loss) before tax	4,071	5,741
Effective tax rate applicable to the Company	25	25
Tax amount at the enacted income tax rate	1,025	1,445
Add: Expenses not deductible in determining taxable profits	827	1,216
Less: Allowances/Deductibles	(1,482)	(2,435)
Deduction under section 24	(64)	(66)
Impact of brought forward losses	-	132
Tax Amount at different rate	3	-
Tax Profit / (losses) for which no deferred income tax was recognised	309	292

Incremental Deferred Tax liability on account of other temporary differences	175	54
Adjustments recognised in the current year in relation to the current tax of prior years	100	64
Income tax expense recognised in the Standalone Statement of Profit and Loss	584	410

Amount in Rs. Lacs

Particulars	Year Ended 31-March 2026	Year Ended 31-March 2025
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Note:37

a) Corporate Social Responsibility

Amount required to be spent by the company	1	17
Amount approved by the board to be spent during the year	1	17
Amount Spent during the year on:-		
(i) on construction of Asset	-	-
(ii) on purpose other than (i) above	1	17
Excess/(Shortfall) at the end of the year	-	-
Total of Previous Year's Shortfall	-	-
Reason for Shortfall	NA	NA
Nature of CSR Activities	As per Schedule VII	As per Schedule VII
Details of Related Party Transactions	-	-
Whether a provision is made in respect of liability incurred by entering into a contractual obligation?	NA	NA

Note:38

Capital Management

The Company's objectives when managing capital are to safeguard its ability to continue as a going concern, so that it can continue to provide returns for shareholders and benefits for other stakeholders, and maintain an optimal capital structure to maximise shareholder's value. In order to maintain or achieve a capital structure that maximises the shareholder value, the Company allocates its capital for distribution as dividend or re-investment into business based on its long term financial plans. As at 31 March 2026, the Company has only one class of equity shares and has no debts. Hence, there were no externally imposed capital requirements.

Dividends	2025-26	2024-25
Dividend on equity shares paid during the year	Nil	Nil
Final dividend for the year ended 31 March 2026 of Nil (31 March 2025 Nil) per equity share of Rs.10/- each	Nil	Nil
Interim dividend for the year ended 31 March 2026 of 'Nil (31 March 2025 Nil) per equity share of Rs.10/- each	Nil	Nil
Dividend distribution tax on the above dividends	Nil	Nil

The Company's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. Management monitors the return on capital as well as the level of dividends to ordinary shareholders.

The Company manages its capital structure and makes adjustments in light of changes in economic conditions and the requirements of the financial covenants. To maintain or adjust the capital structure, the Company may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares.

In absence of any external borrowings, the Company was not required to adhere to externally imposed conditions relating to capital requirements and hence there is no question of any delay or default during the period covered under these financial statements with respect to payment of principal and interest. Lenders are group companies and they have not raised any matter that may lead to breach of covenants stipulated in the underlying documents.

The Company monitors its capital using gearing ratio, which is net debt divided to total equity. Net debt includes, interest bearing loans and borrowings less cash and cash equivalents.

Particulars	Amount in Rs. Lacs	
	As at 31 March, 2026	As at 31 March, 2025
Net Debt	8,314	10,035
Total Equity	1,05,058	1,01,571
Net Debt to Equity Ratio	0.08	0.10

Note:39

Financial Instruments

Methods and assumptions used to estimate the fair values

The fair values of the financial assets and liabilities are included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

The following methods and assumptions were used to estimate the fair values:

In respect of investments in listed equity instruments and mutual fund, the fair values represents available quoted market price or net realisable value at the Balance Sheet date.

The carrying amounts of receivables and payables which are short term in nature such as trade receivables, other bank balances, deposits, trade payables and cash and cash equivalents are considered to be the same as their fair values. Further, management also assessed the carrying amount of certain non-current loans which are a reasonable approximation of their fair values and the difference between the carrying amounts and fair values is not expected to be significant.

The fair values for long term loans, long term security deposits given and remaining non current financial assets were calculated based on cash flows discounted using a current lending rate. They are classified as level 3 fair values in the fair value hierarchy due to the inclusion of unobservable inputs.

The fair values of long term security deposits taken, non-current borrowings and remaining non current financial liabilities are based on discounted cash flows using a current borrowing rate. They are classified as level 3 fair values in the fair value hierarchy due to the use of unobservable inputs.

For financial assets and liabilities that are measured at fair value, the carrying amounts are equal to the fair values.

Categories of financial instruments

The Company uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

Level 1: unadjusted quoted prices in active markets for identical assets or liabilities.

Level 2: directly or indirectly observable market inputs, other than Level 1 inputs; and

Level 3: inputs which are not based on observable market data

Level 3: Inputs which are not based on observable market data

Particulars	As at 31 March, 2026		Amount in Rs. Lacs As at 31 March, 2025	
	Carrying values	Fair value	Carrying values	Fair value
Financial assets				
Measured at amortised cost :				
Investment in debentures	10,725	10,725	10,887	10,887
Trade receivables	17,112	17,112	12,347	12,347
Cash and Bank balances	2,019	2,019	4,066	4,066
Loans	8,942	8,942	19,639	19,639
Other financial assets	3,812	3,812	1,606	1,606
Total (A)	42,610	42,610	48,545	48,545
Measured at fair value through profit or loss				
Investment in equity shares	6,936	6,936	856	856
Investment in preference shares	13,452	13,452	15,601	15,601
Investment in Mutual Funds	1,007	1,007	511	511
Investment in bonds	200	200	200	200
Investment in preferential units	980	980	-	-
Investment in funds	1,952	1,952	153	153
Total (B)	24,527	24,527	17,321	17,321
Total Financial assets (A+B)	67,137	67,137	65,866	65,866

Financial liabilities

Measured at amortised cost :

Borrowing#	9,852	9,852	13,693	13,693
Trade payables	6,642	6,642	4,101	4,101
Other financial liabilities	320	320	295	295
Total Financial liabilities	<u>16,814</u>	<u>16,814</u>	<u>18,089</u>	<u>18,089</u>

includes current maturities of long term debts

Note:40

Financial Risk Management

The Company's financial risk management is an integral part of how to plan and execute its business strategies. The Company's financial risk management policy is set by the Managing Board. The details of different types of risk and management policy to address these risks are listed below:

The Company's activities are exposed to various risks viz. Credit risk, Liquidity risk and Market risk. In order to minimise any adverse effects on the financial performance of the Company, it uses various instruments and follows policies set up by the Board of Directors / Management.

a. Credit Risk :

Credit risk arises from the possibility that counter party will cause financial loss to the Company by failing to discharge its obligation as agreed.

Credit risks from balances with banks are managed in accordance with the Company policy. For derivative and financial instruments, the Company attempts to limit the credit risk by only dealing with reputable banks having high credit-ratings assigned by credit-rating agencies.

Based on the industry practices and business environment in which the Company operates, management considers that the trade receivables are in default if the payment are more than 2 years past due.

Trade receivables primarily consists of Outstanding against exports sales and sales to certain domestic customers with no significant concentration of credit risk. The outstanding trade receivables are regularly monitored and appropriate action is taken for collection of overdue receivables.

Table showing age of gross trade receivables and movement in expected credit loss allowance:

	Amount in Rs. Lacs	
	As at 31 March, 2026	As at 31 March, 2025
Aging of receivables		
Within the credit period		
1-90 days past due	10,263	5,389
91-180 days past due	4,866	2,901
181-270 days past due	-	3
More than 270 days past due	4,145	4,148
Total	<u>19,274</u>	<u>12,441</u>

	As at 31 March, 2026	As at 31 March, 2025
Movement in the expected credit allowance		
Balance at the beginning of the year	94	94
Net movement in expected credit loss allowance on trade receivables calculated at lifetime expected credit losses	2,068	-
Balance at the end of the year	<u>2,162</u>	<u>94</u>

The Company is taking adequate steps for recovery of overdue debts and advances and wherever necessary, adequate provisions as per expected credit loss model have been made.

b. Liquidity Risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset. The Company liquidity risk management policies include to, at all times ensure sufficient liquidity to meet its liabilities when they are due, by maintaining adequate sources of financing from both domestic and international banks at an optimised cost. In addition, processes and policies related to such risks are overseen by senior management. The Company's senior management monitors the Company's net liquidity position through rolling forecasts on the basis of expected cash flows.

Maturity of Financial Liabilities

The table below provides details regarding the remaining contractual maturities of financial liabilities at the reporting date based on contractual undiscounted payments

	Amount in Rs. Lacs			
As on 31 March, 2026	< 1 Year	1 - 5 year	> 5 year	Total
Borrowings	9,481	371	-	9,852
Trade Payables	6,642	-	-	6,642
Other Financial Liabilities	172	58	90	320
As on 31 March, 2025	< 1 Year	1 - 5 year	> 5 year	Total
Borrowings	12,292	1,401	-	13,693
Trade Payables	4,101	-	-	4,101
Other Financial Liabilities	131	81	83	295

Financing arrangements

The Company has sufficient sanctioned line of credit from its bankers / financiers; commensurate to its business requirements. The Company reviews its line of credit available with bankers and lenders from time to time to ensure that at all point of time there is sufficient availability of line of credit to handle peak business cycle.

The Company pays special attention to the net operating working capital invested in the business. In this regard, as in previous years, considerable work has been performed to control and reduce collection periods for trade and other receivables, as well as to optimise accounts payable with the support of banking arrangements to mobilise funds and minimise inventories.

c. Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. The Company is exposed in the ordinary course of business to risks related to changes in foreign currency exchange rate and interest rate.

(i) Market Risk - Foreign Exchange

Foreign exchange risk arises on all recognised monetary assets and liabilities which are denominated in a currency other than the functional currency of the Company. The Company has foreign currency trade payables and receivables. However, foreign exchange exposure mainly arises from trade receivable and trade payables denominated in foreign currencies.

Foreign currency risk is that risk in which the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Company operates internationally and a portion of its business is transacted in several currencies and therefore the Company is exposed to foreign exchange risk through its overseas sales and purchases in various foreign currencies. The Company hedges the receivables as well as payables by forming view after discussion with Forex Consultant and as per policies set by Management.

The Company does not enter into or trade financial instrument including derivative for speculative purpose

The carrying amount of the Company's foreign currency denominated monetary assets and monetary liabilities at the end of the reporting period are as follows

Currencies	Liabilities		Assets	
	As at	As at	As at	As at
	31 March, 2026	31 March, 2025	31 March, 2026	31 March, 2024
US Dollar (USD)	5,884	4,097	544	192

Foreign Currency Exposure	In Lacs
Foreign currency exposure as at 31 March, 2026	USD
Other receivables	6
Trade payables	62
Foreign currency exposure as at 31 March, 2025	USD
Other receivables	2
Trade payables	48

Particulars of un-hedged foreign currency asset / liability as at Balance Sheet date

Currency	As at 31 March, 2026		As at 31 March, 2025	
	Amount in Foreign Currency (In Lacs)	Amount (In Rs. Lacs)	Amount in Foreign Currency (In Lacs)	Amount (In Rs. Lacs)
US Dollar (USD)-Asset	6	544	2	192
US Dollar (USD)-Liability	62	5,884	48	4,097

Foreign currency sensitivity

1% increase or decrease in foreign exchange rates will have the following impact on Profit after Tax and impact on Equity

Currencies	Amount in Rs. Lacs			
	Net Impact on profit after Tax and Equity			
	As at 31 March, 2026	As at 31 March, 2025	As at 31 March, 2026	As at 31 March, 2025
	Increase	Increase	Decrease	Decrease
US Dollar (USD)	(53)	(39)	53	39
Total	(53)	(39)	53	39

Note:41

In accordance with Ind AS 108 "Operating Segments", segment information has been given in the consolidated financial results of the Company and therefore, no separate disclosure on segment information is given in these Standalone Financial Statements.

Note:42

Earning Per Share :	2025-26	2024-25
Basic earnings per share :		
Attributable to equity holders of the Company	5.84	8.93
Diluted earnings per share :		
Attributable to equity holders of the Company	5.84	8.93
Reconciliation of earnings used in calculating earnings per share :		
Basic earnings per share		
Profit attributable to equity holders of the Company used in calculating basic earning per shares	3,487	5,331
Diluted earnings per share		
Profit attributable to equity holders of the Company used in calculating diluted earning per shares	3,487	5,331
Weighted average number of Equity shares used as the denominator in calculating basic and diluted earnings per share	5,96,87,730	5,96,87,730

Note:43

Operating Lease:-

The company's significant lease agreement is in respect of operating lease for Premises and the aggregate lease rentals receivable are credited to the Statement of Profit & Loss. The future minimum lease rent receivable under non-cancelable operating lease are as under:-

Particulars	Amount in Rs. Lacs	
	As at 31 March, 2026	As at 31 March, 2025
Not later than one year	121	128
Later than one year and not later than five year	189	81
Later than five year	-	-

Note:44

List of Pending Legal Cases

Sl. No.	Name of the Statute	Nature of Dues	Period to which the amount relates	Forum where Dispute is Pending	Opening Amount (in Rs. lacs) as at 1 April, 2025	Movement (in Rs. lacs)	Closing balance (in Rs. lacs) as at 31 March, 2026
1	Income Tax Act	Income Tax	A Y 2009-10	Income Tax Appellate Tribunal	30.04	-	30.04
2	Income Tax Act	Income Tax	A Y 2010-11	Income Tax Appellate Tribunal	28.78	-	28.78
3	Income Tax Act	Income Tax	Block Period	High Court	206.72	-	206.72
4	Income Tax Act	Income Tax	A Y 2001-02	High Court	117.93	-	117.93
5	Income Tax Act	Income Tax	A Y 2018-19	CIT(Appeal)	69.53	-	69.53
6	Income Tax Act	Income Tax	A Y 2020-21	CIT(Appeal)	135.19	-	135.19
7	Employee Provident Fund Act	Provident Fund	2009-2010	High Court	2.03	-	2.03
8	Civil Suit	Recovery Case	2016-2017	Commercial Court/ Civil Court/High Court	1,927.09	-	1,927.09
9	Civil Suit	Civil Suit	-	Civil Court	367.00	-	367.00
10	Negotiable Instrument Act	U/s 138 NI Act & U/S 482 CR.P.C.	-	ACMM Court/ High Court	100.00	-	100.00
11	Central Excise Act	Prosecution of Excise Act	-	CJM Court	Amount unascertainable		Amount unascertainable
12	C.R.P.C.	U/S 482 CR.P.C.	-	High Court	Amount unascertainable		Amount unascertainable
13	M.V. Act	Claim Cases	-	MACT	Amount unascertainable		Amount unascertainable

Note:45

RELATED PARTIES

(IND AS- 24)

Reporting Entity : Kothari Products Limited

(a) Person having control/ significant influence over RE or member of KMP

Members of KMP of RE:

Mr. Deepak Kothari
Mr. Mitesh Kothari
Mr. Pradeep Kumar - Independent Director
Mr. Jayant Chaturvedi - Independent Director
Mr. Deepak Gambhirdas Gandhi - Independent Director
Smt. Poonam Acharya - Independent Director
Smt. Hemani Gowani (Relative of KMP)
Mr. Raj Kumar Gupta (Company Secretary)
Mr. Anurag Tandon (CFO)

(b) Entity is related to reporting entity

Subsidiaries:

Kothari Products Singapore Pte Ltd.

Associates:

Haraparvati Realtors Pvt Ltd.
Shubhadra Realtors Pvt Ltd.
SPPL Hotels Pvt Ltd.
Viren Ventures Pvt Ltd

Person identified in (a) are able to exercise control/significant influence:

BKC Properties Pvt. Ltd.
Titania Technologies Pvt. Ltd..
Blueberry Trading Co Pvt Ltd.
Camelia Griha Nirman Pvt. Ltd.
Riverview Land Developers Pvt. Ltd.
Dham Consultants Pvt. Ltd.
Ekta Flavours Pvt. Ltd.
KPL Exports Ltd.
Kothari Detergents Ltd.
Lohewala Constructions Pvt. Ltd.
MK Profinlease Pvt Ltd
Pan Parag India Ltd.
Sharda Manshkhilal Kothari Charitable Trust
Sukhdham Constructions & Developers Ltd.
Township Real Estate Developers (India) Pvt. Ltd.
Yoga Builders Pvt Ltd.

Summary of Transactions:-

Amount in Rs. Lacs

Particulars	Current Year (01.04.2025 to 31.03.2026)					Previous Year (01.04.2024 to 31.03.2025)				
	KMP	Relatives of KMP	Subsidiaries	Associates	Enterprises over which Managerial Personnel are able to exercise significant influence Companies	KMP	Relatives of KMP	Subsidiaries	Associates	Enterprises over which Managerial Personnel are able to exercise significant influence Companies
1) Remuneration Paid										
- Short Term Employee Benefits	162	-	-	-	-	101	-	-	-	-
Shri Deepak Kothari	47	-	-	-	-	24	-	-	-	-
Shri Mitesh Kothari	51	-	-	-	-	18	-	-	-	-
Shri Raj Kumar Gupta	21	-	-	-	-	16	-	-	-	-
Shri Anurag Tandon	43	-	-	-	-	43	-	-	-	-
2) Rent paid	-	12	-	-	99	-	-	-	-	91
M/s Lohewala Constructions Pvt. Ltd.	-	-	-	-	9	-	-	-	-	9
M/s BKC Properties Pvt. Ltd.	-	-	-	-	30	-	-	-	-	22
Smt Hemani Gowani	-	12	-	-	-	-	-	-	-	-
M/s Sukhdham Constructions & Developers Ltd.	-	-	-	-	60	-	-	-	-	60
3) Rent Received	-	-	-	-	4	-	-	-	-	4
M/s Ekta Flavours Pvt. Ltd.	-	-	-	-	#	-	-	-	-	#
M/s Kothari Detergents Ltd.	-	-	-	-	#	-	-	-	-	#
M/s Pan Parag India Ltd.	-	-	-	-	3	-	-	-	-	3
M/s KPL Exports Ltd	-	-	-	-	1	-	-	-	-	1
4) Sale of Goods/Services	-	-	-	-	48	-	-	-	-	50
M/s Sharda Manskhilal Kothari Charitable Trust	-	-	-	-	48	-	-	-	-	50
5) Loans Payable:-										
(A) Loan Received During the year	22,822	-	-	-	2,818	24,832	-	-	39	-
Shri Deepak Kothari	25	-	-	-	-	53	-	-	-	-
Shri Mitesh Kothari	22,797	-	-	-	-	24,779	-	-	-	-
M/s MK Profinlease Pvt. Ltd.	-	-	-	-	1,605	-	-	-	-	-
M/s Yoga Builders Pvt. Ltd.	-	-	-	-	1,213	-	-	-	-	-
M/s Haraparvati Realtors Pvt Ltd.(Debentures Issued)	-	-	-	-	-	-	-	-	39	-
(B) Repayment of Loans During the year	27,309	-	-	-	2,623	16,273	-	-	2,558	-
Shri Deepak Kothari	57	-	-	-	-	20	-	-	-	-
Shri Mitesh Kothari	27,252	-	-	-	-	16,253	-	-	-	-
M/s MK Profinlease Pvt. Ltd.	-	-	-	-	1,550	-	-	-	-	-
M/s Yoga Builders Pvt. Ltd.	-	-	-	-	1,073	-	-	-	-	-
M/s Haraparvati Realtors Pvt Ltd.(Debentures Issued)	-	-	-	-	-	-	-	-	2,558	-

(C) Loans Payable-Closing Balance	4,146	-	-	-	195	8,633	-	-	-	-
Shri Deepak Kothari	5	-	-	-	-	37	-	-	-	-
Shri Mitesh Kothari	4,141	-	-	-	-	8,596	-	-	-	-
M/s Yoga Builders Pvt. Ltd.	-	-	-	-	140	-	-	-	-	-
M/s MK Profinlease Pvt. Ltd.	-	-	-	-	55	-	-	-	-	-
6) Loans Receivable:-										
(A) Loan Given During the year	-	-	-	-	475	1	-	-	59	16,185
M/s KPL Exports Ltd	-	-	-	-	-	-	-	-	-	693
M/s Dham Consultants Pvt. Ltd.	-	-	-	-	98	-	-	-	-	2,114
M/s Township Real Estate Developers (India) Pvt. Ltd.	-	-	-	-	63	-	-	-	-	2,114
M/s Yoga Builders Pvt. Ltd.	-	-	-	-	66	-	-	-	-	2,921
M/s Camelia Griha Nirman Pvt. Ltd.	-	-	-	-	60	-	-	-	-	2,643
M/s Blueberry Trading Co. Pvt. Ltd.	-	-	-	-	188	-	-	-	-	3,700
M/s D K Webtech Pvt. Ltd.	-	-	-	-	-	-	-	-	-	2,000
Shri Raj Kumar Gupta	-	-	-	-	-	1	-	-	-	-
M/s Sankhya Realtors Pvt Ltd.	-	-	-	-	-	-	-	-	59	-
(B) Repayment of Loans During the year	-	-	-	-	13,051	2	-	-	1,001	4,179
M/s KPL Exports Ltd	-	-	-	-	-	-	-	-	-	1,263
M/s Dham Consultants Pvt. Ltd.	-	-	-	-	2,212	-	-	-	-	-
M/s Township Real Estate Developers (India) Pvt. Ltd.	-	-	-	-	2,177	-	-	-	-	-
M/s Yoga Builders Pvt. Ltd.	-	-	-	-	2,071	-	-	-	-	916
M/s Camelia Griha Nirman Pvt. Ltd.	-	-	-	-	2,703	-	-	-	-	-
M/s Blueberry Trading Co. Pvt. Ltd.	-	-	-	-	3,888	-	-	-	-	-
M/s D K Webtech Pvt. Ltd.	-	-	-	-	-	-	-	-	-	2,000
Shri Raj Kumar Gupta	-	-	-	-	-	2	-	-	-	-
M/s Sankhya Realtors Pvt Ltd.	-	-	-	-	-	-	-	-	1,001	-
(C) Loans Receivable-Closing Balance	-	-	-	2,156	-	-	-	-	2,156	12,576
M/s Dham Consultants Pvt. Ltd.	-	-	-	-	-	-	-	-	-	2,114
M/s Township Real Estate Developers (India) Pvt. Ltd.	-	-	-	-	-	-	-	-	-	2,114
M/s Yoga Builders Pvt. Ltd.	-	-	-	-	-	-	-	-	-	2,005
M/s Camelia Griha Nirman Pvt. Ltd.	-	-	-	-	-	-	-	-	-	2,643
M/s Blueberry Trading Co. Pvt. Ltd.	-	-	-	-	-	-	-	-	-	3,700
M/s Shubhadra Realtors Pvt Ltd.	-	-	-	2,156	-	-	-	-	2,156	-
7) Outstanding Payable:-										
(A) Credited During the year (Other Financial Liabilities-Current)	-	-	-	-	4	-	-	-	-	13
M/s Pan Parag India Ltd.	-	-	-	-	4	-	-	-	-	13

(B) Paid During the year (Other Financial Liabilities-Current)	-	-	-	-	4	-	-	-	-	18
M/s Pan Parag India Ltd.	-	-	-	-	4	-	-	-	-	18
8) Other Current Assets:-										
(A) Credited During the year (Rent)	-	11	-	-	-	-	-	-	-	-
Smt Hemani Gowani	-	11	-	-	-	-	-	-	-	-
(B) Paid During the year (Rent)	-	11	-	-	-	-	-	-	-	-
Smt Hemani Gowani	-	11	-	-	-	-	-	-	-	-
9) Interest Income	-	-	-	-	555	-	-	-	66	808
M/s KPL Exports Ltd	-	-	-	-	-	-	-	-	-	16
M/s Titania Technology Pvt. Ltd.	-	-	-	-	25	-	-	-	-	25
M/s Riverview Land Developers Pvt. Ltd.	-	-	-	-	3	-	-	-	-	15
M/s Dham Consultants Pvt. Ltd.	-	-	-	-	108	-	-	-	-	127
M/s Yoga Builders Pvt. Ltd.	-	-	-	-	73	-	-	-	-	117
M/s Camelia Griha Nirman Pvt. Ltd.	-	-	-	-	66	-	-	-	-	159
M/s Township Real Estate Developers (India) Pvt. Ltd.	-	-	-	-	70	-	-	-	-	127
M/s Blueberry Trading Co. Pvt. Ltd.	-	-	-	-	209	-	-	-	-	222
M/s Sankhya Realtors Pvt Ltd.	-	-	-	-	-	-	-	-	66	-
10) Interest Cost	-	-	-	-	118	-	-	-	43	-
M/s Yoga Builders Pvt. Ltd.	-	-	-	-	56	-	-	-	-	-
M/s MK Profinlease Pvt. Ltd.	-	-	-	-	62	-	-	-	-	-
M/s Haraparvati Realtors Pvt Ltd. (Debentures Issued)	-	-	-	-	-	-	-	-	43	-
11) Amortisation Cost of Debentures Issued	-	-	-	-	-	-	-	-	(37)	-
M/s Haraparvati Realtors Pvt Ltd.(Debentures Issued)	-	-	-	-	-	-	-	-	(37)	-
12) Director Sitting Fees	#	-	-	-	-	1	-	-	-	-
Shri Pramod Kumar Tandon	-	-	-	-	-	#	-	-	-	-
Shri Deepak Gambhirdas Gandhi	#					#				
Dr. Avinash Gupta	-	-	-	-	-	#	-	-	-	-
Shri Vikas Chaturvedi	-	-	-	-	-	#	-	-	-	-
Shri Pradeep Kumar	#	-	-	-	-	#	-	-	-	-
Shri Jayant Chaturvedi	#	-	-	-	-	#	-	-	-	-
Smt. Poonam Acharya	#	-	-	-	-	1	-	-	-	-

13) Corporate Guarantee Given to Banks (Contingent Liability)										
(A) Corporate Guarantee Cancelled During the year	-	-	-	-	-	-	-	2,074	42,061	-
On behalf of M/s Kothari Products Singapore Pte Ltd.	-	-	-	-	-	-	-	2,074	-	-
On behalf of M/s Haraparvati Realtors Pvt Ltd.	-	-	-	-	-	-	-	-	19,500	-
On behalf of M/s SPPL Hotels Pvt Ltd.	-	-	-	-	-	-	-	-	22,561	-
(B) Corporate Guarantee Issued During the year	-	-	-	-	-	-	-	-	18,500	-
On behalf of M/s SPPL Hotels Pvt Ltd.	-	-	-	-	-	-	-	-	18,500	-
(C) Corporate Guarantee- At the End of the year	-	-	-	18,500	-	-	-	-	18,500	-
On behalf of M/s SPPL Hotels Pvt Ltd.	-	-	-	18,500	-	-	-	-	18,500	-
(14) Investment Made in Debentures	-	-	-	-	-	-	-	-	-	4,000
M/s Titania Technologies Pvt. Ltd.	-	-	-	-	-	-	-	-	-	2,500
M/s Riverview Land Developers Pvt. Ltd.	-	-	-	-	-	-	-	-	-	1,500
(15) Sale/ Redemption of Investment	-	-	-	-	1,500	-	-	-	-	19,920
M/s Riverview Land Developers Pvt. Ltd.	-	-	-	-	1,500	-	-	-	-	-
M/s Nine Two Seven Nine Work Avenue Pvt. Ltd.	-	-	-	-	-	-	-	-	-	19,920
(16) Buy Back of Investment	-	-	6,899	-	-	-	-	8,570	-	-
M/s Kothari Products Singapore Pte Ltd.	-	-	6,899	-	-	-	-	8,570	-	-
(17) Purchase of Investment	-	-	-	-	-	-	-	11,832	-	24
M/s Viren Ventures Pvt. Ltd.	-	-	-	-	-	-	-	11,832	-	-
M/s Riverview Land Developers Pvt. Ltd.	-	-	-	-	-	-	-	-	-	24

Note:46

Disclosure as per Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Section 186(4) of the Companies Act, 2013.

(a) Loans / advances in the nature of loan outstanding are as below:-

Amount in Rs. Lacs

Particulars	Debts outstanding as at 31 March, 2026	Maximum balance outstanding for the year ended 31 March, 2026	Debts outstanding as at 31 March, 2025	Maximum balance outstanding for the year ended 31 March, 2025
Associates				
Shubhadra Realtors Private Limited (non interest bearing)	2,156	2,156	2156	2156
Others				
Sri Meenakshi Ammal Enterprises Private Limited [interest rate 9.00% (Previous Year NA)]	1,055	1,055	-	-
Real Griha Nirman Private Limited [interest rate 8.50% (Previous Year 8.00%)]	4	4	4	44
Bhojeshwar Realtors Private Limited [interest rate 8.50% (Previous Year 8.50%)]	571	571	531	531
Blueberry Trading Co. Private Limited [interest rate 9.00% (Previous Year 9.00%)]	-	3,700	3,700	3,700
Camelia Griha Nirman Private Limited [interest rate 9.00% (Previous Year 9.00%)]	-	2,643	2,643	2,643
Dham Consultants Private Limited [interest rate 9.00% (Previous Year 9.00%)]	-	2,114	2,114	2,114
Monotype Griha Nirman Private Limited [interest rate 8.50% (Previous Year 8.50%)]	-	400	125	125
Township Real Estate Developers (India) Private Limited [interest rate 9.00% (Previous Year 9.00%)]	-	2,114	2,114	2,114
Yoga Builders Private Limited [interest rate 9.00% (Previous Year 9.00%)]	-	2,005	2,005	2,005
Quantext Media Private Limited [interest rate 15.00% (Previous Year NA)]	225	225	-	-
Rudra Associates [interest rate 9.00% (Previous Year NA)]	1,500	1,500	-	-
Jayton Trading Private Limited [interest rate 9.00% (Previous Year NA)]	-	1,000	-	-
Meghdoot Mercantile Private Limited [interest rate 12.00% (Previous Year NA)]	-	1,000	-	-

The above loans have been given for business purpose except loan given to associates which are in form of Joint Venture Deposit.

(b) Details of Investments made and guarantees provided are given in Note 5, Note 10 and Note 35.

Note:47

(A) Ratios:-

The ratios for the ended year March 31, 2026 and March 31, 2025 are as under

Sr. No	Particulars	Numerator	Denominator	Units	As at March 31,		Variance (%) 25-26	Reasons
					2026	2025		
1	Current Ratio	Current Assets	Current liabilities	No. of times	2.18	2.23	(2.49)	Not Applicable
2	Debt-Equity Ratio	Total Debt	Shareholder's equity	No. of times	0.09	0.13	(30.43)	The decrease is on account of decrease in borrowing as compared to previous year.
3	Debt Service Coverage Ratio	Earnings available for debt service	Debt service	No. of times	0.43	1.46	(70.67)	Due to decrease in earning for debt service as well as increase in debt served in the current year
4	Return on Equity Ratio	Net profits after taxes	Average shareholder's equity	Percentage	3.38	5.39	(37.38)	Due to decrease in profitability in the current year
5	Inventory Turnover Ratio	Sale of Products	Average Inventory	No. of times	113.06	91.02	24.22	Not Applicable
6	Trade Receivable Turnover Ratio	Revenue	Average Trade Receivables	No. of times	2.08	2.44	(14.72)	Not Applicable
7	Trade Payables Turnover Ratio	Total Purchases for Goods (credit)	Average Trade Payables for Goods	No. of times	6.43	9.28	(30.69)	Due to increase in trade payables in current year
8	Net Capital Turnover Ratio	Revenue	Working Capital	No. of times	1.64	1.53	6.90	Not Applicable
9	Net Profit Ratio	Net profit	Revenue	Percentage	10.62	17.55	(39.52)	Due to decrease in profitability in the current year
10	Return on Capital Employed	Earning before interest and taxes	Capital employed	Percentage	4.10	5.45	(24.80)	Not Applicable
11 (a)	Return on Investment (Fixed Deposits)	Interest Income on Fixed Deposit	Average of Fixed Deposit	Percentage	6.15	3.05	101.94	Due to increase in holding period of fixed deposits in current year
11 (b)	Return on Investment (Mutual Funds)	Net gain/(loss) on sale/fair value changes of Current Investments in Mutual Shares	Average Current Investments in Mutual Funds	Percentage	20.06	24.06	(16.63)	Not Applicable
11 (c)	Return on Investment (Quoted Shares)	Net gain/(loss) on sale/fair value changes of Current Investments in Quoted Shares.	Average Current Investments in Quoted Shares	Percentage	16.04	(18.06)	188.85	Increase is on account of market fluctuation

(B) Other Statutory Information

- (i) The Company do not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any Benami property.
- (ii) The Company do not have any transactions with companies struck off.
- (iii) The Company do not have any charges or satisfaction which is yet to be registered with ROC beyond the statutory period.
- (iv) The Company have not traded or invested in Crypto currency or Virtual Currency during the financial year.
- (v) The Company have not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or
 - (b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries
- (vi) The Company have not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
 - (b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries

- (vii) The Company have not any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).
- (viii) The Company has not taken working capital loan from Banks or Financial Institutions.

Note:48

Compliance with section 143(3) for maintenance of audit trail:

In terms of the provisions of the Companies Act, 2013 and rules made thereunder, the accounting software used by the Company for maintaining its books of account has a feature of recording audit trail for each and every transaction, creating an edit log of each change made in books of account along with the date when such changes were made and also ensuring that the audit trail cannot be disabled. Further, the audit trail records have been preserved by the Company in accordance with the applicable statutory requirements relating to the retention of books of account.

Note:49

denotes the amount less than 50,000/-

Note:50

Figures for the previous year have been regrouped / reclassified , wherever considered necessary.

As per our report of even date attached hereto.

For and on behalf of the Board

For G.M. Kapadia & Co.
CHARTERED ACCOUNTANTS
Firm Registration No. 104767W

ATUL SHAH
Partner
Membership No.039569

Place: Mumbai
Date : 29 May, 2026

DEEPAK KOTHARI
Chairman & Managing Director
DIN. 00088973

RAJ KUMAR GUPTA
Company Secretary
& Compliance Officer
Membership No.FCS3281

Place: Srinagar
Date : 29 May, 2026

MITESH KOTHARI
Executive Director
DIN.00089076

ANURAG TANDON
Chief Financial Officer

Place: Srinagar
Date : 29 May, 2026

INDEPENDENT AUDITOR'S REPORT

To
The Members of
Kothari Products Limited

REPORT ON THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

OPINION

We have audited the accompanying Consolidated Financial Statements of **Kothari Products Limited** ("the Holding Company"), and its subsidiary, (the Holding Company and its subsidiary together referred to as the Group) and its associates, comprising of the Consolidated Balance Sheet as at March 31, 2026, the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Statement of Changes in Equity and the Consolidated Cash Flow Statement for the year then ended, and notes to the Consolidated Financial Statements including a summary of material accounting policies and other explanatory information (hereinafter referred to as "the Consolidated Financial Statements").

In our opinion and to the best of our information and according to the explanations given to us and based on the consideration of reports of other auditors on separate financial statements and on the other financial information of the subsidiary and associates, the aforesaid Consolidated Financial Statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the consolidated state of affairs of the Group, and its associates as at March 31, 2026 and their consolidated profit (including other comprehensive income), their consolidated statement of changes in equity and their consolidated cash flows for the year ended on that date.

Basis of Opinion

We conducted our audit of the Consolidated Financial Statements in accordance with the Standards on Auditing ("SAs") specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group and Associates in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the Consolidated Financial Statements under the provisions of the Act and the Rules framed thereunder and we have fulfilled our other ethical responsibilities in accordance with these requirements and ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Consolidated Financial Statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment and based on the considerations of the reports of the other auditors on Standalone/Consolidated Financial Statements and on other financial information of the subsidiary and associates were of most significance in our audit of the Consolidated Financial Statements of the current period. These matters were addressed in the context of our audit of the Consolidated Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

We have determined that there are no key audit matters to communicate in our report.

Information Other than the Consolidated Financial Statements and Our Report thereon

The Holding Company's Management and Board of Directors are responsible for the preparation of the other information. The other information comprises the information included in Annual Report, but does not include the Consolidated Financial Statements, Standalone Financial Statements and our auditor's report thereon. The Annual Report is expected to be made available to us after the date of this report.

Our opinion on the Consolidated Financial Statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the Consolidated Financial Statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the Consolidated Financial Statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the balance part of Annual Report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to Those Charged With Governance and take necessary actions as applicable under the relevant laws and regulations.

Management's and Those Charged with Governance Responsibilities for the Consolidated Financial Statements

The Holding Company's Management and Board of Directors are responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these Consolidated Financial Statements that give a true and fair view of the consolidated financial position, consolidated financial performance including other comprehensive income, consolidated changes in equity

and consolidated cash flows of the Group including its Associates in accordance with the accounting principles generally accepted in India, including Ind AS and relevant provisions of the Act. The Holding Company's board of directors are also responsible for ensuring accuracy of records including financial information considered necessary for preparation of these consolidated financial statements. The respective Board of Directors of the companies included in the Group and its associates are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Group and its associates and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Consolidated Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the Consolidated Financial Statements by the Management and Directors of the Holding Company, as aforesaid.

In preparing the Consolidated Financial Statements, the respective Board of Directors of the companies included in the Group and its associates are responsible for assessing the ability of the Group and of its associates to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the management either intends to liquidate the Group and its associates or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies included in the Group and its associates are responsible for overseeing the financial reporting process of the Group and its associates.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the Consolidated Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Consolidated Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Consolidated Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Holding Company has adequate internal financial controls system with reference to Consolidated Financial Statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's and Board of Director's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group and its associates to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Consolidated Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and its associates to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Consolidated Financial Statements, including the disclosures, and whether the Consolidated Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group and its associates to express an opinion on the Consolidated Financial Statements. We are responsible for the direction, supervision and performance of the audit of the Consolidated Financial Statements of such entities included in the Consolidated Financial Statements of which we are the independent auditors. For the other entities included in the Consolidated Financial Statements, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

We communicate with those charged with governance of the Holding Company and such other entities included in Consolidated Financial Statements of which we are independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Consolidated Financial Statements of the current year and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matters

The Consolidated Financial Statements, includes (a) the audited Standalone Financial Statements of one foreign subsidiary, whose Standalone Financial Statements reflects the total assets of ₹ 28,778 lacs as at March 31, 2026, the total revenue of ₹ 66,791 lacs and total net profit/(loss) of ₹ (1,277) lacs and total comprehensive profit /(loss) of ₹ (1,277) lacs for the year ended March 31, 2026, and net cash Inflows /(outflows) of ₹ (1,354) lacs for the year ended March 31, 2026, as considered in the Consolidated Financial Statements; (b) the audited Standalone Financial Statements of three associates whose audited Standalone Financial Statements include the Group's share of net profit /(loss) after tax of ₹ 1,727 lacs and the total comprehensive profit / (loss) of ₹ 1,734 lacs for the year ended March 31, 2026, as considered in the Consolidated Financial Statements, whose Standalone Financial Statements which have not been audited by us; (c) the audited Consolidated Financial Statements of one associate whose audited Consolidated Financial Statements include the Group's share of net profit / (loss) after tax ₹ (388) lacs and the total comprehensive profit / (loss) of ₹ (388) lacs for the year ended March 31, 2026, as considered in the Consolidated Financial Statements, whose Consolidated Financial Statements which have not been audited by us. These financial statements and other financial information have been audited by their respective independent auditors whose reports have been furnished to us by the Management of the Holding Company. The Management of the Holding Company has also furnished us details of adjustments that are required in case of financial statements of the foreign subsidiary so as to make these financial statements fit for consolidation. Our opinion on the Consolidated Financial Statements, in so far as it relates to the amounts and disclosures included in respect of these subsidiary and associates and our reports in terms of section 143(3) of the Act, in so far as it relates to the aforesaid subsidiary and associates is based solely on the reports of the other auditors and such certification from the Management.

Our opinion on the Consolidated Financial Statements, and our report on other legal and regulatory requirements below, are not modified in respect of the above matter with respect to our reliance on the financial statements certified by the management of the Holding Company.

Report on Other Legal and Regulatory Requirements:

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of Section 143 (11) of the Act, we give in the "Annexure A" a statement on the matters specified in paragraphs 3 and 4 of the Order.
2. As required by section 143(3) of the Act, based on our audit and on the consideration of reports of the other auditors on Standalone/Consolidated Financial Statements of such subsidiary and associates as were audited by other auditors, as noted in the "Other Matters" paragraph, we report, to the extent applicable, that:
 - (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit of the aforesaid Consolidated Financial Statements;
 - (b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid Consolidated Financial Statements have been kept so far as it appears from our examination of those books;
 - (c) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Statement of Changes in Equity and Consolidated Cash Flow Statement dealt with by this Report are in agreement with the relevant books of account, maintained for the purpose of preparation of the Consolidated Financial Statements;
 - (d) In our opinion, the aforesaid Consolidated Financial Statements comply with the Ind AS specified under section 133 of the Act read with relevant rules issued thereunder and relevant provisions of the Act;
 - (e) On the basis of written representations received from the Directors of the Holding Company as on March 31, 2026 and taken on record by the Board of Directors of the Holding Company and the reports of the statutory auditors of its subsidiary and its associates incorporated in India, none of the Directors of the Group companies and its associate companies incorporated in India are disqualified as on March 31, 2026 from being appointed as a Director in terms of section 164 (2) of the Act;

- (f) With respect to the adequacy of the internal financial controls with reference to financial statements of the Holding Company, its subsidiary and associates incorporated in India and the operating effectiveness of such controls, we give our separate Report in "Annexure B". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Holding Company's internal financial controls with reference to Consolidated Financial Statements, It does not include entities which have been exempted in terms of notification dated June 13, 2017;
- (g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended:
- The remuneration paid by Holding Company to its directors during the year is in accordance with the provisions of section 197 of the Act. In addition, as per the audit report issued by the respective auditors of subsidiary and associates incorporated in India, such remuneration are in compliance with the said provision of the Act.; and
- (h) With respect to the other matters to be included in the Auditor's Report in accordance with rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended in our opinion and to the best of our information and according to the explanations given to us and based on the consideration of the reports of the other auditors of subsidiary and associates, as noted in the "Other Matters" paragraph:
- (i) The Consolidated Financial Statements disclose the impact of the pending litigations on the consolidated financial position of the Group and its associates. Refer note no 45 to the Consolidated Financial Statements;
 - (ii) The Group and its associates do not have material foreseeable losses in long-term contracts including derivative contracts; and
 - (iii) There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Group, and its associates.
- (iv) a) The Management has represented that no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Holding Company to or in any person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the respective Holding Company or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- b) The Management has represented that no funds have been received by the Holding Company from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Holding Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and
- c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances performed by us, nothing has come to our or other auditor's notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
- (v) The Holding Company has neither declared nor paid dividend during the year;
- (vi) Based on our examination which included test checks and based on the other auditor's reports of subsidiary and associate companies which are incorporated in India whose financial statements have been audited under the Act, the Holding Company, the subsidiary and associates have used accounting software for maintaining their books of account for the financial year ended March 31, 2026 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit, we and respective auditor of the above referred associates did not come across any instance of audit trail feature being tampered with. In respect of accounting software where the audit trail has been enabled, the Holding Company and its associate companies have preserved the audit trail, with effect from the period it was enabled, as per the statutory requirements for record retention.

For G. M. Kapadia & Co.
Chartered Accountants
Firm Registration No.104767W

Atul Shah
Partner
Membership No.039569
UDIN: 26039569XKGF3947

Place: Mumbai
Date: May 29, 2026

Annexure A to the Independent Auditor's Report - March 31, 2026

With reference to the Annexure A referred to in Paragraph 1 in "Report on Other Legal and Regulatory Requirements" of our Independent Auditor's Report of even date to the members of Kothari Products Limited ("The Holding Company") on the Consolidated Financial Statements for the year ended March 31, 2026, we report that:

(xxi) In our opinion and according to the information and explanations given to us, following companies incorporated in India and included in the consolidated financial statements, have qualifications or adverse remarks given by the respective auditors in their reports under the Companies (Auditor's Report) Order, 2020 (CARO):

Sr. No.	Name of the Company	CIN	Subsidiary/Associate	Clause number of the CARO report which is qualified or is adverse
1.	Shubhadra Realtors Private Limited	U70109WB2006PTC111280	Associate	xvii
1.	Haraparvati Realtors Private Limited	U70101WB2006PTC108570	Associate	xvii

For G. M. Kapadia & Co.
Chartered Accountants
Firm Registration No.104767W

Place: Mumbai
Date: May 29, 2026

Atul Shah
Partner
Membership No.039569
UDIN: 26039569XKGF AW3947

Annexure B referred to in paragraph 1(f) under "Report on Other Legal and Regulatory Requirements" of our Independent Auditor's report of even date, to the members of Kothari Products Limited ("the Holding Company") on the Consolidated Financial Statements for the year ended March 31, 2026

Report on the Internal Financial Controls with reference to Consolidated Financial Statements under section 143(3)(i) of the Act

Opinion

In conjunction with our audit of the Consolidated Financial Statements of the Holding Company as of and for the year ended March 31, 2026, we have audited the internal financial controls with reference to Financial Statements of **Kothari Products Limited** (hereinafter referred to as "the Holding Company") and its subsidiary and its associates, which are companies incorporated in India, as of that date.

In our opinion, the Holding Company, its subsidiary and its associates, which are companies incorporated in India, have, in all material respects, an adequate internal financial controls system with reference to Consolidated Financial Statements and such internal financial controls with reference to Consolidated Financial Statements were operating effectively as at March 31, 2026 based on the internal control with reference to Consolidated Financial Statements criteria established by the Holding Company considering the essential components of internal control stated in the Guidance Note on Internal Financial Controls Over Financial Reporting ("the Guidance Note") issued by the Institute of Chartered Accountants of India.

Management's Responsibility for Internal Financial Controls with reference to Consolidated Financial Statements

The respective Board of Directors of the Holding Company, its subsidiary and associates which are companies incorporated in India, are responsible for establishing and maintaining internal financial controls based on the internal control with reference to financial statements criteria established by the Holding Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India ("ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor's Responsibility for Internal Financial Controls with reference to Consolidated Financial Statements

Our responsibility is to express an opinion on internal financial controls with reference to financial statements of the Holding Company, its subsidiary and associates, which are companies incorporated in India, based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing, issued by ICAI and specified under section 143(10) of the Act to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to financial statements and their operating effectiveness.

Our audit of internal financial controls with reference to financial statements included obtaining an understanding of internal financial controls with reference to financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk.

The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the Consolidated Financial Statements, whether due to fraud or error.

We believe that the audit evidence we have obtained and the audit evidence obtained by the other auditor in terms of their report referred to in the Other matter paragraph below is sufficient and appropriate to provide a basis for our audit opinion on the Holding Company's internal financial control system with reference to financial statements.

Meaning of Internal Financial Controls with reference to Consolidated Financial Statements

A company's internal financial control with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Consolidated Financial Statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally

accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with reference to Consolidated Financial Statements

Because of the inherent limitations of internal financial controls with reference to Consolidated Financial Statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial control with reference to Consolidated Financial Statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Other Matters

Our aforesaid report under section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls with reference to financial statements, in so far as it relates to Consolidated Financial Statements of one associate, and Standalone Financial Statements of three associates, which are companies incorporated in India, is based on the corresponding reports of the auditors of such companies incorporated in India.

For G. M. Kapadia & Co.
Chartered Accountants
Firm Registration No.104767W

Atul Shah
Partner
Membership No.039569
UDIN: 26039569XKGF AW3947

Place: Mumbai
Date: May 29, 2026

CONSOLIDATED BALANCE SHEET AS AT 31 MARCH, 2026

		Amount in Rs. Lacs	
PARTICULARS	NOTE	As at 31 March 2026	As at 31 March 2025
I ASSETS			
Non-Current Assets			
Property, Plant and Equipment	2	1,561	2,025
Capital Work-in-Progress	3	110	-
Investment Property	4	2,803	7,666
Other Intangible Assets	5	-	#
Goodwill	6	-	798
Financial Assets			
Investments	7	47,524	30,795
Loans	8	4011	4,416
Other Financial Assets	9	1,588	1,196
Other Non Current Assets	10	11,151	6,816
Current Assets			
Inventories	11	304	7,217
Financial assets			
Investments	12	7,710	12,738
Trade Receivables	13	44,839	45,236
Cash and Cash Equivalents	14	2,586	8,423
Bank Balances other than Cash and Cash Equivalents	15	481	408
Loans	16	4931	17,152
Other Financial Assets	17	2,226	693
Current Tax Assets (Net)	18	9	76
Other Current Assets	19	1,434	4,031
TOTAL ASSETS		1,33,268	1,49,686
II EQUITY & LIABILITIES			
Equity			
Equity Share Capital	20	5,969	5,969
Other Equity	21	1,09,804	1,03,589
Non Controlling Interests		#	2,880
LIABILITIES			
Non-Current Liabilities			
Financial Liabilities			
Borrowings	22	371	11,287
Other Financial Liabilities	23	185	173
Deferred Tax Liabilities	24	195	1,652
Current Liabilities			
Financial Liabilities			
Borrowings	25	9,481	15,089
Trade Payables:-	26		
(a) Total Outstanding Dues of Micro Enterprises and Small Enterprises	26.1	-	-
(b) Total Outstanding Dues of Creditors other than Micro Enterprises and Small Enterprises	26.2	6,925	6,980
Other Financial Liabilities	27	192	175
Other Current Liabilities	28	144	879
Current Tax Liabilities (Net)	29	2	1,013
TOTAL EQUITY & LIABILITY		1,33,268	1,49,686
Material Accounting Policies	1		

The accompanying notes forms an integral part of these Consolidated Financial Statements.

As per our report of even date attached hereto.

For and on behalf of the Board

For G.M. Kapadia & Co.
CHARTERED ACCOUNTANTS
Firm Registration No. 104767W

DEEPAK KOTHARI
Chairman & Managing Director
DIN. 00088973

MITESH KOTHARI
Executive Director
DIN.00089076

ATUL SHAH
Partner
Membership No.039569

RAJ KUMAR GUPTA
Company Secretary
& Compliance Officer
Membership No.FCS3281

ANURAG TANDON
Chief Financial Officer

Place: Mumbai
Date : 29 May, 2026

Place: Srinagar
Date : 29 May, 2026

Place: Srinagar
Date : 29 May, 2026

CONSOLIDATED STATEMENT OF PROFIT & LOSS FOR THE YEAR ENDED 31 MARCH, 2026

PARTICULARS	NOTE	Amount in Rs. Lacs	
		Year Ended 31 March 2026	Year Ended 31 March 2025
I Revenue from Operations			
Revenue from Operations	30	1,00,976	95,786
Other Income	31	5,496	5,137
Total Income		<u>1,06,472</u>	<u>1,00,923</u>
II Expenses			
Purchase of Stock-in-Trade	32	99,219	95,022
Changes in Inventories	33	(319)	(1,058)
Employee Benefit Expense	34	675	574
Finance Costs	35	989	566
Depreciation and Amortisation Expense	2,4,5	244	188
Other Expenses	36	6,159	14,480
Total Expenses		<u>1,06,967</u>	<u>1,09,772</u>
III Profit/(Loss) before Exceptional Items, Share of Net Profits of Investments accounted for using Equity Method and Tax		(495)	(8849)
Share of Net Profits of Associates & Joint Ventures accounted for using Equity Method		2,987	(29)
Profit before Exceptional Items & Tax		<u>2,492</u>	<u>(8,878)</u>
Exceptional items		(1,369)	-
IV Profit/(Loss) before Tax		<u>3,861</u>	<u>(8,878)</u>
Income Tax Expense			
Current Tax		421	402
Deferred Tax		20	54
Income Tax for Previous Year (Net)		<u>100</u>	<u>65</u>
Total tax expenses		<u>541</u>	<u>521</u>
V Profit/(Loss) for the year		<u>3,320</u>	<u>(9,399)</u>
VI Other Comprehensive Income / (loss)			
Items that will not be reclassified to profit or loss			
Share of Profit / (Loss) of Associates			
a) Remeasurement of defined employee benefit		8	2
Income Tax relating to these Items		-	-
Other Comprehensive Income for the Year (Net of Tax)		<u>8</u>	<u>2</u>
Less: Minorities Interest		<u>235</u>	<u>122</u>
VII TOTAL COMPREHENSIVE INCOME FOR THE YEAR		<u>3,093</u>	<u>(9,519)</u>
Profit/(Loss) for the period attributable to :-			
(i) Owners of the parent		3,085	(9,521)
(ii) Non-controlling interest		235	122
Other Comprehensive Income attributable to :-			
(i) Owners of the parent		8	2
(ii) Non-controlling interest		-	-
Total Comprehensive Income attributable to :-			
(i) Owners of the parent		3,093	(9,519)
(ii) Non-controlling interest		235	122
VIII Earnings per Share (Face Value: Rs.10/- each)			
Basic EPS (In Rs.)		5.17	(15.95)
Diluted EPS (In Rs.)		5.17	(15.95)

Material Accounting Policies

1

The accompanying notes forms an integral part of these Consolidated Financial Statements.

As per our report of even date attached hereto.

For and on behalf of the Board

For G.M. Kapadia & Co.
CHARTERED ACCOUNTANTS
Firm Registration No. 104767W

DEEPAK KOTHARI
Chairman & Managing Director
DIN. 00088973

MITESH KOTHARI
Executive Director
DIN.00089076

ATUL SHAH
Partner
Membership No.039569

RAJ KUMAR GUPTA
Company Secretary
& Compliance Officer
Membership No.FCS3281

ANURAG TANDON
Chief Financial Officer

Place: Mumbai
Date : 29 May, 2026

Place: Srinagar
Date : 29 May, 2026

Place: Srinagar
Date : 29 May, 2026

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH, 2026

A. Equity Share Capital

Particulars	Amount in Rs. Lacs
Balances as at 1 April 2024	2,984
Issued on account of Bonus Shares	2,985
Balances as at 31 March 2025	5,969
Changes in equity share capital during the year	-
Balances as at 31 March 2026	5,969

B. Other Equity

Particulars	Other Equity					Attributable to owners of parent	Non Controlling Interests	Total
	Capital Reserve	Debenture Redemption Reserve	General Reserve	Retained Earnings	Foreign Currency Translation Reserve			
Balance as at April 01, 2024	3,682	417	35,888	67,898	8,747	1,16,632	#	1,16,632
Transfer to Profit & Loss Account	-	(417)	-	417	-	-	-	-
Changes in Foreign Currency Translation Reserve during the year	-	-	-	-	(540)	(540)	#	(540)
Profit for the year	-	-	-	(9,492)	-	(9,492)	122	(9,492)
Share of Profit of Associate	-	-	-	(29)	-	(29)	-	(29)
Other Comprehensive Income / (loss)	-	-	-	2	-	2	-	2
Total Comprehensive Income for the year	-	-	-	(9,519)	-	(9,519)	122	(9,519)
Utilized for Issue of Bonus Shares	-	-	(2,984)	-	-	(2,984)	-	(2,984)
Balance as at March 31, 2025	3,682	-	32,904	58,796	8,207	1,03,589	122	1,03,589
Balance as at April 01, 2025	3,682	-	32,904	58,796	8,207	1,03,589	#	1,03,589
Transfer to Profit & Loss Account	-	-	-	-	-	-	-	-
Changes in Foreign Currency Translation Reserve during the year	-	-	-	-	3,122	3,122	#	3,122
Profit for the year	-	-	-	98	-	98	235	98
Share of Profit / (Loss) of Associate	-	-	-	2,987	-	2,987	-	2,987
Other Comprehensive Income / (loss)	-	-	-	8	-	8	-	8
Total Comprehensive Income for the year	-	-	-	3,093	-	3,093	235	3,093
Utilized for Issue of Bonus Shares	-	-	-	-	-	-	-	-
Balance as at March 31, 2026	3,682	-	32,904	61,889	11,329	1,09,804	235	1,09,804

As per our report of even date attached hereto.

For and on behalf of the Board

For G.M. Kapadia & Co.
CHARTERED ACCOUNTANTS
Firm Registration No. 104767W

DEEPAK KOTHARI
Chairman & Managing Director
DIN. 00088973

MITESH KOTHARI
Executive Director
DIN.00089076

ATUL SHAH
Partner
Membership No.039569

RAJ KUMAR GUPTA
Company Secretary
& Compliance Officer
Membership No.FCS3281

ANURAG TANDON
Chief Financial Officer

Place: Mumbai
Date : 29 May, 2026

Place: Srinagar
Date : 29 May, 2026

Place: Srinagar
Date : 29 May, 2026

CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH, 2026

PARTICULARS	Amount in Rs. Lacs	
	YEAR ENDED 31 MARCH, 2026	YEAR ENDED 31 MARCH, 2025
(A) CASH FLOW FROM OPERATING ACTIVITIES :		
Net Profit / (Loss) before Tax	3,861	(8,878)
Adjustments for		
- Depreciation	244	188
- Finance Cost	989	566
- Bad debt and balances written off/ (back) (net)	#	1,390
- Change in provision for expected credit loss / (gain) (net)	4,455	6,071
- Exchange Translation Reserve on Consolidation	3,122	(541)
- Profit on loss of control over Subsidiary	(1,369)	-
- Non Controlling Interests	-	#
- Net Unrealised Forex Gain (-) / Loss	155	(83)
- Fair Value Adjustment relating to Investment in Mutual Funds and Listed Securities	(1,579)	65
- Lease Rent- (Impact on discounting of Security Deposits)	(8)	(22)
- Share of Net Profits of Associates accounted for using Equity Method	(2,979)	29
- Profit (-) / Loss on Sale of Property, Plant and Equipment	#	#
- Profit (-) / Loss on Sale of Investment Property	(1,057)	-
- Net Profit on Sale of Investments-Others	(69)	3,882
- Net Profit on Sale of Investments-Subsidiary	-	26
- Interest receivable on income tax refund	-	(9)
- Interest Income	(1,264)	(1,378)
- Dividend Income	(99)	(4)
Operating Profit before Working Capital Changes	4,402	1,302
Adjustments for:		
- Trade Receivables & Others	(10,801)	8,584
- Inventories	(319)	(1,185)
- Trade Payables & Others	482	1,915
Cash Generated from Operations	(6,236)	10,616
Net Income Tax Paid	(72)	(591)
Net Cash Flow from/(used in) Operating Activities	(6,308)	10,025
(B) CASH FLOW FROM INVESTING ACTIVITIES :		
- Purchase of Property, Plant and Equipment	(715)	(229)
- Purchase of Investment Property	-	(381)
- Capital Work-in-Progress	(110)	-
- Sale of Property, Plant and Equipment	2	3
- Sale of Investment Property	1,554	-
- Purchase of Investments- Others	(16,876)	(17,805)
- Sale of Investments-Others	8,251	8,421
- Sale of Investments-Subsidiary	-	19,396
- Purchase of Investments-Subsidiary	-	(11,832)
-Loss of Control over Subsidiary	1,855	-
- Loans to Associate Companies (Net)	-	942
- Loans to Others	9,769	(10,821)
- Interest Received	883	361
- Investment in Bank Deposits	(2,040)	(711)
- Dividend Received	99	4
Net Cash flow from/(used in) Investing Activities	2,672	(12,652)
(C) CASH FLOW FROM FINANCING ACTIVITIES :		
- Proceeds / (Repayment) of borrowings (Secured)	2,185	(1,067)
- Proceeds / (Repayment) of borrowings (Unsecured)	(3,401)	6,546
- Finance Cost	(858)	(423)
Net Cash flow from/(used in) Financing Activities	(2,074)	5,056
NET CHANGES IN CASH & CASH EQUIVALENTS (A+B+C)	(5,710)	2,429
Cash & Cash Equivalents - Opening Balance	8,423	3,132
Consequent to Acquisition /(Loss of control) of Subsidiary	(127)	2,862
Cash & Cash Equivalents - Closing Balance	2,586	8,423

Note:

1. The above Cash flow statement has been prepared under the "Indirect Method" as set out in Ind AS-7, Statement of Cash Flows.
2. The figures of previous year have been regrouped / recast wherever considered necessary to make them comparable with those of the current year.
3. Components of cash and cash equivalents :-

Particulars	As at 31 March 2026	As at 31 March 2025
(a) Cash in hand	7	8
(b) Balances with Scheduled Banks		
(i) In Current Accounts	2,410	7,498
(ii) Bank Deposits with original maturity of less than three months (Including interest accrued but not due)	169	917
TOTAL	2,586	8,423

As per our report of even date attached hereto.

For and on behalf of the Board

For G.M. Kapadia & Co.
CHARTERED ACCOUNTANTS
Firm Registration No. 104767W

DEEPAK KOTHARI
Chairman & Managing Director
DIN. 00088973

MITESH KOTHARI
Executive Director
DIN.00089076

ATUL SHAH
Partner
Membership No.039569

RAJ KUMAR GUPTA
Company Secretary
& Compliance Officer
Membership No.FCS3281

ANURAG TANDON
Chief Financial Officer

Place: Mumbai
Date : 29 May, 2026

Place: Srinagar
Date : 29 May, 2026

Place: Srinagar
Date : 29 May, 2026

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Note: 1 OVERVIEW AND MATERIAL ACCOUNTING POLICIES

COMPANY OVERVIEW:

Kothari Products Limited ('the Company') is a public limited Company domiciled in India and incorporated on September 17, 1983 under the provisions of the Companies Act, 1956 having its registered office at 24/19 Pan Parag House, The Mall, Kanpur, Uttar Pradesh. The Company is listed on BSE Limited and National Stock Exchange of India Limited.

The Group is engaged in the business of Real Estate and International Trade.

MATERIAL ACCOUNTING POLICIES

This note provides a list of the material accounting policies adopted in the preparation of these Indian Accounting Standards (Ind-AS) financial statements. These policies have been consistently applied to all the years except where newly issued accounting standard is initially adopted.

Accordingly, the Group has prepared these Consolidated Financial Statements which comprise the Balance Sheet as at 31 March, 2026, the Statement of Profit and Loss for the year ended 31 March 2026, the Statement of Cash Flows for the year ended 31 March 2026 and the Statement of Changes in Equity for the year ended as on that date, and accounting policies and other explanatory information (together hereinafter referred to as 'Consolidated Financial Statements' or 'financial statements').

AUTHORISATION OF CONSOLIDATED FINANCIAL STATEMENTS:

These consolidated financial statements are approved for issue by the Board of Directors on 29 May 2026.

1. BASIS OF PREPARATION OF FINANCIAL STATEMENTS:

A. Statement of Compliance

1. The Financial statements of the Group have been prepared in accordance with Indian Accounting Standards (Ind AS) notified under the section 133 of the Companies Act 2013 (the Act) read with Companies (Indian Accounting Standards) Rule 2015 (as amended from time to time) and other relevant provisions of the Act.

2. Historical Cost Convention

The Financial statements have been prepared on a historical cost basis, except for the following assets and liabilities:

- i) Certain Financial assets and liabilities that is measured at fair value
- ii) Defined benefit plans-plan assets measured at fair value

B. Current vs. Non-Current classification:

The Group presents assets and liabilities in the balance sheet based on current/non-current classification.

(a) An asset is treated as current when it is:

- Expected to be realized or intended to be sold or consumed in normal operating cycle
- Held primarily for purpose of trading
- Expected to be realized within twelve months after the reporting period.
- the cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

(b) A liability is current when:

- It is expected to be settled in normal operating cycle
- It is held primarily for purpose of trading
- It is due to be settled within twelve months after the reporting period, or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

All other liabilities are classified as non-current.

Deferred tax assets and deferred tax liabilities are classified as non-current on net basis.

The operating cycle is the time between the acquisition of assets for processing and their realization in cash and cash equivalents. The Group has identified twelve months as its general operating cycle.

The Consolidated Financial Statements have been presented in Indian Rupees (INR), which is the Group's functional currency. All financial information presented in INR has been rounded off to the nearest lakh unless otherwise stated.

C. Use Of Estimates:

The preparation of Financial statements in conformity with Indian Accounting Standards (Ind AS) in India requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosures of contingent liabilities on the date of Financial statements and reported amounts of income and expenses during the period. Differences between actual results and estimates are recognised in the year in which the results are known or materialise.

This note provides an overview of the areas where there is a higher degree of judgment or complexity. Detailed information about each of these estimates and judgments is included in relevant notes together with information about the basis of calculation.

The areas involving critical estimates or judgments include:

Fair Value of unlisted equity securities

Defined Benefit Obligation

Measurement of contingent liabilities

Current tax expense and current tax payable

Deferred tax assets for carried forward tax losses

2. PROPERTY, PLANT AND EQUIPMENT (PPE)

- (i) Property, plant and equipment are stated at cost, net of accumulated depreciation and accumulated impairment losses, if any.
- (ii) The initial cost of an asset comprises its purchase price (including import duties and non-refundable taxes, if any), any costs directly attributable to bringing the asset into the location and condition necessary for it to be capable of operating in the manner intended by the management, borrowing cost for qualifying assets (i.e. assets that necessarily take a substantial period of time to get ready for their intended use).
- (iii) Subsequent expenditure is capitalized only if it is probable that the future economic benefits associated with the expenditure will flow to the Group.
- (iv) An item of Property, plant and equipment and any significant part initially recognised separately as part of Property, plant and equipment is de-recognised upon disposal; or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the assets is included in the Statement of Profit and Loss.
- (v) The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each Financial year end and adjusted prospectively, if appropriate.
- (vi) Depreciation on property, plant and equipment is provided on straight-line method using the useful lives of the assets estimated by the management and in the manner prescribed in Schedule II to the Companies Act 2013. The asset wise details of useful lives considered for purposes of calculating depreciation are as under:

Office Building	- 30 years	Vehicles	- 8 years
Furniture	- 10 years	Computers	- 6 years
Office equipment	- 5 years	Computer Software	- 2 years

- (vii) An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

3. INTANGIBLE ASSETS

Intangible assets with finite useful lives that are acquired separately are carried at cost less accumulated amortization and accumulated impairment losses. Amortization is recognized on a straight-line basis over their estimated useful lives. The estimated useful life and amortization method are reviewed at the end of each reporting year, with the effect of any changes in estimate being accounted for on a prospective basis. Intangible assets with indefinite useful lives that are acquired separately are carried at cost less accumulated impairment losses.

4. IMPAIRMENT

At the end of each reporting year, the Group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the

recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

Goodwill and intangible assets that do not have definite useful life are not amortised and are tested at least annually for impairment. If events or changes in circumstances indicate that they might be impaired, they are tested for impairment once again.

5. INVESTMENT PROPERTY

Investment Property is property (land or a building – or part of a building – or both) held either to earn rental income or for capital appreciation or both, but not for sale in the ordinary course of business, used in production or supply of goods or services or for administrative purposes. Investment Properties are stated at cost, net of accumulated depreciation and accumulated impairment losses, if any.

Any gain or loss on disposal of investment property calculated as the difference between the net proceeds from disposal and carrying amount of the Investment Property shall be recognized in Statement of Profit and Loss.

Depreciation on Investment Property is provided on straight-line method using the useful lives of the assets estimated by management and in the manner prescribed in Schedule II of the Companies Act 2013. The useful life considered in respect of Building is 60 years and amortization of long term leasehold property classified as Investment Property is based on the balance lease term.

6. LEASE ACCOUNTING:

LEASE CONTRACTS WHERE THE GROUP IS A LESSEE

- (i) All the lease agreements of the Group, where the Group is a Lessee are in the nature of short term leases or are low value leases and are in respect of premises used as staff residences, business premises or Godowns.
- (ii) The Group has therefore elected to avail the exemption from paras 22-49 of Ind-AS 116 and accounted for the lease payments as per para 6 of the said Ind-AS. Accordingly the entire lease payments associated with these leases have been recognised as an expense on a straight-line basis over the lease term or another systematic basis.

LEASE CONTRACTS WHERE THE GROUP IS A LESSOR

- (i) All lease agreements where the Group is a Lessor are in the nature of 'operating leases'.
- (ii) All the lease income from operating leases are recognized in the statement of Profit and loss account on a systematic basis.
- (iii) The costs, including depreciation, incurred in earning the lease income have been recognized as expenses under the respective expense heads in the Statement of Profit and Loss.

7. INVENTORIES:

Stock in Trade

Stock in Trade consists of goods traded by the Group.

- (i) Basis of Valuation: Inventories are stated at lower of cost and net realizable value. The comparison of cost and net realizable value is made on an item-to-item basis.
- (ii) Method of Valuation- Cost of inventories comprises of expenditure incurred in the normal course of business in bringing inventories to their present location including appropriate overheads apportioned on a reasonable and consistent basis.

Stock in Trade- Real Estate

It comprises cost of land, rates & taxes, overheads and expenses incidental to the land development , if any undertaken by the Company.

8. PRINCIPLES OF CONSOLIDATION AND EQUITY ACCOUNTING:

a) Subsidiaries

Subsidiaries are all entities over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the relevant activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

The Group combines the financial statements of the parent and its subsidiaries line by line adding together like items of assets, liabilities, equity, income and expenses. Intergroup transactions, balances and unrealised gains on transactions between Group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset.

Non-controlling interests in the results and equity of subsidiaries are shown separately in the consolidated Statement of Profit and Loss, consolidated Statement of Changes in Equity and Balance Sheet respectively. Profit or loss and each component of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

b) Associates

Associates are all entities over which the Group has significant influence but not control or joint control. This is generally the case where the Group holds between 20% and 50% of the voting rights. Investments in Associates are accounted for using the equity method of accounting (see (c) below), after initially being recognised at cost

c) Equity method

Under the equity method of accounting, the investments are initially recognised at cost and adjusted thereafter to recognise the Group's share of the post-acquisition profits or losses of the investee in profit and loss, and the Group's share of Other Comprehensive Income of the investee in Other Comprehensive Income. Dividends received or receivable from Associates and Joint Ventures are recognised as a reduction in the carrying amount of the investment.

When the Group's share of losses in an equity-accounted investment equals or exceeds its interest in the entity, including any other unsecured long-term receivables, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the other entity.

Unrealised gains on transactions between the Group and its Associates and Joint Ventures are eliminated to the extent of the Group's interest in these entities. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of equity accounted investees have been changed where necessary to ensure consistency with the policies adopted by the Group.

The carrying amount of equity accounted investments are tested for impairment in accordance with the policy described in Note 4 above.

9. TRANSACTIONS IN FOREIGN CURRENCY:

a) Functional and presentation currency

The Group's financial statements are prepared in ₹, which is also the Group's functional and presentation currency.

b) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are generally recognised in the Statement of Profit and Loss.

In case of advance payment for purchase of assets/goods/services and advance receipt against sales of products/services, all such purchase/sales transaction are recorded at the rate at which such advances are paid/received.

Foreign exchange differences regarded as an adjustment to borrowing costs are presented in the Statement of Profit and Loss, within finance costs. All other foreign exchange gains and losses are presented in the Statement of Profit and Loss on a net basis within other gains / (losses).

Non-monetary items :

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions.

10. REVENUE RECOGNITION:

The Group derives revenues primarily from sale of products and services. Revenue from sale of goods is recognised net of returns and discounts.

Revenue is recognised upon transfer of control of promised products or services to customers in an amount that reflects the consideration the Group expect to receive in exchange for those products or services.

To recognise revenues, the Group applies the following five step approach:

- 1) Identify the contract with a customer;
- 2) Identify the performance obligations in the contract;
- 3) Determine the transaction price;
- 4) Allocate the transaction price to the performance obligations in the contract; and
- 5) Recognize revenues when a performance obligation is satisfied.

Based on above principle :-

- Revenue from sale of goods is recognised on transfer of all significant risks and rewards of ownership to the buyer. The amount recognised as sale is exclusive of GST and are net of returns.
- Dividend income is recognised when the right to receive payment is established.
- Interest Income is recognized on time proportion basis taking into account the amount outstanding and the applicable interest rates and is disclosed in "other income".
- Rental income arising from operating leases on investment properties is accounted for on a straight-line basis over the lease terms and is included in other operating income in the statement of profit or loss due to its operating nature.

11. EMPLOYEE RETIREMENT BENEFITS:

Short term employee benefits

All employee benefits payable/available within twelve months of rendering the services are classified as short term employee benefits. Benefits such as salaries, wages and bonus, etc., are recognized in the Statement of profit and Loss in the period in which the employee renders the related service.

Provident fund

Eligible employees receive benefits from a provident fund, which is a defined contribution plan. Both the employees and the Group make monthly contributions to the provident fund plan equal to a specified percentage of the covered employees' salary. The Group contributes a part of the contributions to the Government administered Provident/Pension Fund. The Group has no obligation, other than the contribution payable to the provident fund. The Group recognizes contribution payable through the provident fund scheme as an expense, when an employee renders related services.

Other long term employee benefits

The Group has subscribed to a Group Gratuity Accumulation Policy from the Life Insurance Corporation of India, which is a defined benefit plan. The liabilities with respect to Gratuity Plan are determined by actuarial valuation by LIC. The annual premium, as determined, based on such valuation, is paid and charged to the Statement of Profit & Loss Account. The fund value of the accumulated contribution by the Group, which represents the 'Plan Assets' is Rs.102.31 Lakhs which the adequately covers the estimated Gratuity Liability

The valuation method used by the LIC is Projected Unit credit method. Other actuarial assumptions for the policy are as under:-

1. Mortality Rate: IALM(2012-14) Ultimate
2. Withdrawal Rate: 1% to 3% depending on age
3. Discount Rate: 7.25% p.a.
4. Salary Escalation: 8%

12. FINANCIAL INSTRUMENTS:

Financial assets and financial liabilities are recognised when a Group becomes a party to the contractual provisions of the instruments.

Initial Recognition and Measurement - Financial Assets and Financial Liabilities

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss and ancillary costs related to borrowings) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in the Statement of Profit and Loss.

Classification and Subsequent Measurement: Financial Assets

The Group classifies financial assets as subsequently measured at amortised cost, fair value through Other Comprehensive Income ("FVTOCI") or fair value through profit or loss ("FVTPL") on the basis of following:

- the entity's business model for managing the financial assets and
- the contractual cash flow characteristics of the financial asset.

Amortised Cost

A financial asset is classified and measured at amortised cost if both of the following conditions are met:

- the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

FVTOCI

A financial asset is classified and measured at FVTOCI if both of the following conditions are met:

- the financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

FVTPL

A financial asset is classified and measured at FVTPL unless it is measured at amortised cost or at FVTOCI. All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Impairment of financial assets

The Group assesses on a forward looking basis the expected credit losses associated with its assets carried at amortised cost. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

For trade receivables only, the Group applies the simplified approach permitted by Ind AS 109 Financial Instruments, which requires expected lifetime losses to be recognised from initial recognition of the receivables.

Classification and Subsequent measurement: Financial Liabilities

The Group's financial liabilities include trade and other payables, loans and borrowings including bank overdrafts, financial guarantee contracts and derivative financial instruments.

Financial Liabilities at FVTPL

Financial liabilities are classified as at FVTPL when the financial liability is held for trading or are designated upon initial recognition as FVTPL.

Gains or losses on financial liabilities held for trading are recognised in the Statement of Profit and Loss.

Other Financial Liabilities

Other financial liabilities (including borrowings and trade and other payables) are subsequently measured at amortised cost using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial liability, or (where appropriate) a shorter period, to the net carrying amount on initial recognition.

Derecognition of Financial Assets and Financial Liabilities

The Group de-recognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Group neither transfers nor retains substantially all of the risks and rewards of ownership and does not retain control of the financial asset. If the Group enters into transactions whereby it transfers assets recognised on its balance sheet, but retains either all or substantially all of the risks and rewards of the

transferred assets, the transferred assets are not derecognised.

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires.

Offsetting financial instruments

Financial assets and liabilities are offset and the net amount is reported in the Balance Sheet where there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the Group or the counter party.

13. TAXES ON INCOME:

Current Tax

Tax on income for the current period is determined on the basis of estimated taxable income and tax credits computed in accordance with the provisions of the relevant tax laws and based on the expected outcome of assessments / appeals.

Current income tax relating to items recognised directly in equity is recognised in equity and not in the Statement of Profit and Loss.

Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Deferred tax

Deferred tax is provided using the Balance Sheet approach on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax assets are recognised for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, carry forward of unused tax credits and unused tax losses can be utilised.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside the Statement of Profit and Loss is recognised outside the Statement of Profit Corporate overview statutory reports Financial Statements and Loss. Deferred tax items are recognised in correlation to the underlying transaction either in Other Comprehensive Income or directly in equity.

The break-up of the major components of the deferred tax assets and liabilities as at Balance Sheet date has been arrived at after setting off deferred tax assets and liabilities where the Group have a legally enforceable right to set-off assets against liabilities and where such assets and liabilities relate to taxes on income levied by the same governing taxation laws.

MAT Credits are in the form of unused tax credits that are carried forward by the Group for a specified period of time, hence it is grouped with Deferred Tax Asset.

14. PROVISIONS & CONTINGENT LIABILITIES AND CONTINGENT ASSETS:

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount can be reliably estimated. Provisions are not recognised for future operating losses, if any.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the end of the reporting period. The discount rate used to determine the present value is a current pre-tax rate. The increase in the provision due to the passage of time is recognised as interest expense.

Contingent liabilities are disclosed in the case of:

- a present obligation arising from the past events, when it is not probable that an outflow of resources will be required to settle the obligation;
- a present obligation arising from the past events, when no reliable estimate is possible;

- a possible obligation arising from past events, unless the probability of outflow of resources is remote.

Contingent Assets is disclosed when inflow of economic benefits is probable.

15. EARNING PER SHARE:

Basic earnings per share are calculated by dividing the net profit or loss for the period attributable to equity shareholders (after deducting preference dividends, if any, and attributable taxes) by the weighted average number of equity shares outstanding during the period.

For the purpose of calculating diluted earnings per share, the net profit or loss for the period attributable to equity shareholders is adjusted for after income tax effect of interest and other financing costs associated with dilutive potential equity shares and the weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares.

16. DIVIDEND:

Dividend is recognised as liability in the period in which it is declared by the Group, usually when approved by the shareholders in a general meeting, or paid.

The Group recognizes a liability to make payment of dividend to owners of equity when the distribution is authorized and is no longer at the discretion of the Group and is declared by the shareholders. A corresponding amount is recognised directly in equity.

The annual dividend proposed, if any, by the Directors forms part of the Directors' Report

17. BORROWING COSTS:

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the asset. All other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds. Borrowing cost also includes exchange differences to the extent regarded as an adjustment to the borrowing costs.

18. CASH AND CASH EQUIVALENTS

Cash and cash equivalents in the balance sheet comprise cash at banks and on hand and short-term deposits with an original maturity of three months or less, which are subject to insignificant risk of changes in value.

For the purpose of statement of cash flow, cash and cash equivalents consist of cash, short-term deposits as defined above, bank overdrafts and short-term highly liquid investments that are readily convertible to known amounts of cash and which are subject to insignificant risk of changes in value as they are considered as an integral part of the Group's management.

19. SHARE CAPITAL

Ordinary shares are classified as equity. Incremental costs directly attributable to the issuance of new ordinary shares and share options and buyback of ordinary shares are recognized as a deduction from equity, net of any tax effects.

20. GOVERNMENT GRANTS, SUBSIDIES AND EXPORT INCENTIVES:

Government Grants are recognised at their realizable value when there is reasonable assurance that the grant will be received and all the attached conditions will be complied with.

When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the related costs, for which it is intended to compensate, are expensed. When the grant relates to an asset, it is recognised as income in equal amounts over the expected useful life of the related asset.

Note:2
Property, Plant & Equipments

The changes in the carrying value of property, plant and equipment for the year ended 31 March, 2026 are as follows:

Amount in Rs. Lacs

PARTICULARS	Land	Building (Office)	Motor Cars	Computers	Office Equipment	Furniture & Fixture	Plant & Machinery	Building (Godown)	TOTAL
Gross carrying value as of April 1, 2024	11	262	1,242	71	183	109	146	378	2,402
Additions due to acquisition	659	-	63	4	#	#	-	-	726
Additions	-	120	279	10	43	8	124	-	584
Deletions/Transfer	-	-	56	2	#	-	-	-	58
Gross carrying value as of March 31, 2025	670	382	1,528	83	226	117	270	378	3,654
Additions	-	20	671	19	3	2	-	-	715
Deletions/Transfer	659	140	236	11	#	#	-	-	1,046
Gross carrying value as of March 31, 2026	11	262	1,963	91	229	119	270	378	3,323
Accumulated Depreciation as of April 1, 2024	-	213	910	65	159	92	28	56	1,523
Additions due to acquisition	-	-	6	2	#	#	-	-	8
Depreciation for the year	-	7	106	4	15	5	10	6	153
Deduction / adjustments during the period	-	-	53	2	#	-	-	-	55
Accumulated Depreciation as of March 31, 2025	-	220	969	69	174	97	38	62	1,629
Depreciation for the year	-	7	157	5	15	6	10	6	206
Deduction / adjustments during the period	-	-	70	3	#	#	-	-	73
Accumulated Depreciation as of March 31, 2026	-	227	1,056	71	189	103	48	68	1,762
Carrying value as of March 31, 2026	11	35	907	20	40	16	222	310	1,561
Carrying value as of March 31, 2025	670	162	559	14	52	20	232	316	2,025

Note:3
Capital Work-in-Progress

Particulars	As at 31 March 2026				As at 31 March 2025			
Capital Work-in-Progress				110				-
TOTAL				110				-
Age of capital work-in-progress as at 31 March 2026								
Particulars		Less Than 1 year	1-2 Years	2-3 Years	More than 3 years	Total		
Projects in Progress		110	-	-	-			110
Total		110	-	-	-			110
Age of capital work-in-progress as at 31 March 2025								
Particulars		Less Than 1 year	1-2 Years	2-3 Years	More than 3 years	Total		
Projects in Progress		-	-	-	-			-
Total		-	-	-	-			-
3.1 There are no Projects in which activity has been suspended.								
3.2 There are no projects as on the reporting date which has exceeded cost as compared to the original plan or where cost is overdue.								

NOTE:4
Investment Property
PARTICULARS
As at 31 March 2026
Amount in Rs. Lacs
As at 31 March 2025

Gross Amount		
Opening		
Depreciable Investment Property	3,203	2,805
Other Investment Property#	4,837	1,295
Addition due to acquisition (Depreciable)	-	397
Addition due to acquisition (Non Depreciable)	-	3,947
Additions (Depreciable)	-	1
Additions (Non Depreciable)	-	380
Disposals (Non Depreciable)	3,947	785
Disposals (Depreciable)	970	-
Closing	3,123	8,040
Accumulated Depreciation		
Opening	374	317
Addition due to acquisition	-	6
For the year	38	51
Deduction/ Adjustment during the year	92	-
Closing	320	374
Net Carrying Amount	2,803	7,666
Fair Market Value	10,541	17,871

Includes a leasehold land allotted by New Okhla Industrial Development Authority, Ghaziabad for 99 years as per lease Deed dated 22nd February, 1985.

The amounts recognised in the statement of Profit & Loss in respect of Investment Properties are as under:-

PARTICULARS
As at 31 March 2026
As at 31 March 2025

Rental income from investment property	761	834
Direct operating expenses (including repairs and maintenance) arising from investment property that generated rental income during the period	14	36
Direct operating expenses (including repairs and maintenance) arising from investment property that did not generate rental income during the period.	6	-
Profit arising from Investment Properties before depreciation	741	798
Depreciation for the year	38	51
Profit arising from Investment Properties	704	747

NOTE:5
Intangible Asset

The changes in the carrying value of intangible assets for the year ended 31 March, 2026 are as follows:

PARTICULARS	Software	TOTAL
Intangible		
Gross carrying value as of April 1, 2024	-	-
Additions due to acquisition	#	#
Deletions/Transfer	-	-
Gross carrying value as of March 31, 2025	#	#
Additions	-	-
Deletions/Transfer	#	#
Gross carrying value as of March 31, 2026	-	-
Accumulated Depreciation as of April 1, 2024	-	-
Addition due to acquisition	#	#
Depreciation for the year	#	#
Deduction / adjustments during the period	-	-
Accumulated Depreciation as of March 31, 2025	#	#
Depreciation for the year	#	#
Deduction / adjustments during the period	#	#
Accumulated Depreciation as of March 31, 2026	-	-
Carrying value as of March 31, 2026	-	-
Carrying value as of March 31, 2025	#	#

NOTE:6
Goodwill

The changes in the carrying value of Goodwill for the year ended 31 March, 2026 are as follows:

PARTICULARS
Goodwill

Gross carrying value as of April 1, 2024	-
Addition due to acquisition	798
Additions	-
Less: Impairment	-
Gross carrying value as of March 31, 2025	798
Additions	-
Less: Impairment	798
Gross carrying value as of March 31, 2026	-

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:7		
Investment (Non Current)		
Investment in Associate (Measured at Equity Method)		
Viren Ventures Private Ltd. of Rs.10/-	14,280	-
Hara Parvati Realtors Private Ltd. of Rs. 10/-	1,624	1,624
Shubhadra Realtors Private Ltd. of Rs.10/-	1	1
Sankhya Realtors Private Ltd. of Rs.10/-	-	1
SPPL Hotels Private Ltd. of Rs.10/-	479	478
	<u>16,384</u>	<u>2,104</u>
Add : Share of Profit/(Loss) in Associate	3,598	657
	<u>19,982</u>	<u>2,761</u>
Unquoted		
Measured at FVTPL		
Investment in Equity shares	233	68
Investment in Preference shares - fully paid up	13,152	15,601
Investment in Preference shares - partly paid up	300	-
Investment in Bonds	200	200
Investment in Preferential units	980	-
Investment in Funds	1,952	153
Measured at Amortised Cost		
Investment in Debentures	10,725	12,012
	<u>47,524</u>	<u>30,795</u>
Aggregate amount of quoted investments and market value	-	-
Aggregate amount of unquoted investments	47,524	30,795
Aggregate amount of impairment in value of investment	-	-

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:8		
Loans (Non Current)		
Loans Receivables Considered Good-Unsecured		
(a) Loans & Advances to related parties		
Loans to Associate Company *	2,156	2,156
(b) Other Loans & Advances		
Loans to Others	1,855	2,260
TOTAL	<u>4,011</u>	<u>4,416</u>

* Includes deposits towards Joint Ventures

No amount is due from any of the directors or officers of the Company, severally or jointly with any other person; or from firms where such director is a partner or from private companies where such director is a member.

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:9		
Other Financial Assets (Non Current)		
Receivables Considered Good-Unsecured		
Security Deposits-Utility	88	283
Security Deposits- Rentals	5	5
Advance for Investments	1,120	-
Bank Deposits with more than twelve months maturity (Including interest accrued but not due)	375	908
TOTAL	1,588	1,196

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:10		
Other Non Current Assets		
Advance for Properties	11,989	6,085
Less: Provision for Doubtful Debts	935	-
	11,054	6,085
Taxes Paid (Net of provisions)	97	731
TOTAL	11,151	6,816

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:11		
Inventories		
Trading Items	75	505
Satellite Rights & Derivatives	-	111
Real Estate (Work-in-progress)	229	6,601
TOTAL	304	7,217

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:12		
Investments (Current)		
Quoted (Measured at FVTPL)		
Investment in Equity shares	6,205	3,903
Investment in units of Mutual fund	1,007	536
Unquoted (Measured at FVTPL)		
Investment in Equity shares	498	-
Investment in AIF's	-	8,299
TOTAL	7,710	12,738

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:13		
Trade Receivables (Current)		
Credit Impaired-Unsecured	-	-
Considered Good-Unsecured	48,530	51,459
	<u>48,530</u>	<u>51,459</u>
Less: Provision for Impairment	3,691	6,223
TOTAL	<u>44,839</u>	<u>45,236</u>

No amount is due from any of the directors or officers of the Company, severally or jointly with any other person; or from firms where such director is a partner or from private companies where such director is a member.

Aging of trade receivables as at 31 March 2026

Particulars	Outstanding for following periods from due date of payment					
	Less than 6 months	6 months- 1 year	1-2 years	2-3 years	More than 3 years	Total
i) Undisputed - Considered Good	42,857	-	1,538	-	4,135	48,530
ii) Undisputed - Significant increase in Credit Risk	-	-	-	-	-	-
iii) Undisputed - Credit Impaired	-	-	-	-	-	-
iv) Disputed - Considered Good	-	-	-	-	-	-
v) Disputed - Significant increase in Credit Risk	-	-	-	-	-	-
vi) Disputed - Credit Impaired	-	-	-	-	-	-
Total	42,857	-	1,538	-	4,135	48,530
Less: Provision for Impairment						3,691
Add: Unbilled Trade Receivables						-
Total						44,839

Aging of trade receivables as at 31 March 2025

Particulars	Outstanding for following periods from due date of payment					
	Less than 6 months	6 months- 1 year	1-2 years	2-3 years	More than 3 years	Total
i) Undisputed - Considered Good	41,040	11	3,031	3,240	4,137	51,459
ii) Undisputed - Significant increase in Credit Risk	-	-	-	-	-	-
iii) Undisputed - Credit Impaired	-	-	-	-	-	-
iv) Disputed - Considered Good	-	-	-	-	-	-
v) Disputed - Significant increase in Credit Risk	-	-	-	-	-	-
vi) Disputed - Credit Impaired	-	-	-	-	-	-
Total	41,040	11	3,031	3,240	4,137	51,459
Less: Provision for Impairment						6,223
Add: Unbilled Trade Receivables						-
Total						45,236

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:14		
Cash & Cash Equivalent		
Cash & Bank Balances:		
(a) Cash in hand	7	8
(b) Balances with Scheduled Banks		
(i) In Current Accounts*	2,410	7,498
(ii) Bank Deposits with original maturity of less than three months (Including interest accrued but not due)	169	917
TOTAL	2,586	8,423

*Bank balance with Kotak Mahindra Bank in current accounts which are still in the name of Adyashakti Realtors Ltd. The Company got amalgamated with effect from April 01, 2019.

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:15		
Bank Balances other than Cash and Cash Equivalent		
Balances with Scheduled Banks		
(i) In Unclaimed Dividend accounts	1	3
(ii) Bank Deposits with original maturity for more than three months but less than twelve months (Including interest accrued but not due)	480	405
TOTAL	481	408

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:16		
Loans (Current)		
Considered Good-Unsecured		
(a) Loan to Others	3,431	4,360
(b) Inter Corporate Deposits		
(i) Related Parties	-	12,792
(ii) Others	1,500	-
TOTAL	4,931	17,152

Loan granted to promoters, Directors, KMP and the related parties (Refer Note 8 & 16)

Type of Borrower	Amount of Loan Outstanding		Percentage to the total Loan	
	As at 31 March 2026	As at 31 March 2025	As at 31 March 2026	As at 31 March 2025
Promoter	-	-	-	-
Directors	-	-	-	-
KMP's	-	-	-	-
Related Parties-Repayable on demand	-	12,792	-	66%

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:17		
Other Financial Assets (Current)		
Considered Good-Unsecured		
Other Loans & Advances		
Bank Deposits with more than twelve months maturity (Including interest accrued but not due)	2,047	549
Income Accrued	89	115
Unbilled Revenue	64	5
Advance for Investments	26	24
Advance recoverable in cash or in kind or for value to be received or pending adjustments	-	#
TOTAL	2,226	693

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:18		
Current Tax Assets (Net)		
Advance Income Tax and Tax Deducted / Collected at Source	318	368
Less: Provision for Tax	309	292
TOTAL	9	76

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:19		
Other Current Assets		
Advance to Supplier	702	3,208
Less: Provision for Doubtful Advances	-	473
	<u>702</u>	<u>2,735</u>
Prepaid Expenses	8	5
Advance to Employees	31	452
Balance with Government Authorities		
Provident Fund Deposited under protest	2	2
GST Receivable	691	837
TOTAL	<u>1,434</u>	<u>4,031</u>

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:20		
Equity Share Capital		
Authorised:		
61500000 (As on 31 March 2025-61500000)		
Equity Shares of Rs.10/- each	6,150	6,150
Issued, Subscribed And Paid Up :		
59687730 (As on 31 March 2025-59687730)		
Equity Shares of Rs.10/- each fully paid up	5,969	5,969
TOTAL	<u>5,969</u>	<u>5,969</u>

- a) The Company has only one class of shares referred to as equity shares having a par value of Rs. 10/-. Each Holder of equity share is entitled to one vote per share. In the event of liquidation of the Company, the holders of equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts in proportion to the number of equity shares held by the share holders.
- b) There was no share allotment made during the year and no shares have been bought back during last five years immediately preceding to March 31, 2026.

20.1	Reconciliation of the number of shares outstanding at the beginning and at the end of reporting period	
	As at 31 March, 2026	As at 31 March, 2025
	Number of shares	Number of shares
	At the beginning of the year	2,98,43,865
	Issued on account of Bonus Shares	2,98,43,865
	Outstanding at the end of the year	5,96,87,730

20.2	Details of shares held by shareholders holding more than 5% shares in the Company				
	As at 31 March, 2026			As at 31 March, 2025	
	Name of shareholders	Number of shares held	holding %	Number of shares held	holding %
a)	Deepak Kothari	3,53,75,046	59.27%	3,55,75,046	59.60%
b)	Mitesh Kothari (HUF)	36,56,196	6.13%	36,56,196	6.13%
c)	Magnus Properties Pvt Ltd	33,80,228	5.66%	33,80,228	5.66%
d)	Arti Kothari	35,78,142	5.99%	41,78,142	7.00%

20.3	(a) Details of shares held by promoters / promoter group as at 31 March, 2026			
	Name of shareholders	Number of shares held	holding %	% change during the year
	a) Deepak Kothari	3,53,75,046	59.27%	(0.33)
	b) Mitesh Kothari	20,19,140	3.38%	1.34
	c) Mitesh Kothari (HUF)	36,56,196	6.13%	-
	d) Urvi Kothari	1,09,286	0.18%	-
	e) Sadhna Kothari	9,000	0.02%	-
	f) Arti Kothari	35,78,142	5.99%	(1.01)
	g) Chirag Dilip Shah	13,500	0.02%	-

20.3	(b) Details of shares held by promoters / promoter group as at 31 March, 2025			
	Name of shareholders	Number of shares held	holding %	% change during the year
a)	Deepak Kothari	3,55,75,046	59.60%	4.06
b)	Mitesh Kothari	12,19,140	2.04%	-
c)	Mitesh Kothari (HUF)	36,56,196	6.13%	-
d)	Urvi Kothari	1,09,286	0.18%	-
e)	Sadhna Kothari	9,000	0.02%	-
f)	Dilip Jayantilal Shah	-	-	(0.02)
g)	Dham Securities Pvt Ltd	-	-	(11.06)
h)	Arti Kothari	41,78,142	7.00%	7.00
i)	Chirag Dilip Shah	13,500	0.02%	0.02

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:21		
Other Equity:		
(a) Foreign Currency Translation Reserve	11,329	8,207
(b) General Reserve	32,904	32,904
(c) Capital Reserve on Merger	3,682	3,682
(d) Retained Earnings	61,889	58,796
TOTAL	1,09,804	1,03,589

Description of the nature and purpose of each reserve within equity is as follows :

(a) Foreign Currency Translation Reserve:

This reserve represents exchange difference arising on account of conversion of foreign operations to Group's functional currency.

(b) General Reserve :

The Group had transferred a portion of the net profit of the Group before declaring dividend to the general reserve pursuant to the earlier provisions of the Companies Act, 1956. Mandatory transfer to general reserve before declaration of dividend is not required under the Companies Act, 2013.

(c) Capital Reserve :

Capital Reserve is pursuant to amalgamation of Adyashakti Realtors Limited with the Group.

(d) Retained Earnings :

Retained Earnings are profits that the Group has earned till date less transfer to General Reserve, dividend or other distribution or transaction with shareholders.

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:22		
Long Term Borrowings		
Secured		
HDFC Loan	-	2,286
Car loans*	436	151
Unsecured		
Preference Shares		
0.01% Optionally Convertible Redeemable Preference Share of Rs.100/- each	-	9,732
	436	12,169
Less: Current maturities of non-current borrowings	65	882
TOTAL	371	11,287

* Car loans amounting to Rs. 201 lacs (March 31, 2025: Rs. Nil) and Rs. 235 lacs (March 31, 2025: Rs. Nil) were secured against hypothecation of cars and repaid in 60 months and 48 months respectively in equated monthly installment ended in December 2030 and April 2029 respectively.

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:23		
Other Financial Liabilities		
Security Deposit Accepted Against Lease Agreement	185	173
TOTAL	185	173

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:24		
Deferred Tax Liabilities (Net)		
Property, Plant and Equipment	(49)	(63)
Difference in Carrying value and Tax base of investment measured at FVTPL	244	1,715
TOTAL	195	1,652

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:25		
Borrowings		
Secured:		
Overdraft Facilities from Banks	4,068	-
Current maturities of non-current borrowings	65	882
Unsecured		
(a) Borrowings from related parties		
(i) Loans from Directors @	4,146	8,633
(ii) Borrowings from corporates	196	-
(b) Borrowings from corporates	1,006	5,574
TOTAL	9,481	15,089

@ Loans from Directors are non-interest bearing.

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:26		
Trade Payables		
26.1 Total Outstanding Dues of Micro and Small Enterprises*	-	-
26.2 Total Outstanding Dues of Creditors other than Micro and Small Enterprises	6,925	6,980
TOTAL	6,925	6,980

*There is no amount due to Micro Enterprises and Small Enterprises, based on the records and the information received from suppliers.

Aging of Trade Payables as at 31 March, 2026

Particulars	Outstanding for following periods from due date of payment				Total
	Less than 1 year	1 year to 2 years	2 years to 3 years	More than 3 years	
i) Micro Enterprises & Small Enterprises	-	-	-	-	-
ii) Others	6,906	-	-	19	6,925
iii) Disputed Dues - Micro Enterprises & Small Enterprises	-	-	-	-	-
iv) Disputed Dues - Others	-	-	-	-	-
Total	6,906	-	-	19	6,925
Add: Unbilled Trade Payables (Others)					-
Total					6,925

Aging of Trade Payables as at 31 March, 2025

Particulars	Outstanding for following periods from due date of payment				Total
	Less than 1 year	1 year to 2 years	2 years to 3 years	More than 3 years	
i) Micro Enterprises & Small Enterprises	-	-	-	-	-
ii) Others	6,961	#	-	19	6,980
iii) Disputed Dues - Micro Enterprises & Small Enterprises	-	-	-	-	-
iv) Disputed Dues - Others	-	-	-	-	-
Total	6,961	#	-	19	6,980
Add: Unbilled Trade Payables (Others)					-
Total					6,980

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:27		
Other Financial Liabilities		
Employee Related Liabilities	25	23
Unpaid/ Unclaimed Dividend	1	4
Security Deposit Accepted Against Lease Agreement	-	6
Outstanding Liabilities	166	142
TOTAL	192	175

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:28		
Other Current Liabilities		
Advance from customer	15	491
Rent Received in Advance	92	100
Statutory Liabilities	37	285
Others	-	3
TOTAL	144	879

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
Note:29		
Current Tax Liabilities (Net)		
Provision for Tax	2	1,506
Less: Advance Income Tax and Tax Deducted / Collected at Source	-	493
TOTAL	2	1,013

Particulars	Year Ended 31-March 2026	Year Ended 31-March 2025
Note:30		
Revenue from Operations		
Sales- Trading Items	99,693	95,736
Sales- Land	1,235	-
Sales- Solar Power	48	50
TOTAL	1,00,976	95,786

30.1 Revenue from Contracts with Customers:

I. Revenue from contracts with customers disaggregated based on geography:

Particulars	Year Ended 31-March 2026	Year Ended 31-March 2025
Domestic	33,836	33,406
Exports	67,140	62,380
TOTAL	1,00,976	95,786

II. Reconciliation of gross revenue with the revenue from contracts with customers:

Particulars	Year Ended 31-March 2026	Year Ended 31-March 2025
Gross Revenue	1,00,976	95,786
Less: Discounts and Incentives	-	-
Net Revenue recognised from contracts with customers	1,00,976	95,786

III. Revenue recognised from contract liability (Advance from customers):

Particulars	As at 31 March 2026	As at 31 March 2025
Closing Contract liability	15	491
	15	491

Net revenue recognised from contracts with customers.

The contract liability outstanding at the beginning of the year was Rs.491 lacs out of which Rs.# recognised as revenue during the year.

Particulars	Year Ended 31-March 2026	Year Ended 31-March 2025
Note:31		
Other Income		
Dividend Income (Gross)	100	4
Interest on Other Loans & Advances	1,264	1,378
Interest Earned on Bank Deposits held for Business Purposes & Others	400	141
Interest Rceived on Income Tax Refund	125	27
Net Gain on Disposal of Investment Property	1,056	-
Net Gain on Investments*	1,648	2,512
Rental Income	833	887
Net Gain on Foreign Currency Transactions and Translation	-	62
Miscellaneous Income	70	126
TOTAL	5,496	5,137

*Includes fair value gain amounting to Rs.384 Lacs (31 March 2025-fair value loss of Rs.68 Lacs) for year ended 31 March, 2026.

Amount in Rs. Lacs

Particulars	Year Ended 31-March 2026	Year Ended 31-March 2025
Note:32		
Purchases of Stock-in-Trade		
Purchases of Traded Goods	97,420	94,182
Purchase of Land	1,684	662
Land Development Expenses	115	178
TOTAL	99,219	95,022

Amount in Rs. Lacs

Particulars	Year Ended 31-March 2026	Year Ended 31-March 2025
Note:33		
Changes in Inventories of Stock in Trade		
Inventories at the beginning of the year		
Traded Goods	505	389
Satellite Rights & Derivatives	111	111
Real Estate (Work-in-Progress)	6,601	5,761
	7,217	6,261
Inventories at the end of the year		
Traded goods	74	607
Satellite Rights & Derivatives	111	111
Real Estate (Work-in-Progress)	7,351	6,601
	7,536	7,319
	(319)	(1,058)

Amount in Rs. Lacs

Particulars	Year Ended 31-March 2026	Year Ended 31-March 2025
Note:34		
Employee Benefit Expenses		
Salaries, Wages and Bonus	596	507
Contribution to Provident and other Funds	13	12
Gratuity	#	1
Director Remuneration	42	42
Staff Welfare and Other Expenses	24	12
TOTAL	675	574

Amount in Rs. Lacs

Particulars	Year Ended 31-March 2026	Year Ended 31-March 2025
Note:35		
Finance Cost		
Interest Cost	959	512
Bank Charges	30	54
TOTAL	989	566

Amount in Rs. Lacs

Particulars	Year Ended 31-March 2026	Year Ended 31-March 2025
Note:36		
Other Expenses		
Electricity Expenses	45	38
Insurance	16	15
Rent	136	126
Rates & Taxes	15	8
Net Loss on Foreign Currency Transactions	388	-
Repairs & Maintenance:		

		Amount in Rs. Lacs
Building	177	107
Others	54	75
Legal and Professional Expenses	243	458
Selling & Distribution Expenses	21	555
Travelling & Conveyance	274	172
Communication Expenses	20	9
Miscellaneous Expenses	285	798
Security Charges	19	18
Expenditure on Corporate Social Responsibility	7	53
Net Loss on Investments	-	4,581
Net Loss on Disposal of Property, Plant and Equipments	#	#
Payment to Auditors :		
Statutory Audit Fee	4	4
Allowance for credit loss / doubtful advance	4,455	6,071
Balances Written off	-	1,391
Bad Debts	#	-
Directors' Sitting Fee	#	1
TOTAL	6,159	14,480

Particulars	As at 31 March 2026	Amount in Rs. Lacs As at 31 March 2025
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Note:37

Contingent Liabilities and Commitments:-

(A) Contingent Liabilities

- (i) Corporate Guarantees issued by the Company to Nationalised banks on behalf of associate companies 18,500 18,500
- (ii) SPPL Hotels Pvt. Ltd., an Associate in which Company's share is 46.4%, has provided a bank guarantee amounting to Rs.160 Lacs to West Bengal Electricity Department as security deposit for electric connection at hotel.

Particulars	Year Ended 31-March 2026	Year Ended 31-March 2025
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Note:38

Income tax expense

Tax expense/(credit) recognized in the Statement of Profit and Loss

Current tax

Current income tax charge	421	402
Adjustments in respect of current income tax of prior years	100	65
Total current tax expense	521	467

Deferred tax

Deferred tax charge/(credit)	20	54
Total deferred income tax expense/(credit)	20	54
Total income tax expense	541	521

38.1 Reconciliation of the income tax expenses to the amount computed by applying the statutory income tax rate to the profit / (loss) before income taxes is summarized below

Particulars	Year Ended 31-March 2026	Year Ended 31-March 2025
Net profit/ (loss) before tax	3,861	(8,878)
Effective tax rate applicable to the Group	34	20
Tax amount at the enacted income tax rate	1,321	(1,758)
Share of Net Profits of Associates accounted for using Equity Method Not Taxable	(997)	10

Add: Expenses not deductible in determining taxable profits	1,134	2,235
Less: Allowances/Deductibles	(2,768)	(2,493)
Tax Effect of brought forward Loss and Unabsorbed Depreciation	-	97
Deduction under section 24	(64)	(66)
Tax amount at different rate	3	-
Tax effect of inter company elimination	395	-
Tax effect of elimination of reserves of ceased subsidiary	272	2,377
Tax effect on unutilized losses carry forward	1,125	-
Tax Profit / (losses) for which no deferred income tax was recognised	421	402
Incremental Deferred Tax liability on account of other temporary differences	20	54
Adjustments recognised in the current year in relation to the current tax of prior years	100	65
Income tax expense recognised in the Consolidated Statement of Profit and Loss	541	521

Note:39

Capital Management

The Group's objectives when managing capital are to safeguard its ability to continue as a going concern, so that it can continue to provide returns for shareholders and benefits for other stakeholders, and maintain an optimal capital structure to maximise shareholder's value. In order to maintain or achieve a capital structure that maximises the shareholder value, the Group allocates its capital for distribution as dividend or re-investment into business based on its long term financial plans. As at March 31, 2026, the Group has only one class of equity shares and has no debts. Hence, there were no externally imposed capital requirements.

	2025-2026	2024-2025
Dividend on equity shares paid during the year	Nil	Nil
Final dividend for the year ended 31 March 2026 of Nil (31 March 2025 Nil) per equity share of Rs.10/- each	Nil	Nil
Interim dividend for the year ended 31 March 2026 of `Nil (31 March 2025 Nil) per equity share of Rs.10/- each	Nil	Nil
Dividend distribution tax on the above dividends	Nil	Nil

The Group's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. Management monitors the return on capital as well as the level of dividends to ordinary shareholders.

The Group manages its capital structure and makes adjustments in light of changes in economic conditions and the requirements of the financial covenants. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares

In absence of any external borrowings, the Group was not required to adhere to externally imposed conditions relating to capital requirements and hence there is no question of any delay or default during the period covered under these financial statements with respect to payment of principal and interest. Lenders are group companies and they have not raised any matter that may lead to breach of covenants stipulated in the underlying documents.

The Group monitors its capital using gearing ratio, which is net debt divided to total equity. Net debt includes, interest bearing loans and borrowings less cash and cash equivalents.

Particulars	As at 31 March 2026	As at 31 March 2025
Net Debt	7,266	17,953
Total Equity	1,15,773	1,12,438
Net Debt to Equity Ratio	0.06	0.16

Note:40

Financial Instruments

Methods and assumptions used to estimate the fair values

The fair values of the financial assets and liabilities are included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

The following methods and assumptions were used to estimate the fair values:

In respect of investments in listed equity instruments and mutual fund, the fair values represents available quoted market price or net realisable value at the Balance Sheet date.

The carrying amounts of receivables and payables which are short term in nature such as trade receivables, other bank balances, deposits, trade payables and cash and cash equivalents are considered to be the same as their fair values. Further, management also assessed the carrying amount of certain non-current loans which are a reasonable approximation of their fair values and the difference between the carrying amounts and fair values is not expected to be significant.

The fair values for long term loans, long term security deposits given and remaining non current financial assets were calculated based on cash flows discounted using a current lending rate. They are classified as level 3 fair values in the fair value hierarchy due to the inclusion of unobservable inputs.

The fair values of long term security deposits taken, non-current borrowings and remaining non current financial liabilities are based on discounted cash flows using a current borrowing rate. They are classified as level 3 fair values in the fair value hierarchy due to the use of unobservable inputs.

For financial assets and liabilities that are measured at fair value, the carrying amounts are equal to the fair values.

Categories of financial instruments

The Group uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

Level 1: unadjusted quoted prices in active markets for identical assets or liabilities.

Level 2: directly or indirectly observable market inputs, other than Level 1 inputs; and

Level 3: inputs which are not based on observable market data

Particulars	Amount in Rs. Lacs		Amount in Rs. Lacs	
	As at 31 March, 2026		As at 31 March, 2025	
	Carrying values	Fair value	Carrying values	Fair value
Financial assets				
Measured at amortised cost :				
Investment in debentures	10,725	10,725	12,012	12,012
Trade receivables	44,839	44,839	45,236	45,236
Cash and Bank balances	3,067	3,067	8,831	8,831
Loans	8,942	8,942	21,568	21,568
Other financial assets	3,814	3,814	1,889	1,889
Total (A)	71,387	71,387	89,536	89,536
Measured at fair value through profit or loss				
Investment in equity shares	6,936	6,936	3,971	3,971
Investment in preference shares	13,452	13,452	15,601	15,601
Investment in mutual funds	1,007	1,007	536	536
Investment in bonds	200	200	200	200
Investment in preferential units	980	980	-	-
Investment in funds	1,952	1,952	153	153
Investment in AIF's	-	-	8,299	8,299
Total (B)	24,527	24,527	28,760	28,760
Total Financial assets (A+B)	95,914	95,914	1,18,296	1,18,296
Financial liabilities				
Measured at amortised cost :				
Borrowing#	9,852	9,852	26,376	26,376
Trade payables	6,925	6,925	6,980	6,980
Other financial liabilities	377	377	348	348
Total Financial liabilities	17,154	17,154	33,704	33,704

includes current maturities of long term debts

Note:41

Financial Risk Management

The Group financial risk management is an integral part of how to plan and execute its business strategies. The Group financial risk management policy is set by the Managing Board. The details of different types of risk and management policy to address these risks are listed below:

The Group activities are exposed to various risks viz. Credit risk, Liquidity risk and Market risk. In order to minimise any adverse effects on the financial performance of the Group, it uses various instruments and follows policies set up by the Board of Directors / Management.

a. Credit Risk:

Credit risk arises from the possibility that counter party will cause financial loss to the Group by failing to discharge its obligation as agreed.

Credit risks from balances with banks are managed in accordance with the Group policy. For derivative and financial instruments, the Group attempts to limit the credit risk by only dealing with reputable banks having high credit-ratings assigned by credit-rating agencies.

Based on the industry practices and business environment in which the Group operates, management considers that the trade receivables are in default if the payment are more than 2 years past due.

Trade receivables primarily consists of Outstanding against exports sales and sales to certain domestic customers with no significant concentration of credit risk. The outstanding trade receivables are regularly monitored and appropriate action is taken for collection of overdue receivables.

Table showing age of gross trade receivables and movement in expected credit loss allowance: **Amount in Rs. Lacs**

Age of receivables	As at 31 March, 2026	As at 31 March, 2025
Within the Credit period		
1-90 days past due	29,202	23,232
91-180 days past due	13,655	17,809
181-270 days past due	-	3
More than 270 days past due	5,673	10,415
Total	<u>48,530</u>	<u>51,459</u>

Movement in the expected credit allowance	As at 31 March, 2026	As at 31 March, 2025
Balance at the beginning of the year	6,223	94
Expected Credit Loss write back	(6,129)	-
Net movement in expected credit loss allowance on trade receivables calculated at lifetime expected credit losses	3,597	6,129
Balance at the end of the year	<u>3,691</u>	<u>6,223</u>

The Company is taking adequate steps for recovery of overdue debts and advances and wherever necessary, adequate provisions as per expected credit loss model have been made.

b. Liquidity Risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset. The Group liquidity risk management policies include to, at all times ensure sufficient liquidity to meet its liabilities when they are due, by maintaining adequate sources of financing from both domestic and international banks at an optimised cost. In addition, processes and policies related to such risks are overseen by senior management. The Group senior management monitors the Group net liquidity position through rolling forecasts on the basis of expected cash flows.

Maturity of Financial Liabilities

The table below provides details regarding the remaining contractual maturities of financial liabilities at the reporting date based on contractual undiscounted payments.

Amount in Rs. Lacs

As at 31 March, 2026	< 1 Year	1 - 5 year	> 5 year	Total
Borrowings	9,481	371	-	9,852
Trade Payables	6,925	-	-	6,925
Other Financial Liabilities	229	58	90	377

As at 31 March, 2025	< 1 Year	1 - 5 year	> 5 year	Total
Borrowings	15,092	1,553	9,731	26,376
Trade Payables	6,980	-	-	6,980
Other Financial Liabilities	185	81	82	348

Financing arrangements

The Group has sufficient sanctioned line of credit from its bankers / financiers; commensurate to its business requirements. The Group reviews its line of credit available with bankers and lenders from time to time to ensure that at all point of time there is sufficient availability of line of credit to handle peak business cycle.

The Group pays special attention to the net operating working capital invested in the business. In this regard, as in previous years, considerable work has been performed to control and reduce collection periods for trade and other receivables, as well as to optimise accounts payable with the support of banking arrangements to mobilise funds and minimise inventories.

c. Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. The Group is exposed in the ordinary course of business to risks related to changes in foreign currency exchange rate and interest rate.

(i) Market Risk - Foreign Exchange

Foreign exchange risk arises on all recognised monetary assets and liabilities which are denominated in a currency other than the functional currency of the Group. The Group has foreign currency trade payables and receivables. However, foreign exchange exposure mainly arises from trade receivable and trade payables denominated in foreign currencies.

Foreign currency risk is that risk in which the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Group operates internationally and a portion of its business is transacted in several currencies and therefore the Group is exposed to foreign exchange risk through its overseas sales and purchases in various foreign currencies. The Group hedges the receivables as well as payables by forming view after discussion with Forex Consultant and as per policies set by Management.

The Group does not enter into or trade financial instrument including derivative for speculative purpose

The carrying amount of the Group's foreign currency denominated monetary assets and monetary liabilities at the end of the reporting period are as follows

Currencies	Liabilities		Assets	
	As at	As at	As at	As at
	31 March, 2026	31 March, 2025	31 March, 2026	31 March, 2025
US Dollar (USD)	5,884	4,097	544	192

Foreign Currency Exposure

Foreign currency exposure as at 31 March, 2026

	In Lacs
Other receivables	6
Trade payables	62

Foreign currency exposure as at 31 March, 2025

	USD
Other receivables	2
Trade payables	48

Particulars of un-hedged foreign currency asset / liability as at Balance Sheet date

Currency	As at 31 March, 2026		As at 31 March, 2025	
	Amount in	Amount	Amount in	Amount
	Foreign Currency (In Lacs)	(In Rs. Lacs)	Foreign Currency (In Lacs)	(In Rs. Lacs)
US Dollar (USD)-Asset	6	544	2	192
US Dollar (USD)-Liability	62	5,884	48	4,097

Foreign currency sensitivity

1% increase or decrease in foreign exchange rates will have the following impact on Profit after Tax and impact on Equity

Currencies	Net Impact on profit after Tax and Equity			
	As at	As at	As at	As at
	31 March, 2026	31 March, 2025	31 March, 2026	31 March, 2025
	Increase	Increase	Decrease	Decrease
US Dollar (USD)	(53)	(39)	53	39
Total	(53)	(39)	53	39

Note:42

Segment Information (Information about Business Segments) :

The Group operates in two business segments-

- (a) Trading Items
- (b) Real estate etc

	Amount in Rs. Lacs	
	Year Ended 31-March 2026	Year Ended 31-March 2025
Segment Information are as under-		
(A) Segment Revenue (Net Sales/ Income)		
(a) Trading Items	1,02,606	99,083
(b) Real Estate etc.	3,866	1,840
	<u>1,06,472</u>	<u>1,00,923</u>
(B) Segment Results (Profit(+)/ Loss(-) Before Tax)		
(a) Trading Items	(1,562)	(9,228)
(b) Real Estate etc.	6,412	916
Net Profit Before Interest	4,850	(8,312)
(c) Interest Expenses	989	566
Net Profit Before tax	<u>3,861</u>	<u>(8,878)</u>
(C) Segment Assets	As at 31.03.2026	As at 31.03.2025
(a) Trading Items	89,254	98,718
(b) Real Estate etc.	44,014	50,968
	<u>1,33,268</u>	<u>1,49,686</u>
(D) Segment Liabilities		
(a) Trading Items	16,223	39,667
(b) Real Estate etc.	1,272	461
	<u>17,495</u>	<u>40,128</u>

Note:43

Earning Per Share :	2025-26	2024-25
Basic earnings per share :		
Attributable to equity holders of the Company	5.17	(15.95)
Diluted earnings per share :		
Attributable to equity holders of the Company	5.17	(15.95)
Reconciliation of earnings used in calculating earnings per share :		
Basic earnings per share		
Profit/(Loss) attributable to equity holders of the Company used in calculating basic earning per shares	3,085	(9,521)
Diluted earnings per share		
Profit/(Loss) attributable to equity holders of the Company used in calculating diluted earning per shares	3,085	(9,521)
Weighted average number of Equity shares used as the denominator in calculating basic and diluted earnings per share	5,96,87,730	5,96,87,730

Note:44

Operating Lease:-

The Group significant lease agreement is in respect of operating lease for Premises and the aggregate lease rentals receivable are credited to the Statement of Profit & Loss. The future minimum lease rent receivable under non-cancelable operating lease are as under:-

Particulars	As at 31 March, 2026	As at 31 March, 2025
Not later than one year	121	128
Later than one year and not later than five year	189	81
Later than five year	-	-

Note:45

List of Pending Legal Cases

Sl. No.	Name of the Statute	Nature of Dues	Period to which the amount relates	Forum where Dispute is Pending	Opening Amount (In Rs. Lacs) as at 1 April, 2025	Movement (In Rs. Lacs)	Closing balance (In Rs. Lacs) as at 31 March, 2026
1	Income Tax Act	Income Tax	A Y 2009-10	Income Tax Appellate Tribunal	30.04	-	30.04
2	Income Tax Act	Income Tax	A Y 2010-11	Income Tax Appellate Tribunal	28.78	-	28.78
3	Income Tax Act	Income Tax	Block Period	High Court	206.72	-	206.72
4	Income Tax Act	Income Tax	A Y 2001-02	High Court	117.93	-	117.93
5	Income Tax Act	Income Tax	A Y 2018-19	CIT(Appeal)	69.53	-	69.53
6	Income Tax Act	Income Tax	A Y 2020-21	CIT(Appeal)	135.19	-	135.19
7	Employee Provident Fund Act	Provident Fund	2009-2010	High Court	2.03	-	2.03
8	Civil Suit	Recovery Case	2016-2017	Commercial Court/ Civil Court/High Court	1,927.09	-	1,927.09
9	Civil Suit	Civil Suit	-	Civil Court	367.00	-	367.00
10	Negotiable Instrument Act	U/s 138 NI Act & U/S 482 CR.P.C.	-	ACMM Court/ High Court	100.00	-	100.00
11	Central Excise Act	Prosecution of Excise Act	-	CJM Court	Amount unascertainable		Amount unascertainable
12	C.R.P.C.	U/S 482 CR.P.C.	-	High Court	Amount unascertainable		Amount unascertainable
13	M.V. Act	Claim Cases	-	MACT	Amount unascertainable		Amount unascertainable

Note:46

RELATED PARTIES

(IND AS- 24)

Reporting Entity : Kothari Products Limited

(a) Person having control/ significant influence over RE or member of KMP

Members of KMP of RE:

Mr. Deepak Kothari
Mr. Mitesh Kothari
Mr. Pradeep Kumar - Independent Director
Mr. Jayant Chaturvedi - Independent Director
Mr. Deepak Gambhirdas Gandhi - Independent Director
Smt. Poonam Acharya - Independent Director
Smt. Hemani Gowani (Relative of KMP)
Mr. Raj Kumar Gupta (Company Secretary)
Mr. Anurag Tandon (CFO)

(b) Entity is related to reporting entity Subsidiaries:

Kothari Products Singapore Pte Ltd.

Associates:

Haraparvati Realtors Pvt Ltd.
Shubhadra Realtors Pvt Ltd.
SPPL Hotels Pvt Ltd.
Viren Ventures Pvt Ltd

Person identified in (a) are able to exercise control/significant influence:

BKC Properties Pvt. Ltd.
Titania Technologies Pvt. Ltd..
Blueberry Trading Co Pvt Ltd.
Camelia Griha Nirman Pvt. Ltd.
Riverview Land Developers Pvt. Ltd.
Dham Consultants Pvt. Ltd.
Ekta Flavours Pvt. Ltd.
KPL Exports Ltd.
Kothari Detergents Ltd.
Lohewala Constructions Pvt. Ltd.
MK Profinlease Pvt Ltd
Pan Parag India Ltd.
Sharda Manshkhilal Kothari Charitable Trust
Sukhdham Constructions & Developers Ltd.
Township Real Estate Developers (India) Pvt. Ltd.
Yoga builders Pvt Ltd.

Summary of Transactions:-
Amount in Rs. Lacs

Particulars	Current Year (01.04.2025 to 31.03.2026)					Previous Year (01.04.2024 to 31.03.2025)				
	KMP	Relatives of KMP	Subsidiaries	Associates	Enterprises over which Managerial Personnel are able to exercise significant influence Companies	KMP	Relatives of KMP	Subsidiaries	Associates	Enterprises over which Managerial Personnel are able to exercise significant influence Companies
1) Remuneration Paid										
- Short Term Employee Benefits	162	-	-	-	-	101	-	-	-	-
Shri Deepak Kothari	47	-	-	-	-	24	-	-	-	-
Shri Mitesh Kothari	51	-	-	-	-	18	-	-	-	-
Shri Raj Kumar Gupta	21	-	-	-	-	16	-	-	-	-
Shri Anurag Tandon	43	-	-	-	-	43	-	-	-	-
2) Rent paid	-	12	-	-	99	-	-	-	-	91
M/s Lohewala Constructions Pvt. Ltd.	-	-	-	-	9	-	-	-	-	9
M/s BKC Properties Pvt. Ltd.	-	-	-	-	30	-	-	-	-	22
Smt Hemani Gowani	-	12	-	-	-	-	-	-	-	-
M/s Sukhdham Constructions & Developers Ltd.	-	-	-	-	60	-	-	-	-	60
3) Rent Received	-	-	-	-	4	-	-	-	-	4
M/s Ekta Flavours Pvt. Ltd.	-	-	-	-	#	-	-	-	-	#
M/s Kothari Detergents Ltd.	-	-	-	-	#	-	-	-	-	#
M/s Pan Parag India Ltd.	-	-	-	-	3	-	-	-	-	3
M/s KPL Exports Ltd	-	-	-	-	1	-	-	-	-	1
4) Sale of Goods/Services	-	-	-	-	48	-	-	-	-	50
M/s Sharda Manskhilal Kothari Charitable Trust	-	-	-	-	48	-	-	-	-	50
5) Loans Payable:-										
(A) Loan Received During the year	22,822	-	-	-	2,818	24,832	-	-	39	-
Shri Deepak Kothari	25	-	-	-	-	53	-	-	-	-
Shri Mitesh Kothari	22,797	-	-	-	-	24,779	-	-	-	-
M/s MK Profinlease Pvt. Ltd.	-	-	-	-	1,605	-	-	-	-	-
M/s Yoga Builders Pvt. Ltd.	-	-	-	-	1,213	-	-	-	-	-
M/s Haraparvati Realtors Pvt Ltd.(Debentures Issued)	-	-	-	-	-	-	-	-	39	-
(B) Repayment of Loans During the year	27,309	-	-	-	2,623	16,688	-	-	2,558	1,670
Shri Deepak Kothari	57	-	-	-	-	28	-	-	-	-
Shri Mitesh Kothari	27,252	-	-	-	-	16,660	-	-	-	-
M/s MK Profinlease Pvt. Ltd.	-	-	-	-	1,550	-	-	-	-	-
M/s Yoga Builders Pvt. Ltd.	-	-	-	-	1,073	-	-	-	-	-
M/s Haraparvati Realtors Pvt Ltd.(Debentures Issued)	-	-	-	-	-	-	-	-	2,558	-
M/s Scaffold properties Pvt. Ltd.(Debentures Issued)	-	-	-	-	-	-	-	-	-	200
M/s Nine Two Seven Nine Work Avenue Pvt. Ltd.(Debentures Issued)	-	-	-	-	-	-	-	-	-	470
M/s Pan Parag India Ltd.(Debentures Issued)	-	-	-	-	-	-	-	-	-	1,000
(C) Loans Payable-Closing Balance	4,146	-	-	-	195	8,633	-	-	-	-
Shri Deepak Kothari	5	-	-	-	-	37	-	-	-	-
Shri Mitesh Kothari	4,141	-	-	-	-	8,596	-	-	-	-
M/s MK Profinlease Pvt. Ltd.	-	-	-	-	55	-	-	-	-	-
M/s Yoga Builders Pvt. Ltd.	-	-	-	-	140	-	-	-	-	-

6) Loans Receivable:-										
(A) Loan Given During the year	-	-	-	-	475	1	-	-	59	16,755
M/s KPL Exports Ltd	-	-	-	-	-	-	-	-	-	1,263
M/s Dham Consultants Pvt. Ltd.	-	-	-	-	98	-	-	-	-	2,114
M/s Township Real Estate Developers (India) Pvt. Ltd.	-	-	-	-	63	-	-	-	-	2,114
M/s Yoga Builders Pvt. Ltd.	-	-	-	-	66	-	-	-	-	2,921
M/s Camelia Griha Nirman Pvt. Ltd.	-	-	-	-	60	-	-	-	-	2,643
M/s Blueberry Trading Co. Pvt. Ltd.	-	-	-	-	188	-	-	-	-	3,700
M/s D K Webtech Pvt. Ltd.	-	-	-	-	-	-	-	-	-	2,000
Shri Raj Kumar Gupta	-	-	-	-	-	1	-	-	-	-
M/s Sankhya Realtors Pvt Ltd.	-	-	-	-	-	-	-	-	59	-
(B) Repayment of Loans During the year	-	-	-	-	13,051	2	-	-	1,001	6,416
Shri Raj Kumar Gupta	-	-	-	-	-	2	-	-	-	-
M/s KPL Exports Ltd	-	-	-	-	-	-	-	-	-	1,263
M/s Dham Consultants Pvt. Ltd.	-	-	-	-	2,212	-	-	-	-	
M/s Township Real Estate Developers (India) Pvt. Ltd.	-	-	-	-	2,177	-	-	-	-	
M/s Yoga Builders Pvt. Ltd.	-	-	-	-	2,071	-	-	-	-	916
M/s Camelia Griha Nirman Pvt. Ltd.	-	-	-	-	2,703	-	-	-	-	
M/s Blueberry Trading Co. Pvt. Ltd.	-	-	-	-	3,888	-	-	-	-	
M/s D K Webtech Pvt. Ltd.	-	-	-	-	-	-	-	-	-	2,000
M/s Blackplinth Realtors Pvt. Ltd.	-	-	-	-	-	-	-	-	-	2,237
M/s Sankhya Realtors Pvt Ltd.	-	-	-	-	-	-	-	-	1,001	-
(C) Loans Receivable-Closing Balance	-	-	-	2,156	-	-	-	-	2,156	12,576
M/s Shubhadra Realtors Pvt Ltd.	-	-	-	2,156	-	-	-	-	2,156	-
M/s Dham Consultants Pvt. Ltd.	-	-	-	-	-	-	-	-	-	2,114
M/s Township Real Estate Developers (India) Pvt. Ltd.	-	-	-	-	-	-	-	-	-	2,114
M/s Yoga Builders Pvt. Ltd.	-	-	-	-	-	-	-	-	-	2,005
M/s Camelia Griha Nirman Pvt. Ltd.	-	-	-	-	-	-	-	-	-	2,643
M/s Blueberry Trading Co. Pvt. Ltd.	-	-	-	-	-	-	-	-	-	3,700
7) Outstanding Payable:-										
(A) Credited During the year (Other Financial Liabilities-Current)	-	-	-	-	4	-	-	-	-	13
M/s Pan Parag India Ltd.	-	-	-	-	4	-	-	-	-	13
(B) Paid During the year (Other Financial Liabilities-Current)	-	-	-	-	4	-	-	-	-	18
M/s Pan Parag India Ltd.	-	-	-	-	4	-	-	-	-	18
8) Other Current Assets:-										
(A) Credited During the year (Rent)	-	11	-	-	-	-	-	-	-	-
Smt Hemani Gowani	-	11	-	-	-	-	-	-	-	-
(B) Paid During the year (Rent)	-	11	-	-	-	-	-	-	-	-
Smt Hemani Gowani	-	11	-	-	-	-	-	-	-	-

9) Interest Income	-	-	-	-	555	-	-	-	66	808
M/s KPL Exports Ltd	-	-	-	-	-	-	-	-	-	16
M/s Titania Technology Pvt. Ltd.	-	-	-	-	25	-	-	-	-	25
M/s Riverview Land Developers Pvt. Ltd.	-	-	-	-	3	-	-	-	-	15
M/s Dham Consultants Pvt. Ltd.	-	-	-	-	108	-	-	-	-	127
M/s Yoga Builders Pvt. Ltd.	-	-	-	-	73	-	-	-	-	117
M/s Camelia Griha Nirman Pvt. Ltd.	-	-	-	-	66	-	-	-	-	159
M/s Township Real Estate Developers (India) Pvt. Ltd.	-	-	-	-	70	-	-	-	-	127
M/s Blueberry Trading Co. Pvt. Ltd.	-	-	-	-	209	-	-	-	-	222
M/s Sankhya Realtors Pvt Ltd.	-	-	-	-	-	-	-	-	66	-
10) Interest Cost	-	-	-	-	118	-	-	-	43	-
M/s Haraparvati Realtors Pvt Ltd. (Debentures Issued)	-	-	-	-	-	-	-	-	43	-
M/s Yoga Builders Pvt. Ltd.	-	-	-	-	56	-	-	-	-	-
M/s MK Profinlease Pvt. Ltd.	-	-	-	-	62	-	-	-	-	-
11) Amortisation Cost of Debentures Issued	-	-	-	-	-	-	-	-	(37)	-
M/s Haraparvati Realtors Pvt Ltd.(Debentures Issued)	-	-	-	-	-	-	-	-	(37)	-
12) Director Sitting Fees	-	-	-	-	-	1	-	-	-	-
Shri Pramod Kumar Tandon	-	-	-	-	-	#	-	-	-	-
Shri Deepak Gambhirdas Gandhi	#	-	-	-	-	#	-	-	-	-
Dr. Avinash Gupta	-	-	-	-	-	#	-	-	-	-
Shri Vikas Chaturvedi	-	-	-	-	-	#	-	-	-	-
Shri Pradeep Kumar	#	-	-	-	-	#	-	-	-	-
Shri Jayant Chaturvedi	#	-	-	-	-	#	-	-	-	-
Smt. Poonam Acharya	#	-	-	-	-	1	-	-	-	-
13) Corporate Guarantee Given to Banks (Contingent Liability)										
(A) Corporate Guarantee Cancelled During the year	-	-	-	-	-	-	-	2,074	42,061	-
On behalf of M/s Kothari Products Singapore Pte Ltd.	-	-	-	-	-	-	-	2,074		-
On behalf of M/s Haraparvati Realtors Pvt Ltd.	-	-	-	-	-	-	-	-	19,500	-
On behalf of M/s SPPL Hotels Pvt Ltd.	-	-	-	-	-	-	-	-	22,561	-
(B) Corporate Guarantee Issued During the year	-	-	-	-	-	-	-	-	18,500	-
On behalf of M/s SPPL Hotels Pvt Ltd.	-	-	-	-	-	-	-	-	18,500	-
(C) Corporate Guarantee- At the End of the year	-	-	-	18,500	-	-	-	-	18,500	-
On behalf of M/s SPPL Hotels Pvt Ltd.	-	-	-	18,500	-	-	-	-	18,500	-
(14) Investment Made in Debentures	-	-	-	-	-	-	-	-	-	4,000
M/s Titania Technologies Pvt. Ltd.	-	-	-	-	-	-	-	-	-	2,500
M/s Riverview Land Developers Pvt. Ltd.	-	-	-	-	-	-	-	-	-	1,500

(15) Sale/ Redemption of Investment	-	-	-	-	1,500	-	-	-	-	19,920
M/s Riverview Land Developers Pvt. Ltd.	-	-	-	-	1,500	-	-	-	-	-
M/s Nine Two Seven Nine Work Avenue Pvt. Ltd.	-	-	-	-	-	-	-	-	-	19,920
(16) Buy Back of Investment	-	-	6,899	-	-	-	-	8,570	-	-
M/s Kothari Products Singapore Pte Ltd.	-	-	6,899	-	-	-	-	8,570	-	-
(17) Purchase of Investment	-	-	-	-	-	-	-	11,832	-	24
M/s Viren Ventures Pvt. Ltd.	-	-	-	-	-	-	-	11,832	-	-
M/s Riverview Land Developers Pvt. Ltd.	-	-	-	-	-	-	-	-	-	24

Note:47

Disclosure as per Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Section 186(4) of the Companies Act, 2013.

(a) Loans / advances in the nature of loan outstanding are as below:-

Amount in Rs. Lacs

Particulars	Debts outstanding as at 31 March, 2026	Maximum balance outstanding for the year ended 31 March, 2026	Debts outstanding as at 31 March, 2025	Maximum balance outstanding for the year ended 31 March, 2025
Associates				
Shubhadra Realtors Private Limited (non interest bearing)	2,156	2,156	2,156	2,156
Others				
Sri Meenakshi Ammal Enterprises Private Limited [interest rate 9.00% (Previous Year NA)]	1,055	1,055	-	-
Real Griha Nirman Private Limited [interest rate 8.50% (Previous Year 8.00%)]	4	4	4	44
Bhojeshwar Realtors Private Limited [interest rate 8.50% (Previous Year 8.50%)]	571	571	531	531
Blueberry Trading Co. Private Limited [interest rate 9.00% (Previous Year 9.00%)]	-	3,700	3,700	3,700
Camelia Griha Nirman Private Limited [interest rate 9.00% (Previous Year 9.00%)]	-	2,643	2,643	2,643
Dham Consultants Private Limited [interest rate 9.00% (Previous Year 9.00%)]	-	2,114	2,114	2,114
Monotype Griha Nirman Private Limited [interest rate 8.50% (Previous Year 8.50%)]	-	400	125	125
Township Real Estate Developers (India) Private Limited [interest rate 9.00% (Previous Year 9.00%)]	-	2,114	2,114	2,114
Yoga Builders Private Limited [interest rate 9.00% (Previous Year 9.00%)]	-	2,005	2,005	2,005
Quantext Media Private Limited [interest rate 15.00% (Previous Year NA)]	225	225	-	-
Rudra Associates [interest rate 9.00% (Previous Year NA)]	1,500	1,500	-	-
Jayton Trading Private Limited [interest rate 9.00% (Previous Year NA)]	-	1,000	-	-
Meghdoot Mercantile Private Limited [interest rate 12.00% (Previous Year NA)]	-	1,000	-	-
G Squire Realtors Private Limited [interest rate NA (Previous Year 30.00%)]	-	-	1,052	1,052
SPR Construction Private Limited [interest rate NA (Previous Year 12.00%)]	-	-	12	100
Sri Jayvilas Transport Private Limited [interest rate NA (Previous Year 24.00%)]	-	-	558	558
Luxspace Properties Private Limited [interest rate NA (Previous Year 12.00%)]	-	-	203	300

The above loans have been given for business purpose except loan given to associates which are in form of Joint Venture Deposit.

(b) Details of Investments made and guarantees provided are given in Note 7, Note 12 and Note 37.

Note:48

Other Statutory Information

- (i) The Group do not have any Benami property, where any proceeding has been initiated or pending against the Group for holding any Benami property.
- (ii) The Group do not have any transactions with companies struck off.
- (iii) The Group do not have any charges or satisfaction which is yet to be registered with ROC beyond the statutory period.
- (iv) The Group have not traded or invested in Crypto currency or Virtual Currency during the financial year.
- (v) The Group have not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries) or
 - (b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries
- (vi) The Group have not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Group shall:
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
 - (b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries
- (vii) The Group have not any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961.)
- (viii) The Group has not taken working capital loan from banks or financial institutions.

Note:49

Interest in Other Entities

1) Subsidiaries:

The Company's subsidiaries as at March 31, 2026 are set out below. Unless otherwise stated, they have Share Capital consisting solely of equity shares, the proportion of ownership interests held equals the voting rights held by the Company.

Name of Entity	Country of incorporation	Ownership Interest held by the group		Ownership Interest held by non-controlling interests		Principal Activities
		March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	
Viren Ventures Pvt Limited	India	Nil	80%	Nil	20%	Trading of Goods & Real Estate
Kothari Products Singapore Pte Limited	Singapore	99.9999%	99.9999%	0.0001%	0.0001%	Trading of Goods

Non-controlling interest (NCI):

Set out below is summarised financial information for subsidiaries having non controlling interest that are material to the group. The amounts disclosed are before inter-Company elimination:-

Amount in Rs. Lacs

Summarised Balance Sheet	Kothari Products Singapore Pte Limited		Viren Ventures Pvt Limited	
	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025
Current Assets	30,307	33,531	-	24,860
Current Liabilities	340	38	-	7,278
Net Current Assets-(A)	29,967	33,493	-	17,582
Non-Current Assets	-	-	-	8,334
Non-Current Liabilities	-	-	-	3,985
Net Non-Current Assets-(B)	-	-	-	4,349
Net Assets (A)+(B)	29,967	33,493	-	21,931
Accumulated NCI	#	#	0.02	2,880

Summarised Statement of Profit and Loss	KPL Exports Limited		Kothari Products Singapore Pte Limited		Viren Ventures Pvt Limited	
	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025
Revenue	-	86	66,791	62,380	1,339	2,958
Other Income	-	88	5	7	990	4
Profit for the year	-	(1)	175	(5,864)	827	609
Other Comprehensive Income	-	-	-	-	-	-
Total Comprehensive Income	-	(1)	175	(5,864)	827	609
Profit allocated to NCI	-	Nil	#	#	235	122

Summarised Balance Sheet	Kothari Products Singapore Pte Limited		Viren Ventures Pvt Limited	
	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025
Cash Flow from Operating Activities	5,362	9,388	-	(2,416)
Cash Flow from Investing Activities	-	3	-	1,936
Cash Flow from Financing Activities	(6,985)	(8,354)	-	2,697
Net Increase / (Decrease) in Cash and Cash Equivalents	(1,623)	1,037	-	2,217

2) Associates

The group has interests in immaterial Associates that are accounted for using the equity method.

Particulars

	March 31, 2026	March 31, 2025
Group's Share in Equity	16,384	2,104
Less : Share of losses in Associate	(3,598)	(657)
	19,982	2,761
Provision for losses in associate	-	-
Toatal Carrying Amount of the Investment	19,982	2,761
Aggregate amount of the Group's share of:		
Profit / (Loss) from operations	2,932	(29)
Total Comprehensive Income/ (Loss)	2,940	(27)

Amount in Rs. Lacs

Note:50

Compliance with section 143(3) for maintenance of audit trail:

The Holding Company, subsidiaries and associates which are companies incorporated in India and whose financial statements have been audited under the Act uses an accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the accounting software. Further, there is no instance of audit trail feature being tampered with in respect of the accounting software where such feature is enabled. Additionally, the audit trail has been preserved by the Group and associates as per the statutory requirements for record retention.

Note:51

denotes the amount less than 50,000/-

Note:52

Figures for the previous year have been regrouped / reclassified , wherever considered necessary.

As per our report of even date attached hereto.

For and on behalf of the Board

For G.M. Kapadia & Co.

CHARTERED ACCOUNTANTS
Firm Registration No. 104767W

ATUL SHAH

Partner
Membership No.039569

Place: Mumbai

Date : 29 May, 2026

DEEPAK KOTHARI

Chairman & Managing Director
DIN. 00088973

RAJ KUMAR GUPTA

Company Secretary
& Compliance Officer
Membership No.FCS3281

Place: Srinagar

Date : 29 May, 2026

MITESH KOTHARI

Executive Director
DIN.00089076

ANURAG TANDON

Chief Financial Officer

Place: Srinagar

Date : 29 May, 2026

SAILANT FEATURES OF FINANCIAL STATEMENTS OF SUBSIDIARIES / ASSOCIATES AS PER COMPANIES ACT, 2013
PART-A: SUBSIDIARIES

Amount in Rs. Lacs

Sl.No.	Name of Subsidiary	CIN / Any other registration no.	Date since when subsidiary	Provisions pursuant to which the company has become a subsidiary	Financial Year Ending on	Share Capital	Reserves	Total Assets	Total Liabilities	Details of Investments			Turnover (including Other Income)	Profit Before Taxation	Provision for Taxation	Profit After taxation	Proposed Dividend	Extent of holding
										Non Quoted & Trade	Total Investment							
											(a) Shares	(b) Others						
1	Kothari Products Singapore Pte. Limited*	Incorporated in Singapore with its Registration Number 200809577K	21.05.2008	Section 2(87)(ii) of Companies Act, 2013	31.03.2026	21,320	7,118	28,778	28,778	-	-	-	66,796	(1277)	-	(1277)	-	99.9999%

*The reporting currency of Financials of M/s Kothari Products Singapore Pte Ltd is in USD(\$) and conversion rate applied is 1USD = Rs. 94.6543 and figures are as per audited financials of Kothari Products Singapore Pte. Ltd.

*The reporting currency of Financials of M/s Kothari Products Singapore Pte. Ltd is in USD (\$) and conversion rate applied is 1USD = Rs.94.6543 and figures are as per audited financials of Kothari Products Singapore Pte. Ltd.

PART-B: ASSOCIATES

Amount in Rs. Lacs

Sl.No.	Name of Associates/ Joint Venture	Date since when associate	Latest Audited Balance Sheet Date	Shares of Associate held by the Company on the Year End			Net-Worth attributable to Shareholding as per latest audited Balance Sheet	Profit/Loss for the year		Description of how there is Significant Influence	Reason why the Associate is not consolidated
				No.	Amount of Investment in Associate	Extent of holding		Considered in Consolidation	Not Considered in Consolidation		
1	Haraparvati Realtors Private Limited	26.05.2006	31.03.2026	25000	1624	50%	6928	(129)	(129)	Note A	Note B
2	Shubhadra Realtors Private Limited	03.10.2006	31.03.2026	10000	1	50%	1727	(6)	(6)	Note A	Note B
3	Viren Ventures Private Limited	27.11.2025	31.03.2026	4080000	14280	47.91%	15707	(388)	(422)	Note A	Note B
4	SPPL Hotels Private Limited	21.11.2015	31.03.2026	257500	479	46.4%	2514	3476	552	Note A	Note B
Note A- There is significant influence due to percentage (%) of voting power.											
Note B- Associates are accounted for using equity method.											

For and on behalf of the Board

DEEPAK KOTHARI
Chairman & Managing Director
DIN. 00088973

MITESH KOTHARI
Executive Director
DIN.00089076

RAJ KUMAR GUPTA
Company Secretary
& Compliance Officer
Membership No.FCS3281

ANURAG TANDON
Chief Financial Officer

Place: Srinagar
Date: 29 May, 2026

Additional Information, as required under Schedule III to the Companies Act, 2013, of enterprises consolidated as Subsidiaries and Associates

NAME OF THE ENTERPRISES	NET ASSETS i.e. TOTAL ASSETS MINUS TOTAL LIABILITIES				SHARE IN PROFIT OR LOSS				SHARE IN OCI			
	AS % OF CONSOLIDATED NET ASSETS	AMOUNT (RS IN LACS)	AS % OF CONSOLIDATED NET ASSETS	AMOUNT (RS IN LACS)	AS % OF CONSOLIDATED PROFIT OR LOSS	AMOUNT (RS IN LACS)	AS % OF CONSOLIDATED PROFIT OR LOSS	AMOUNT (RS IN LACS)	AS % OF CONSOLIDATED OCI	AMOUNT (RS IN LACS)	AS % OF CONSOLIDATED OCI	AMOUNT (RS IN LACS)
	As at 31 March 2026		As at 31 March 2025		Year Ended 31-March 2026		Year Ended 31-March 2025		Year Ended 31-March 2026		Year Ended 31-March 2025	
PARENT												
KOTHARI PRODUCTS LIMITED	76.59	88,673	93.42	1,02,346	57.30	1,902	43.78	(4,114)	-	-	-	-
SUBSIDIARIES												
INDIAN												
KPL EXPORTS LTD	-	-	-	-	-	-	0.01	(1)	-	-	-	-
VIREN VENTURES PRIVATE LIMITED	-	-	0.44	487	(14.23)	(472)	(5.18)	487				
FOREIGN												
KOTHARI PRODUCTS SINGAPORE PTE LTD	6.15	7,118	6.25	6843	(38.46)	(1,277)	62.39	(5,864)	-	-	-	-
NON CONTROLLING INTEREST	#	#	(2.63)	(2,880)	7.08	235	(1.30)	122	-	-	-	-
ASSOCIATES (INVESTMENTS AS PER THE EQUITY METHOD)												
INDIAN												
HARAPARVATI REALTORS PRIVATE LIMITED	5.67	6,561	6.11	6,691	(3.89)	(129)	1.02	(96)	-	-	-	-
SHUBHADRA REALTORS PRIVATE LIMITED	(0.05)	(53)	(0.04)	(47)	(0.17)	(6)	0.12	(12)	(1.24)	#	(6.61)	#
SANKHYA REALTORS PRIVATE LIMITED	-	-	0.31	336	-	-	(0.14)	13	-	-	-	-
VIREN VENTURES PRIVATE LIMITED	12.00	13,892	-	-	(11.70)	(388)	-	-	-	-	-	-
SPPL HOTELS PRIVATE LIMITED	(0.36)	(418)	(3.85)	(4,217)	104.07	3,455	(0.70)	65	101.24	8	106.61	2

As per our report of even date attached hereto.

For and on behalf of the Board

For G.M. Kapadia & Co.
 CHARTERED ACCOUNTANTS
 Firm Registration No. 104767W

DEEPAK KOTHARI
 Chairman & Managing Director
 DIN. 00088973

MITESH KOTHARI
 Executive Director
 DIN.00089076

ATUL SHAH
 Partner
 Membership No.039569

RAJ KUMAR GUPTA
 Company Secretary
 & Compliance Officer
 Membership No.FCS3281

ANURAG TANDON
 Chief Financial Officer

Place: Mumbai
 Date : 29 May, 2026

Place: Srinagar
 Date : 29 May, 2026

Place: Srinagar
 Date : 29 May, 2026

(CIN: L16008UP1983PLC006254)
Regd. Off.: "Pan Parag House", 24/19, The Mall, Kanpur-208 001 (India)
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